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1. (a) A small furniture company manufactures tables, chairs and bookcases. Production is in two stages, assembly and finishing, the time taken for each product (in hours) and available time (hours per week) being as follows.

|           | Table | Chair | Bookcase | Availability |
|-----------|-------|-------|----------|--------------|
| Assembly  | 2     | 0.5   | 1        | 100          |
| Finishing | 1     | 0.5   | 0.5      | 120          |

Customers usually buy at least 4 chairs with each table, meaning that the factory must produce at least 4 times as many chairs as tables.

Tables sell for £250 each, chairs sell for £50 each, and bookcases sell for £100 each. Raw material costs are £30 for tables, £10 for chairs and £25 for bookcases, while production costs are £20 per hour, whether for assembly or finishing. The company wishes to maximise its weekly profit.

Formulate this problem as a linear program. (Do **not** go on to solve it.)

[8 marks]

- (b) Consider the linear program

$$\text{maximise } x_0 = ax_1 + x_2$$

subject to

$$3x_1 + 2x_2 \leq b$$

$$2x_1 + 3x_2 \leq 6$$

$$x_1, x_2 \geq 0$$

With  $a = 1$  and  $b = 6$ , sketch the feasible region of this linear program.

Answer the following questions using your sketch. (Do **not** use tableaux.)

- (i) With  $a = 1$  and  $b = 6$ , find the optimal solution.
- (ii) Keeping  $a = 1$ , by how much must  $b$  be increased before the constraint  $3x_1 + 2x_2 \leq b$  becomes redundant?
- (iii) Keeping  $b = 6$ , for what range of values of  $a$  is the optimal solution unchanged?
- (iv) Find the optimal solution if  $a = -1$  and  $b = 6$ .

[12 marks]



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2. (a) Define what it means for a simplex tableau to be (i) *primal feasible*; (ii) *dual feasible*. Explain the role of these two properties in the implementation of the primal and dual simplex algorithms.

[4 marks]

- (b) Use the primal simplex method to solve the linear program

$$\text{maximise } x_0 = 2x_1 + x_2 - 3x_3 + 5x_4$$

subject to

$$x_1 + 7x_2 + 3x_3 + 7x_4 \leq 48$$

$$3x_1 - x_2 + x_3 + 2x_4 \leq 8$$

$$2x_1 + 3x_2 - x_3 + x_4 \leq 10$$

$$x_1, x_2, x_3, x_4 \geq 0$$

[8 marks]

- (c) Use the dual simplex method to solve the following linear program. (Solution by any other method will **not** receive credit.)

$$\text{maximise } x_0 = -3x_1 - x_2 - 3x_3$$

subject to

$$x_1 + x_2 + 2x_3 \geq 8$$

$$x_1 + 2x_2 + x_3 \geq 8$$

$$2x_1 + 4x_2 + x_3 \geq 12$$

$$x_1, x_2, x_3 \geq 0$$

[8 marks]



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3. (a) Let  $\{x_0^*, x_1^*, \dots, x_n^*\}$  and  $\{y_0^*, y_1^*, \dots, y_m^*\}$  denote optimal solutions of the following pair of primal and dual linear programs:

P: maximise  $x_0 = p_1x_1 + p_2x_2 + \dots + p_nx_n$   
subject to

$$\begin{aligned} a_{11}x_1 + a_{12}x_2 + \dots + a_{1n}x_n &\leq b_1 \\ a_{21}x_1 + a_{22}x_2 + \dots + a_{2n}x_n &\leq b_2 \\ &\dots \dots \dots \\ a_{m1}x_1 + a_{m2}x_2 + \dots + a_{mn}x_n &\leq b_m \\ x_1, x_2, \dots, x_n &\geq 0. \end{aligned}$$

D: minimise  $y_0 = b_1y_1 + b_2y_2 + \dots + b_my_m$   
subject to

$$\begin{aligned} a_{11}y_1 + a_{21}y_2 + \dots + a_{m1}y_m &\geq p_1 \\ a_{12}y_1 + a_{22}y_2 + \dots + a_{m2}y_m &\geq p_2 \\ &\dots \dots \dots \\ a_{1n}y_1 + a_{2n}y_2 + \dots + a_{mn}y_m &\geq p_n \\ y_1, y_2, \dots, y_m &\geq 0. \end{aligned}$$

State the *Duality Theorem*.

