

# Coimisiún na Scrúduithe Stáit State Examinations Commission

**Leaving Certificate 2013** 

**Marking Scheme** 

Accounting

**Higher Level** 

## Note to teachers and students on the use of published marking schemes

Marking schemes published by the State Examinations Commission are not intended to be standalone documents. They are an essential resource for examiners who receive training in the correct interpretation and application of the scheme. This training involves, among other things, marking samples of student work and discussing the marks awarded, so as to clarify the correct application of the scheme. The work of examiners is subsequently monitored by Advising Examiners to ensure consistent and accurate application of the marking scheme. This process is overseen by the Chief Examiner, usually assisted by a Chief Advising Examiner. The Chief Examiner is the final authority regarding whether or not the marking scheme has been correctly applied to any piece of candidate work.

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Marking schemes are working documents. While a draft marking scheme is prepared in advance of the examination, the scheme is not finalised until examiners have applied it to candidates' work and the feedback from all examiners has been collated and considered in light of the full range of responses of candidates, the overall level of difficulty of the examination and the need to maintain consistency in standards from year to year. This published document contains the finalised scheme, as it was applied to all candidates' work.

In the case of marking schemes that include model solutions or answers, it should be noted that these are not intended to be exhaustive. Variations and alternatives may also be acceptable. Examiners must consider all answers on their merits, and will have consulted with their Advising Examiners when in doubt.

#### **Future Marking Schemes**

Assumptions about future marking schemes on the basis of past schemes should be avoided. While the underlying assessment principles remain the same, the details of the marking of a particular type of question may change in the context of the contribution of that question to the overall examination in a given year. The Chief Examiner in any given year has the responsibility to determine how best to ensure the fair and accurate assessment of candidates' work and to ensure consistency in the standard of the assessment from year to year. Accordingly, aspects of the structure, detail and application of the marking scheme for a particular examination are subject to change from one year to the next without notice.

Question	1
Question	

|--|

Question 1					
Manufacturing Account of Marja	m Ltd for t	he year ended 3	31/12/2012	[1]	
			€		€
Opening stock of raw materials	****				34,400 [1]
Purchases of raw materials	<b>W</b> 1				991,600 [4]
Carriage on raw materials					4,600 [2]
Less Closing stock of raw materials					1,030,600 (35,700) [1]
Cost of raw materials consumed					994,900
Direct Costs:					<i>77</i> 1,700
Factory wages	W 2		178,800	[2]	
Hire of special equipment			6,100	[2]	184,900
Prime Costs					1,179,800
Factory Overheads:					
General factory overheads			31,400	[2]	
Depreciation - Plant and machinery	<b>W</b> 3		29,325	[3]	
Repairs to plant and machinery	<b>W</b> 4		2,000	[2]	
Loss on sale of machine	W 5		<u>500</u>	[4]	63,225
Factory cost					1,243,025
Add Work in progress 1/1/2012					23,700 [2]
Less Work in progress 31/12/2012					(27,400)[2]
Less Sale of scrap materials					1,239,325
Cost of manufacture					(3,000)[2] 1,236,325
Cost of manufacture					1,230,323
Trading and Profit and	Loss Accou	unt for the vear	ending 31	/12/20	112
Trauling and Trollt and	LUSS ACCU	uni ioi inc ycai	chung 31	/ 12/20	/ 1 <i>i</i>
		•			
Sales	W6	€	€		€
Sales Less Cost of Sales	W6	•			
	W6	•		[2]	€
Less Cost of Sales	W6	€	€ 69,500 1,236,325	[2] [2]	€
Less Cost of Sales Opening stock of finished goods Cost of manufacture		€	69,500 1,236,325 1,305,825	[2]	€ 1,533,000 [6]
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods	W6 W7	€	€ 69,500 1,236,325	[2]	€ 1,533,000 [6] (1,223,325)
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit		€	69,500 1,236,325 1,305,825	[2]	€ 1,533,000 [6]
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses		€	69,500 1,236,325 1,305,825	[2]	€ 1,533,000 [6] (1,223,325)
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration	W7	€	69,500 1,236,325 1,305,825 (82,500)	[2] [6]	€ 1,533,000 [6] (1,223,325)
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration expenses		€	69,500 1,236,325 1,305,825	[2] [6]	€ 1,533,000 [6] (1,223,325)
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration expenses Selling and Distribution	W7 W8	€	69,500 1,236,325 1,305,825 (82,500)	[2] [6]	€ 1,533,000 [6] (1,223,325)
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration Administration expenses Selling and Distribution Provision for bad debts	W7 W8 W9	€ 3,704 [3]	69,500 1,236,325 1,305,825 (82,500)	[2] [6]	€ 1,533,000 [6] (1,223,325)
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration Administration expenses Selling and Distribution Provision for bad debts Bad debts written off	W7 W8 W9 W10	3,704 [3] 3,200 [2]	69,500 1,236,325 1,305,825 (82,500) 26,900	[2] [6]	€ 1,533,000 [6]  (1,223,325) 309,675
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration Administration expenses Selling and Distribution Provision for bad debts	W7 W8 W9	€ 3,704 [3]	69,500 1,236,325 1,305,825 (82,500)	[2] [6]	€ 1,533,000 [6] (1,223,325)
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Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration expenses Selling and Distribution Provision for bad debts Bad debts written off Selling expenses  Add Operating Income Discount	W7 W8 W9 W10	3,704 [3] 3,200 [2]	69,500 1,236,325 1,305,825 (82,500) 26,900	[2] [6]	€ 1,533,000 [6]  (1,223,325) 309,675  (70,104) 239,571 8,400 [2]
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration expenses Selling and Distribution Provision for bad debts Bad debts written off Selling expenses  Add Operating Income Discount Operating profit	W7 W8 W9 W10 W11	3,704 [3] 3,200 [2]	69,500 1,236,325 1,305,825 (82,500) 26,900	[2] [6]	$\epsilon$ 1,533,000 [6] $\frac{(1,223,325)}{309,675}$ $\frac{(70,104)}{239,571}$ $\frac{8,400}{247,971}$ [2]
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration expenses Selling and Distribution Provision for bad debts Bad debts written off Selling expenses  Add Operating Income Discount	W7 W8 W9 W10	3,704 [3] 3,200 [2]	69,500 1,236,325 1,305,825 (82,500) 26,900	[2] [6]	$\epsilon$ 1,533,000 [6] $\frac{(1,223,325)}{309,675}$ $\frac{(70,104)}{239,571}$ $\frac{8,400}{247,971}$ $\frac{13,600}{13,600}$ [2]
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration expenses Selling and Distribution Provision for bad debts Bad debts written off Selling expenses  Add Operating Income Discount Operating profit Investment Income	W7  W8  W9 W10 W11	3,704 [3] 3,200 [2]	69,500 1,236,325 1,305,825 (82,500) 26,900	[2] [6]	$\epsilon$ 1,533,000 [6] $\frac{(1,223,325)}{309,675}$ $\frac{(70,104)}{239,571}$ $\frac{8,400}{247,971}$ $\frac{13,600}{261,571}$ [2]
Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration expenses Selling and Distribution Provision for bad debts Bad debts written off Selling expenses  Add Operating Income Discount Operating profit Investment Income  Less Debenture interest	W7 W8 W9 W10 W11	3,704 [3] 3,200 [2]	69,500 1,236,325 1,305,825 (82,500) 26,900	[2] [6]	$\epsilon$ 1,533,000 [6] $\frac{(1,223,325)}{309,675}$ $\frac{(70,104)}{239,571}$ $\frac{8,400}{247,971}$ $\frac{13,600}{(18,000)}$ [2]
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Less Cost of Sales Opening stock of finished goods Cost of manufacture  Less Closing stock finished goods Gross Profit Less Expenses Administration Administration expenses Selling and Distribution Provision for bad debts Bad debts written off Selling expenses  Add Operating Income Discount Operating profit Investment Income  Less Debenture interest Net Profit Less Dividends paid	W7  W8  W9 W10 W11	3,704 [3] 3,200 [2]	69,500 1,236,325 1,305,825 (82,500) 26,900	[2] [6]	€ 1,533,000 [6]  (1,223,325) 309,675  (70,104) 239,571



