

# 2013 Business Management

# **Intermediate 1**

# **Finalised Marking Instructions**

© Scottish Qualifications Authority 2013

The information in this publication may be reproduced to support SQA qualifications only on a non-commercial basis. If it is to be used for any other purposes written permission must be obtained from SQA's NQ Assessment team.

Where the publication includes materials from sources other than SQA (secondary copyright), this material should only be reproduced for the purposes of examination or assessment. If it needs to be reproduced for any other purpose it is the centre's responsibility to obtain the necessary copyright clearance. SQA's NQ Assessment team may be able to direct you to the secondary sources.

These Marking Instructions have been prepared by Examination Teams for use by SQA Appointed Markers when marking External Course Assessments. This publication must not be reproduced for commercial or trade purposes.

#### Part One: General Marking Principles for Business Management Intermediate 1

This information is provided to help you understand the general principles you must apply when marking candidate responses to questions in this Paper. These principles must be read in conjunction with the specific Marking Instructions for each question.

- (a) Marks for each candidate response must <u>always</u> be assigned in line with these general marking principles and the specific Marking Instructions for the relevant question. If a specific candidate response does not seem to be covered by either the principles or detailed Marking Instructions, and you are uncertain how to assess it, you must seek guidance from your Team Leader/Principal Assessor.
- (b) Marking should always be positive ie, marks should be awarded for what is correct and not deducted for errors or omissions.

#### **GENERAL MARKING ADVICE: Business Management Intermediate 1**

The marking schemes are written to assist in determining the "minimal acceptable answer" rather than listing every possible correct and incorrect answer. The following notes are offered to support Markers in making judgements on candidates' evidence, and apply to marking both end of unit assessments and course assessments.

### Part Two: Marking Instructions for each Question

	esti	n Expected Answer/s	Max Mark	Additional Guidance
1		<ul> <li>Improves productivity</li> <li>Improves accuracy</li> <li>Improves communication</li> <li>Decreases labour costs</li> <li>Devices can connect to each other</li> </ul> One mark each reasonable answer	2	
2	а	On the Job – training that takes place at the employee's normal place of work <i>Induction Training</i> – training to introduce new employees to the workplace <b>One mark each reasonable description</b>	2	
2	b	<ul> <li>Financial cost</li> <li>Loss of output/working time lost</li> <li>Cost of cover staff</li> </ul> One mark each reasonable cost	2	
3	a	Advantages         • Greater capital available         • Responsibilities can be shared         • Increased specialisation         • Easy to set up         • Liability shared         Disadvantages         • Profit shared         • Unlimited liability         • Disagreements may occur         • Decision making can be difficult         • If a partner leaves, it can upset the running of the business         • One might leave the other to do the work         One mark each reasonable response Max 2 for advantages	4	
3	b	<ul> <li>i Bank Loan</li> <li>Owner's Investment</li> <li>Government Grant</li> <li>Mortgage</li> <li>Any other reasonable source suitable for a partnership</li> <li>One mark each reasonable source</li> </ul>	2	

### Section 1 Solutions

Qu	esti	on	Exped	ted Answer/s		Max Mark		Additional Guidance
3	b	ii	Method	Advantage	Disad	vantage	4	Accept consequential errors
			Bank Loan	Repay in installments	Interes be pai	st must d		
			Owner's	No interest		f losing		
			Investment	charges		ment if ess fails		
			Government	Does not		ake quite		
			Grant	require to be repaid	a while obtain			
			Mortgage	Can raise large		ses are		
				amounts	used a securi			
			One mark each	reasonable resp		.y	]	
			max 2 for advantages/max 2 for disadvantages					
3	С					anterent 2		Do not accept Private Sector
3	C		<ul> <li>Watch for repetition - answers must be</li> <li>Sole Trader – owned and controlled by one person</li> <li>Private Limited Company (LTD) – owned by shareholders/shares are sold privately</li> <li>Public Limited Company - owned by shareholders/shares are sold on stock market</li> <li>Public Sector Organisation – owned and controlled by the Government</li> <li>Voluntary Organisation – run and managed by volunteers eg youth club</li> <li>One mark each reasonable identification</li> <li>One mark each reasonable</li> <li>description</li> </ul>		2		Do not accept Private Sector	