[6 marks]

- (b) Write down the dual linear program D of

P: maximise  $x_0 = 8x_1 + x_2$  subject to

$$\begin{aligned} 5x_1 + 2x_2 &\leq 10 \\ x_1 + 2x_2 &\leq 4 \\ x_1, x_2 &\geq 0 \end{aligned}$$

**Question 3 continued overleaf**



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Solve both the primal and the dual graphically, and check that the complementary slackness conditions are satisfied.

[10 marks]

- (c) Suppose the problem in part (b) had been to **minimise**  $x_0 = 8x_1 + x_2$  subject to the given constraints. Write down the dual linear program D in this case, and solve D graphically.

[4 marks]



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4. (a) For a minimisation bicriterion problem with objectives  $Z_1$  and  $Z_2$  say what it means for a point  $\mathbf{y}$  to be *inferior to* a point  $\mathbf{x}$ .

Sketch in **objective space** the set of points inferior to a given point  $(Z_1(\mathbf{x}), Z_2(\mathbf{x}))$ .

Describe how a sketch of the feasible region in objective space may be used to solve a minimisation bicriterion problem in which the decision variables are constrained to be integers. [5 marks]

- (b) Consider the bicriterion problem

minimise  $\{Z_1, Z_2\}$

subject to

$$x + 2y \geq 6$$

$$3x + y \leq 9$$

$$x \leq 2$$

$$y \leq 6$$

$$x, y \geq 0$$

- (i) Sketch the feasible region for this problem. Identify any redundant constraints.

[4 marks]

- (ii) If  $Z_1 = x - y$  and  $Z_2 = -4x - y$ , state the values of  $x, y, Z_1, Z_2$  at each vertex of the feasible region. Identify which of these vertices are inferior solutions and hence find the Non-Inferior Set (NIS).

[4 marks]

- (iii) Let  $Z(w) = (1 - w)Z_1 + wZ_2$ , where  $0 \leq w \leq 1$ . Determine, as a function of  $w$ , the set of points of the feasible region for which  $Z(w)$  is minimised.

[4 marks]

- (iv) Suppose the goals for  $Z_1$  and  $Z_2$  are  $G_1 = 2$  and  $G_2 = 3$  respectively. Formulate a goal program in which the penalties for exceeding goals  $G_1$  and  $G_2$  are 2 and 1 per unit, respectively, and where there is no penalty for undershooting.

[3 marks]



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5. (a) Consider a single-item static continuous review model in which the set-up cost is  $K$  per order, the demand rate is  $D$  units per unit time and the holding cost is  $h$  per unit per unit time. If the order size is  $y$  units, then the Total Cost per Unit time is given by

$$TCU(y) = \frac{KD}{y} + \frac{hy}{2}.$$

Given that the Economic Order Quantity  $y^*$  is given by  $y^* = \sqrt{2KD/h}$ , find an expression for  $TCU(y^*)$ .

Calculate the values of  $y^*$  and  $TCU(y^*)$  if  $K = \pounds 50$  per order,  $D = 8$  units per day and  $h = \pounds 0.10$  per unit per day.

If orders must be in multiples of 25 units, what order quantity would you now recommend?

Show that, in general,

$$\frac{TCU(y)}{TCU(y^*)} = \frac{1}{2} \left( \left( \frac{y}{y^*} \right) + \left( \frac{y^*}{y} \right) \right)$$

Given the numerical values of  $K, D, h$  above, for what range of  $y$  values will  $TCU(y)$  be within 15% of its minimal value  $TCU(y^*)$ ? Comment on your answer.