# Balance Sheet as at 31/12/2012

Intangible Fixed Assets Patents	1	Cost €	Acc.Dep €	Net €	Total € 22,600 [2]
Tangible Fixed Assets Buildings Plant & machinery W14 &	½ 15 <u>3</u>	80,000 [2] 01,000 [2] 81,000	60,000 [1] 107,825 [3] 167,825		1,013,175
Financial Assets 4% Investments					340,000 [2] 1,375,775
Stock Raw materials Work in progress Finished goods	:	35,700 [2] 27,400 [2] 82,500 [2]	145,600		
Debtors V Less provision Investment income due		92,600 [6] (3,704) [1]		244,696	
Bank Universal social charge Debenture interest due	g due within on V17 V18	e year	98,380 [4] 40,020 [4] 2,100 [2] <u>13,500</u> [2]	(154,000)	90,696 1,466,471
Financed by Creditors: amounts falling due 9% Debentures	after more tha	n one year			200,000 [2]
Capital and Reserves Ordinary shares @ €1 each 10% Preference shares @ €1 each Profit and Loss balance	ach	1	thorised 1,000,000 [1] 800,000 [1] 1,800,000	Issued 600,000 [1 500,000 [1 1,100,000 166,471	1,266,471
Capital Employed					<u>1,466,471</u>

# **Question 1 - Workings**

1.	Purchases Raw Materials	1,035,000 - 400 - 43,000	991,600
2.	Wages	180,400 – 1,600	178,800
3.	Depreciation plant and machinery	25,000 + 500 + 3,825 27,000 + 2,325 6,750 + 22,575	29,325
4.	Repairs plant and machinery	1,600 + 400	2,000
5.	Loss on sale of machinery	[20,000 - 11,500] - 8,000	500
6.	Sales	1,540,000 - 6,000 - 1,000	1,533,000
7.	Closing stock - Finished goods	79,400 – 1,900 + 5,000	82,500
8.	Administration		27,600 + 300 - 1,000 26,900
9.	Provision for bad debts	4% x 92,600	3,704
10.	Bad debts	4,000 – 800	3,200
11.	Selling expenses	32,900 + 3,400	36,300
12.	Investment Income 3,400 + 10,200	4% x 340,000	13,600
13.	Debenture Interest Debenture Interest due	9% x 200,000	18,000 13,500
14.	Plant & machinery at cost	270,000 + [51,000 - 20,000]	301,000
15.	Provision for Dep – Plant & machinery	90,000+ 29,325 - 11,500	107,825
16.	Debtors	102,600 - 4,000 - 6,000	92,600
17.	Creditors	98,200 + 180	98,380
18.	Bank account [o/d]	41,000 – 180 – 800	40,020
		39,720 + 300	40,020