Qu	Question		Expected	Answer/s	Max Mark	Additional Guidance
4	a		Tertiary Sector     One mark for identification		1	
4	b		Description	Example	4	
			Primary sector is businesses involved in the extraction of raw materials from land and sea	<ul> <li>Farming</li> <li>Fishing</li> <li>Coal Mining etc</li> </ul>		No consequentiality for description mark
			Secondary sector is businesses involved in the manufacturing of goods	<ul> <li>Car manufacturer</li> <li>Building firms etc</li> </ul>	* see below	* If example given, can gain this mark if matches description
			One mark each suitable description – max 2 One mark each suitable example – max 2			
4	С		<ul> <li>Increase profits/make money</li> <li>Survival</li> <li>Growth etc</li> <li>Good reputation</li> </ul>		2	Not to provide a quality service/satisfy customers
			One mark for any s of a partnership	mark for any suitable objective partnership		

Total 25 Marks

\* Label must match description

[END OF SECTION ONE]

### Section Two Solutions

Qu	estic	on Expected Answer/s	Max Mark	Additional Guidance
1	a	<ul> <li>Target larger market</li> <li>Sell 24 hours/7 days</li> <li>Reduce overheads</li> <li>Collect customer information</li> <li>Less inconvenience for customer</li> </ul> One mark each suitable reason	2	
		One mark each suitable reason		
1	b	<ul> <li>Graphical</li> <li>Numerical</li> <li>Written</li> <li>Oral</li> <li>Pictorial</li> <li>Qualitative</li> <li>Quantitative</li> </ul>	2	Do not accept examples of types of information
		One mark each type of information		
2	а	Label Stock Control Label	2	
	u	Level (ii)Re-order LevelLevel (iii)Minimum Stock LevelOne mark each label correctly	-	
		identified		
2	b	<ul> <li>Job production is when a business produces one off items</li> <li>Batch production is when a business produces sets/groups of identical products</li> <li>Flow production is when a business mass produces identical items</li> <li>One mark for correct description of any method of production</li> </ul>	2	Label must match description

Qu	esti	on Expected Answer/s	Max Mark	Additional Guidance
3	а	Annie Stewart (Owner)	2	
		<ul> <li>To monitor business performance</li> <li>To make decisions</li> <li>To identify business opportunities</li> <li>To measure costs</li> <li>To measure profit/turnover</li> <li>To check on employee absence</li> </ul>		
		Employees		
		<ul> <li>To check profits</li> <li>Check job security</li> <li>To check salary payments</li> <li>To contact customers</li> <li>To find out more about the business</li> </ul> One mark for any correct use Watch for repetition		
		-		
3	b	<ul> <li>race</li> <li>sex</li> <li>age</li> <li>disability</li> <li>sexual orientation</li> <li>gender reassignment</li> <li>religion/belief</li> <li>marriage/civil partnership</li> <li>pregnancy/maternity</li> </ul> One mark each identification of protected characteristic	2	
3	С	<ul> <li>Temporary Contract – employee's contract will stop after an agreed amount of time</li> <li>Works Councils – a group made up of equal numbers of employees and managers to discuss changes which are to be introduced into the work place.</li> <li>One mark for correct description of each term</li> </ul>	2	

Question		on	Exp	ected Answer/s		Max Mark	Additional Guidance
4			<ul> <li>collecting information survey</li> <li>Desk rese using infor (secondar governme</li> <li>One mark for</li> </ul>	arch is the process first-hand (primary) n eg interview, pos arch is the process rmation that already y) eg newspapers, nt statistics, interne	) tal s of y exists et.	4	No consequentiality, <u>but</u> if a complete flip, can award example mark
			each method One mark for	– max 2 <sup>.</sup> each example – I	max 2		
5	а		<ul> <li>profit</li> <li>Cash Bud coming (payments)</li> </ul>	s) of a business correct descripti	e money nd out	2	
5	b		<ul> <li>Profit &amp; Loss Account</li> <li>Balance Sheet</li> <li>Cash Flow Statement</li> </ul> One mark for correct identification of statement			1	
6	a & b	& bFunctional AreaSoftware PackageTaskMarketingMsProduce		e posters e brochures	4		
			Human	MS Word/Word processing MS access/	Produce cards Produce	e business	
			Resources	databases MS Excel MS PowerPoint	descriptions etc Store staff records Produce presentations for staff training		
			One mark for correct identification of software package – max 2 One mark for correct use (must relate to functional area) – max 2				

Total 25 marks

[END OF MARKING INSTRUCTIONS]