[12 marks]

- (b) For a quasi-static single-item continuous review model, demand is assumed to follow a Normal distribution with mean 20 units per week and standard deviation 2 units per day. If the delivery lead time is 1 week, determine the mean demand and standard deviation of the demand during the lead time. Hence find the level of buffer stock which should be kept to ensure that the probability of a stock-out does not exceed 5%.

(You may assume that if  $Z$  has a Normal distribution with mean 0 and variance 1 then the probability that  $Z$  exceeds 1.64 is approximately 0.05.)

[8 marks]



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6. (a) Sketch the state transition diagram for an  $(M/M/1)$  queueing system in which arrivals occur at mean rate  $\lambda$  and the server operates at mean rate  $\mu$ .

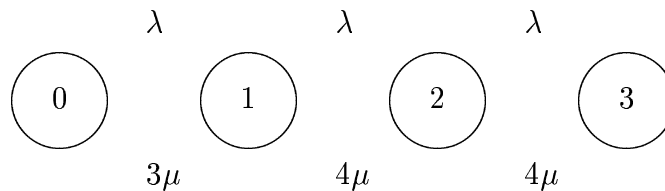
Derive expressions, in terms of  $\rho = \lambda/\mu$ , for the following quantities, assuming in each case that  $\rho < 1$  and that the system is in a steady state.

- (i) The probability  $p_0$  of there being no users in the system;
- (ii) The probability  $p_n$  of there being  $n$  users in the system ( $n = 1, 2, \dots$ );
- (ii) The expected number  $L_S$  of users in the system.

[You may assume the formulae  $\sum_{n=0}^{\infty} x^n = 1/(1-x)$ ,  $\sum_{n=0}^{\infty} nx^{n-1} = 1/(1-x)^2$ ,  $0 \leq x < 1$ .]

[10 marks]

- (b) A machine repair shop has room for no more than 3 machines at any one time. The average arrival rate of machines in need of repair is  $\lambda$ . Mechanics work together as a team repairing one machine at a time. There are normally 3 mechanics with a combined average repair rate of  $3\mu$ ; however, a fourth mechanic joins the team whenever there are two or more machines in need of repair. Consequently the state transition diagram is as shown below.



If  $\lambda = 5$  per week and  $\mu = 2$  per week, then calculate the following quantities, assuming that the system is in a steady state.

- (i) The probabilities  $p_0, p_1, p_2, p_3$ , where  $p_n$  is the probability that there are  $n$  machines under repair;
- (ii) The average number of machines under repair  $L_S$ ;
- (iii) The *effective* arrival rate of machines at the repair shop  $\lambda_{eff}$ .

[10 marks]



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7. (a) Solve the following transportation problem starting from the initial basic feasible solution given.

|   | A  | B  | C  | D  |
|---|----|----|----|----|
| J | 10 | 8  | 3  | 4  |
| K | 9  | 10 | 6  | 4  |
| L | 14 | 2  | 12 | 13 |

What is the cost of (i) the given initial solution; (ii) your optimal solution?

[12 marks]

- (b) Explain how the unbalanced problem below may be modelled as a *balanced* transportation problem and use the North West Corner Rule to provide an initial basic feasible solution. Assuming that there is zero cost associated with any surplus supply, is your initial solution optimal?

|        | A | B  | C  | Supply |
|--------|---|----|----|--------|
| U      | 2 | 17 | 11 | 15     |
| V      | 5 | 5  | 8  | 15     |
| Demand | 8 | 10 | 6  |        |

Suppose now that the demand at C is increased to 16. If there is a penalty of 10 per unit not supplied to a customer, explain how the resulting unbalanced problem may be modelled as a *balanced* transportation problem and use the North West Corner Rule to provide an initial basic feasible solution.

[8 marks]