**Penalties**: 1 mark for the omission of expense heading 'Selling and Distribution' 1 mark for the omission of 'Total Cost' figure for fixed assets

(a)

# **60**

# **Vehicles Account**

01/01/2011 Balance b/d (W1) 01/9/2011 Bank No 4	195,000 [1] _75,000 [1]	01/09/2011 31/12/2011	Disposal Balance c/d	65,000 [1] 205,000 [1]
01/01/2012 Balance b/d 01/04/2012 Bank No 5	270,000 205,000 86,000 [1]	01/04/2012 31/12/2012	Disposal Balance c/d	270,000 70,000 [1] 221,000
01/01/2013 Balance B/D	<u>291,000</u> 221,000			<u>291,000</u>

(b)

# **Provision for Depreciation Account**

[1] 01/09/2011 Disposal (W3) 31/12/2011 Balance c/d	45,500 [4] <u>62,000</u> <u>107,500</u>	01/01/2011 31/12/2011	Balance b/d (W2) Profit & Loss (W4)	77,750 [6] 29,750 [8] 107,500
01/04/2012 Disposal (W5) 31/12/2012 Balance c/d	27,125 [2] 67,425 [2] 94,550	01/01/2012 31/12/2012	Balance b/d Profit & Loss (W6)	62,000 <u>32,550</u> [8] <u>94,550</u>
		01/01/2013	Balance b/d	67.425

(c)

# **Disposal of Vehicles Account**

01/09/2011 Vehicle No 1 31/12/2011 Profit & Loss a/c	65,000 [1] <u>500</u> [1] 65,500	Trade-in allowance Provision for Depreciation	20,000 [2] <u>45,500</u> [2] <u>65,500</u>
01/04/2012 Vehicle No 3 31/12/2012 Profit & Loss a/c	70,000 [1] 1,125 [1] <u>71,125</u>	Compensation – Insurance Bank Provision for Depreciation	19,000 [2]

Number	Cost	Dep to 1/1/2011	Dep for 2011	Dep for 2012	Total Dep	
1	50,000	30,000	5,000	-	35,000	
Unit	15,000	9,000	1,500	-	10,500	45,500 (W3)
2	60,000	24,750	9,000	9,000		
3	70,000	14,000	10,500	2,625		27,125 (W5)
4	75,000		3,750	11,250		
5	86,000		-	9,675		
		77,750 (W2)	29,750 (W4)	32,550 (W6)		

**(W1)** 01/01/2011 - Cost Balance [50,000 + 15,000 + 60,000 + 70,000] = **195,000** 

(d)

# Why make a charge for depreciation [4]

Depreciation is an expense. Failure to include depreciation in the final accounts will result in the profits being overstated and the net assets in the balance sheet will not show a true value.

# Why would a company choose one method over another [4]

A method of depreciation is chosen by a company because of its policy on depreciation and ensuring that the consistency concept is applied when preparing accounts.

Straight Line Method is where the same amount of the cost of the asset is written off each year. It is appropriate in the case of an asset that remains in the business over a long period of time and loses value slowly, for example Buildings, (assets that generate profit over many years).

Reducing Balance Method is where a fixed percentage of the value of the asset is written off each year. The amount written off is high in early years and reduces each year until written off. This method is appropriate in the case of an asset which loses most of its value in the years immediately after purchase e.g. vehicles, computer, equipment etc., (assets that become obsolete quickly because of changes in technology).

The general principle of providing depreciation is based on the matching concept.



1,553,290		(43,300)	690	27,000	ı	177,000	(9,500)	486,000	915,400	
900 [1]	(9,000) [2]				9,900 [2]					Rent Receivable
177,000						177,000 [2]				Revaluation Reserve
1,400 [1]	5,600 [2]				(8,400) [2]				4,200	Expenses due
36,400 [1]			(2,400) [2]	24,500 [2]	8,400 [1] (9,900) [1]				15,800	Bank
96,500							(8,900) [2]	30,000 [1]	75,400	Creditors
105,090 [4]	(5,600) [1] 9,000 [1]	(43,300) [1]	3,090 [1]	2,500 [1]			(600) [1]		140,000	P & L Balance
156,000								76,000 [2]	80,000	Share Premium
980,000								380,000 [1]	600,000	Ord. shares
										Liabilities
1,553,290	,	(43,300)	690	27,000	ı	177,000	(9,500)	486,000	915,400	
56,850			1,050 [2]						55,800	Debtors
116,240			(360) [2]					25,000 [1]	91,600	Stock
(46,000)		(28,000) [1]		17,000 [2]			5,000 [2]		(40,000)	Depreciation
155,500				10,000 [2]			(14,500) [2]	70,000 [1]	90,000	Delivery Vans
(15,300) [1]		(15,300) [2]				54,000 [2]			(54,000)	Depreciation
1,200,000						123,000 [2]		350,000 [1]	727,000	Land & Buildings
86,000								41,000 [2]	45, 000	Goodwill
31/12/2012	Dec	Dec	Aug	June	May	Apr	Feb	Jan	1/1/2012	Assets

(a) 25

Accumu	lated	Fund	1/1	/2012	,
Accumu	iaitu	runa	1/1	/ 40 1 4	ė.

Assets		€	€
Clubhouse		680,000 [1]	
Bar stock		2,200 [1]	
Equipment		23,000 [1]	
Bar debtors		421 [1]	
Investments	W 1	30,000 [2]	
Bank current account		11,300 [2]	
Levy due (80 x15)		<u>1,200</u> [2]	748,121
Less Liabilities		_	
Life membership		25,000 [2]	
Bar creditors		1,600 [1]	
Levy reserve fund		12,000 [2]	
Wages due		2,800 [1]	
Loan		40,000 [1]	
Loan interest due	W 2	3,300 [3]	
Subscriptions prepaid		<u>1,400</u> [2]	86,100
Accumulated Fund/Capital 1/1/2012 [1]			662,021 [2]

(b) **25** 

# **Income & Expenditure Account for year ended 31/12/2012**

Income			€	€
Bar profit	W	1	13,999 [4]	
Investment interest	W	2	1,200 [2]	
Arena rent			15,000 [1]	
Catering profit	[12,400 - 9,900]		2,500 [1]	
Annual sponsorship			73,000 [1]	
Lotto	[52,500 - 7,600]		44,900 [1]	
Subscriptions	W	4	45,800 [5]	
Life membership	W	5	<u>6,000</u> [2]	202,399
Less Expenditure				
Sundry expenses	[103,600 - 2,800]		100,800 [2]	
Coaching expenses			4,600 [1]	
Loan interest	W	3	1,500 [1]	
Depreciation - Equip	ment		12,800 [1]	
Depreciation - Clubb	nouse and arena		<u>13,600</u> [1]	(133,300)
<b>Surplus of Income ove</b>	er Expenditure for th	ie year		<u>69,099</u> [2]

# (c) (i) [3]

Sometimes non-profit making organisations such as a club prepare a profit and loss account for activities that are carried out to make a profit e.g. running a club lotto, dances, bar, restaurant etc. All expenses and revenues relating to the particular activity are entered in a special purpose profit and loss account and the profit/loss is then transferred to the income and expenditure account.

# (ii) [7]

The proposed levy would raise €150,000 over the next 5 years [200 x 150 x 5] The club has funds amounting to:

Investments	30,000
Building society	28,000
Cash	4,310
	62,310

As a member I would make the case:

The proposed levy of €200 [120 +80] amounts to 66% of the annual subscription. An increased levy would discourage new members and perhaps cause a drop in membership.

The club is capable of generating enough income from within as it has a surplus of income amounting to  $\epsilon$ 69,099 and it is financially sound as it has a cash balance of  $\epsilon$ 4,310, building society investment of  $\epsilon$ 28,000 and 4% government investments  $\epsilon$ 30,000 totalling  $\epsilon$ 62,310.

Although a sizeable proportion of the surplus is provided by sponsorship of  $\in$ 73,000 and it cannot be guaranteed in future years it should be noted that this figure is well below the non-recurring capital amounts paid during the year i.e. equipment  $\in$ 41,000 and loan  $\in$ 44,800 amounting to  $\in$ 85,800.

The club should use the cash and investments totalling  $\[ \in \]$ 62,310 and borrow the remainder of  $\[ \in \]$ 90,000 approx or continue with current levy of  $\[ \in \]$ 80 for 5 years plus use current funds and borrow  $\[ \in \]$ 28,000 approx. The improved facilities could:

Increase the rent earned from the arena

Increase membership

Encourage increased advertising income

#### Workings:

1.	Bar Trading Account		€	€		
	Sales [42,410 + (19	0-421)]		42,179		
	Less Cost of sales					
	Stock 1/1/2012		2,200			
	Add Purchases [28,700	+ (1,330 – 1,600)]	28,430			
			30,630			
	Less Closing Stock		(2,450)	(28,180)		
	Bar Profit				=	13,999
2.	Investments	[4% = 1,200]	100%		=	30,000
	Investment interest	[900 + 300]			=	1,200
3.	Loan interest due 1/1/2012	[4,800 - 1,500]			=	3,300
4.	Subscriptions [6:	5,000 + 1,400 - 5,000 - 2	,400 – 1,200	0 – 12,000]	=	45,800
5.	Life membership	1/5 [25,000 + 5,0	[000]		=	6,000

(v)

**Interest Cover** 

(a) 50

(i) Opening stock 
$$\frac{\text{Cost of sales}}{\text{Average stock}} = 10 = \frac{852,000}{10 \text{ x Av stock}}$$

$$\text{Average stock} = 85,200$$
Opening stock =  $(85,200 \text{ x 2})$  less  $31,500 = \text{€138,900}$  [12]

(ii) Earnings per share

Net profit after preference dividend = 
$$\underline{26,000}$$

Number of ordinary shares  $\underline{550,000}$  4.73c  $\underline{[10]}$ 

Net profit before interest 
$$= 31,000 + 16,000$$
Debenture Interest 
$$16,000$$

$$= 47,000 \atop 16,000$$
2.94 times [8]

I would advise my friend <u>not</u> to borrow money to purchase 200,000 shares in Dantzig plc. [3]

# Market price/value of shares [8]

The share price is on a downward slide. The trend is negative. The shares can be purchased at 80c. This is below the market price of 85c and further below market price in 2011 of 90c. This is a worrying trend and should **not** be ignored. It indicates a lack of confidence by the stock market. The purchase price may seem good value but one should be cautious and question why such a large block of the shares is available.

By purchasing 200,000 shares a shareholder would own 36% of the company and may well have to bid for the remaining 64% of the shares

Price earnings ratio is 18 years and in 2011 it was 16.4 years. This is not very appealing if one is seeking a quick return on investment.

# **Dividend Policy** [8]

The dividend yield was 4.28% in 2012 but was 5.22% in 2011.

The dividend cover in 2012 was 1.3 times and in 2011 was 1.17 times. Although the dividend per share has been reduced from 4.7c in 2011 to 3.64c in 2012, Dantzig plc is paying out too much of profits in dividends

In the short-term the interest on borrowings of  $\[ \in \] 160,000 \]$  would amount to  $\[ \in \] 12,800 \]$ . The income available from dividends is  $\[ \in \] 7,280 \]$ . This annual shortfall of  $\[ \in \] 5,620 \]$  would have to be funded by the purchaser.

The real return to ordinary shareholders would be 5.56% compared to 8% interest on borrowed money.

#### **Profitability** [6]

Dantzig plc is not a very profitable firm. Its Return on Capital Employed was 6.1% in 2011 and disimproved to 5.37% in 2012. This trend is a cause for concern and if it continues the firm could find itself in a very serious position.

It indicates that the firm is making poor use of its resources. Dantzig is currently earning 5.37% on capital employed but is paying 8% on €200,000 {debentures] of this investment. Although the ROCE is above the return from risk free investments of [1% to 3%] it leaves little return for risk taking but perhaps it is satisfactory in the current economic climate.

It will take 22 years for the friend to receive back the cost of the shares at the current payout rate. It will take longer if dividends decline further.

# Liquidity [6]

The company has a liquidity problem. The quick ratio in 2011 was 0.85 to 1 but this deteriorated to 0.75 to 1 in 2012. The company has only 75c available to pay every €1 owed in the short term. The deterioration of the ratio indicates a difficulty in paying debts and possible future interest. This would be a worry for both current shareholders and purchaser as it could result in the company becoming unable to pay interest and dividends even though it had made a profit.

# Gearing [6]

Dantzig plc is a low geared company. Its gearing is 34.24%. Its gearing in 2011 was 30%. This is a worsening situation as the gearing has risen by 4.24% and gives more control to outside investors. If this trend continues they could be at risk from outside investors. However, at the moment, there is little risk from outside investors.

The interest cover is 2.94 times and this shows that the company has the ability to meet its interest charges. However the cover has dropped from 4 times in 2011 and this reveals that the profit has dropped from 64,000 in 2011 or by 26.6%. If this trend continues there is a risk that the company will not be able to meet its interest charges.

# Sector [3]

Dantzig plc is in the food processing sector. In the short term the sector is under pressure from cheap imports and shortage of ready cash in the economy.

However in the long-term the prospects are more encouraging. It is expected that demand for food will increase due to food shortages as the world population continues to grow.

Or

#### Investment Policy and Long-term liability.

The investments made by the company  $cost \in 180,000$ . These investments now have a market value of  $\in 80,000$ . This shows poor management of resources although one must take into account the economic downturn globally in 2012. If these investments are sold in the near future there will be a loss of  $\in 100,000$ . This will reduce the real value of assets and consequently the value of shareholders funds. The debentures are due to be repaid in 2015. This will require further borrowing or sale of fixed assets.

(c)



#### **AB Foods**

The Return on Capital Employed in AB Foods is 8%. This is better than XY Traders at 6% and also better than Dantzig plc at 5.37%.

The current ratio of AB Ltd of 3.2 to 1 is very high. This is possibly indicating excess stock. This is well above that of XY Traders of 1.9 to 1. This indicates poor stock control.

Acid Test ratio of 0.6 to 1 is low. It is well below the ratios of both XY Traders and Dantzig plc. This indicates a shortage of cash.

## **XY** Traders

The Return on Capital Employed of 6% is lower than in AB Foods but higher than Dantzig plc at [5.37%]. Both these figures are below the cost of borrowing of 8%.

Current Ratio is good and within range of accepted norms.

Acid Test ratio at 1.3 to 1 is better than AB Foods at 0.6 to 1, but high. This high ratio indicates high debtors or excess cash. Either there is poor cash management or poor debt collection.

My advice to Dantzig plc is to purchase XY Traders

rofit and Loss Account of Mo	orfields plc for	the year ended	31/12/2012	€
Turnover				2,040,60
Cost of sales		W 1		(1,253,00
Gross profit				787,60
Distribution costs		W 2		(240,04
Administrative expenses		W 3		(276,56
- I will will be will		., .		271,00
Other Operating income		W 4		96,50
Operating profit				367,50
Investment income		W 5		12,00
Profit on sale of land		,, ,		80,00
Tronc on sale or land				459,50
Interest payable		W 6		(10,00
Profit on ordinary activities be	fore taxation			449,50
Tax on profit on ordinary activ				(60,00
Profit on ordinary activities aft				389,50
Dividend paid				(50,00
Profit retained for year				339,50
Profit brought forward at 1/1/2	012			85,00
Profit carried forward at 31/12				424,50
Balance Sheet of Moorsfi	elds plc as at 31	/12/2012		
Balance Sheet of Moorsfi Fixed Assets	elds plc as at 31	/12/2012 €	€	€
Fixed Assets	elds plc as at 31 W 7		€	
Fixed Assets Intangible Assets	-		€	30,00
Fixed Assets	-		€	30,00 1,086,00 <u>300,00</u>
Fixed Assets Intangible Assets Tangible Assets Financial Assets	-		€	30,00 1,086,00 <u>300,00</u>
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets	-	€	€	30,00 1,086,00 <u>300,00</u>
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock	W 7	€ 85,000 [1	I	30,00 1,086,00 300,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors	-	€ 85,000 [1] 235,300 [3]		30,00 1,086,00 300,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock	W 7	€ 85,000 [1		30,00 1,086,00 300,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due	W 7	€  85,000 [1]  235,300 [3] <u>57,800</u> [1]	] ] ] 378,100	30,00 1,086,00 <u>300,00</u>
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors	W 7 W 8 within 1 year	€  85,000 [1]  235,300 [3] <u>57,800</u> [1]  [1]  184,000 [2]	] ] 378,100	30,00 1,086,00 <u>300,00</u>
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation	W 7 W 8 within 1 year W 9	€  85,000 [1]  235,300 [3]  57,800 [1]  184,000 [2]  134,000 [2]	]   378,100	30,00 1,086,00 300,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation Other Creditors	W 7 W 8 within 1 year	€  85,000 [1]  235,300 [3] <u>57,800</u> [1]  [1]  184,000 [2]	]   378,100	30,00 1,086,00 <u>300,00</u> 1,416,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation Other Creditors Net current assets	W 7  W 8  within 1 year  W 9  W 10	€  85,000 [1]  235,300 [3]  57,800 [1]  184,000 [2]  134,000 [2]	]   378,100	30,00 1,086,00 300,00 1,416,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation Other Creditors	W 7  W 8  within 1 year  W 9  W 10	€  85,000 [1]  235,300 [3]  57,800 [1]  184,000 [2]  134,000 [2]	]   378,100	30,00 1,086,00 300,00 1,416,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation Other Creditors Net current assets Total assets less current liabilit	W 7  W 8  within 1 year  W 9  W 10	85,000 [1] 235,300 [3] 57,800 [1] 184,000 [2] 134,000 [2] 43,500 [3]	]   378,100	30,00 1,086,00 300,00 1,416,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation Other Creditors Net current assets	W 7  W 8  within 1 year  W 9  W 10	85,000 [1] 235,300 [3] 57,800 [1] 184,000 [2] 134,000 [2] 43,500 [3]	]   378,100	30,00 1,086,00 300,00 1,416,00 1,432,60
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation Other Creditors Net current assets Total assets less current liabilit  Creditors: amounts falling due 5% Debentures	W 7  W 8  within 1 year  W 9  W 10	85,000 [1] 235,300 [3] 57,800 [1] 184,000 [2] 134,000 [2] 43,500 [3]	]   378,100	30,00 1,086,00 300,00 1,416,00 1,432,60
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation Other Creditors Net current assets Total assets less current liabilit  Creditors: amounts falling due 5% Debentures Capital and Reserves	W 7  W 8  within 1 year  W 9  W 10	85,000 [1] 235,300 [3] 57,800 [1] 184,000 [2] 134,000 [2] 43,500 [3]	378,100         (361,500)	30,00 1,086,00 300,00 1,416,00 1,432,60 200,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation Other Creditors Net current assets Total assets less current liabilit  Creditors: amounts falling due 5% Debentures Capital and Reserves Issued shares	W 7  W 8  within 1 year  W 9  W 10  dies  after more than	85,000 [1] 235,300 [3] 57,800 [1] 184,000 [2] 134,000 [2] 43,500 [3]	378,100 (361,500)	30,00 1,086,00 300,00 1,416,00 1,432,60 200,00
Fixed Assets Intangible Assets Tangible Assets Financial Assets  Current Assets Stock Debtors Bank  Creditors: amounts falling due Trade Creditors Taxation Other Creditors Net current assets Total assets less current liabilit  Creditors: amounts falling due 5% Debentures  Capital and Reserves	W 7  W 8  within 1 year  W 9  W 10	85,000 [1] 235,300 [3] 57,800 [1] 184,000 [2] 134,000 [2] 43,500 [3]	378,100 (361,500) (361,500)	30,00 1,086,00 300,00 1,416,00 1,432,60 200,00

#### **Notes to the Accounts**



# 1. Accounting policy notes for tangible fixed assets and stocks

Tangible fixed assets

Buildings were revalued at the end of 2012 and have been included in the accounts at their revalued amount. Vehicles are shown at cost.

[5]

Depreciation is calculated in order to write off the value or cost of tangible fixed assets over their estimated useful economic life as follows:

Buildings 2% per annum straight line

Delivery vans 15% of cost

Stocks - Stocks are valued on a First in First out basis (FIFO) at the lower of cost and

net realisable value.

# 2. **Operating Profit** [5]

The operating profit is arrived at after charging:

Depreciation on tangible fixed assets	56,600
Patent amortised	6,000
Directors remuneration	35,000
Auditors fees	6,500

# 3. Interest payable [2]

Interest payable on Debentures [Repayable during years 2017/2018] 10,000

# 4. Tangible fixed Assets [7]

	Land &		
Assets	Buildings	Vehicles	Total
Value 1/1/2012	950,000	260,000	1,210,000
Disposal	(70,000)		(70,000)
Revaluation surplus	90,000		90,000
Value 31/12/2012	<u>970,000</u>	260,000	<u>1,230,000</u>
Depreciation:			
Balance 1/1/2012	50,500	105,000	155,500
Depreciation charge for year	<u>17,600</u>	39,000	56,600
	68,100	144,000	212,100
Transfer on revaluation	<u>(68,100)</u>		(68,100)
Depreciation 31/12/2012	Nil	144,000	<u>144,000</u>
Net Book Value 1/1/2012	899,500	155,000	1,054,500
Net Book Value 31/12/2012	970,000	116,000	1,086,000

#### Workings:

W 1	Cost of Sales	72,000 + 1,260,000 - 85,000 + 6,000	=	1,253,000
W 2	Distribution Costs	194,000 + 7,040 + 39,000	=	240,040
<b>W</b> 3	Administrative Expenses	206,000 +6,500 +35,000 +10,560 +18,500	=	276,560
<b>W</b> 4	Other operating income	64,000 + 14,000 + 18,500	=	96,500
W 5	Investment Income	4,200 + 7,800	=	12,000
W 6	Debenture interest payable	5% x 200,000	=	10,000
	Debenture interest due	10,000 - 8,000	=	2,000
W 7	Patents	$\frac{60,000}{10} = 6,000.  36,000 - 6,000$	=	30,000
<b>W</b> 8	Debtors	240,000 - 12,500 + 7,800	=	235,300
<b>W</b> 9	Taxation	74,000 + 60,000	=	134,000
W 10	Other creditors	2,000 + 6,500 + 35,000	=	43,500
W11	Revaluation Reserve	90,000 + 50,500 + 17,600	=	158,100

**(b)** 



## **Bodies/Institutions** [4]

- The Government Legislation
- The European Union Directives
- Accounting Standards Board FRS's and SSAP's
- The Stock Exchange Listing Rules

#### What is an Audit? [4]

An audit is an examination of the financial statements of an enterprise by an appointed auditor. The Audit is conducted by an auditor who is independent. The auditor expresses an opinion and certifies whether the accounts give a true and fair view of the financial position of the business.

The Companies Acts require the auditor to certify that the accounts give a *true and fair view* of the financial position of the business.

#### A qualified Auditor's Report [7]

A qualified auditor's report is when an auditor in his/her opinion is <u>not satisfied</u> or is unable to conclude that all or any of the following apply:

- The financial statements give a true and fair view of the state of affairs of the company at the end of the year.
- The financial statements are prepared in accordance with the Companies Acts.
- All the information necessary for the audit was available.
- The information given by the directors is consistent with the financial statements.
- The net assets are more than 50% of the called up capital.

The report will state the elements of the accounts that are unsatisfactory.

(a)					<b>52</b>
()	Trading and Profit a	nd Loss account f	for the year e	nding 31/12/20	12
	_			€	€
	Sales	<b>W</b> 1			205,770 [10]
	Less Cost of sales			1 4 200 527	
	Opening stock	XX/ A		14,300 [2]	
	Add Purchases	W 2		78,140 92,440	
	Loss Closing stock			<u>(15,000)</u> [2]	(77.440)
	Less Closing stock Gross Profit			(13,000) [2]	(77,440) 128,330
	Less Expenses				120,550
	General expenses	W 3		21,300 [4]	
	Light and heat	W 4		3,555 [7]	
	Interest	W 5		3,600 [2]	
	Insurance	W 6		2,680 [6]	
	Charitable Organisation			2,500 [2]	
	Rent	<b>W</b> 7		4,750 [4]	(38,385)
	Net Profit				89,945 [6]
					40
<b>(b)</b>	Bal	ance sheet as at 3	31/12/2012		40
	Intangible Assets		€	€	€
	Goodwill	W 8			20,670 [3]
	Tangible fixed Assets			_	
	Buildings			234,000 [2]	
	Vehicles			32,000 [1]	
	Equipment			<u>30,000</u> [1]	<u>296,000</u>
	Current Assets				316,670
	Closing Stock		15,000 [1]		
	Stock of oil		500 [1]		
	Debtors		16,600 [1]		
	Bank	W 10	10,100 [7]		
	Cash		550 [1]		
	Insurance prepaid		750 [3]		
	Rent prepaid		<u>6,650</u> [2]	50,150	
	Less Creditors: amounts falling due	within 1 year	_		
	Creditors		14,300 [1]		
	Electricity due		640 [1]		
	Interest due		1,200 [2]	(20.140)	22.010
	Loan instalment due		<u>12,000</u> [2]	(28,140)	22,010 338,680
	Financed by:				<u>550,000</u>
	Loan				60,000 [2]
	Capital			205,000 [2]	
	Capital introduced			3,600 [3]	
	Net Profit			89,945	
	I Due in	¥¥7 A		298,545	270 (00
	Less Drawings	W 9		<u>19,865</u> [4]	<u>278,680</u>
					<u>338,680</u>



# (c) Additional information

General/Nominal Ledger Accounts

Trial balance

Total sales figure [credit and cash]

Total purchases figure [credit and cash]

Bank balance

Capital and drawings

Rent

Bad debts, Expenses due and prepaid

Discounts allowed or received

# Workings

1.	Sales				
	Credit sales	32,000 + 16,600 - 14,		=	34,600
	Cash sales	94,000 + 22,500 + 51,	000 + 3120 + 550	=	<u>171,170</u>
	Total Sales				<u>205,770</u>
2.	Purchases				
	Credit purchases	34,200 + 14,300 - 17,	200	=	31,300
	Cash purchases			=	<u>51,000</u>
	Less Drawings of stock				82,300 (4,160)
	Total purchases	<b>.</b>			78,140
2	•	22 500 1 200			
3.	General expenses	22,500 - 1,200		=	21,300
4.	Light and heat	4,600 + 640 - 500 -	1,185	=	3,555
5.	Interest	2,400 + 1,200		=	3,600
6.	Insurance	430 + 3,000 - 750		=	2,680
7.	Rent	22,800 - 11.400 - 6,6	50	=	4,750
8.	Goodwill	205,000 - 184,330		=	20,670
9.	Drawings	4,160 + 3,120 + 11,4	100 + 1,185	=	19,865
10.	Bank				
	Lodgements				
	Debtors	32,000			
	Lodgement	94,000			
	Loan	72,000			
	Dividends	<u>3,600</u>	201,600		
	<b>Less Payments</b>				
	Equipment	30,000			
	Creditors	34,200			
	Light and heat	4,600			
	Interest	2,400			
	Insurance premium	3,000			
	S/O Charitable organ				
	Vehicle	32,000			
	Warehouse	60,000	101.500		

22,800

191,500

10,100



# (a) Stock Valuation

Purchases	<b>Unit Cost</b>	Purchases at cost
in units		€
4,000	€5	20,000
2,500	€6	15,000
1,700	€8	13,600
8,200		48,600

<b>Credit Sales</b>		Cash Sales		Total Sa	les
Units	€	Units	€	Units	€
1,000 @ €9	9,000	1,500 @	12 18,000	2,500	27,000
1,200 (a) €11	13,200	1,300 (a)	13 16,900	2,500	30,100
<u>1,400</u>	15,400	1,200 (a)	14 <u>16,800</u>	2,600	32,200
3,600	<b>37,600</b>	4,000	<u>51,700</u>	7,600	89,300

Closing Stock in Units = Opening Stock 4,500 + Purchases 8,200 - Sales 7,600 = 5,100 units [6]

<b>Closing Stock Valuation:</b>	Units				€
	1,700	(a)	€8	=	13,600 [2]
	2,500	(a)	€6	=	15,000 [2]
	900	(a)	€5	=	4,500 [2]
	5,100				<b>33,100</b> [4]

Trading account for the year ending 31/12/2012		€
Sales		89,300 [3]
Less Cost of sales		
Opening Stock	22,500 [2]	
Add Purchases	48,600 [3]	
	71,100	
Less Closing Stock	33,100 [2]	(38,000)
Gross Profit		51 300 [4]

# (b) (i)

	Manufacturing	Assembly	Finishing
<b>Budgeted Overheads</b>	€180,000	<u>€99,000</u>	€ <u>36,000</u>
Direct Labour Hours	36,000	18,000	4,500
	€5 per DLH [2]	€5.50 per DLH [2]	€8.00 per DLH [2]

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•	1	1	.,
١,			,

### **Selling Price of Job Number 666**

		€	€	
Direct materials	(30 x 10.20)		306.00	[5]
Direct Labour				
Manufacturing	$(20 \times 4.00)$	80.00 [2]		
Assembly	$(6 \times 2.50)$	15.00 [2]		
Finishing	(4 x 3.75)	<u>15.00</u> [2]	110.00	
Budgeted Overheads				
Manufacturing	$(20 \times 5.00)$	100.00 [3]		
Assembly	$(6 \times 5.50)$	33.00 [3]		
Finishing	$(4 \times 8.00)$	<u>32.00</u> [3]	165.00	
General Administration	on overhead (30 x 20)		600.00	[3]
Total Cost [75%]			1,181.00	[3]
Profit [25% of se	elling price]		393.67	
Net Selling Price 100	%		1,574.67	[4]

#### (c)

# (i) Under and over absorption of costs

Dept A	Dept B	Dept C
<u>€160,000</u> 32,000	€ <u>33,600</u> 48,000	46,200 22,000
= € 5 per M.H	[2] = €0.70 per L.H [2]	= €2.10 per LH [2]
(ii)	Dept A Dept B €	$\begin{array}{ccc} \textbf{Dept C} & & \textbf{Total} \\ \boldsymbol{\epsilon} & & \boldsymbol{\epsilon} \end{array}$
Actual overhead incurred Absorbed overhead Over/Under absorption	175,000 [1] 29,000 [1] 185,000 [1] 28,000 [1] 10,000 (1,000)	50,000       [1]       254,000         56,700       [1]       269,700         6,700       15,700
<b>Actual Absorbed Overheads</b>		

Dept A Actual machine hours x Machine Hour rate  $= 37,000 \times 65.00 = 6185,000$ Dept B Actual labour hours x Labour Hour rate  $= 40,000 \times 60.70 = 628,000$ Dept C Actual labour hours x Labour Hour rate  $= 27,000 \times 62.10 = 628,000$ 



In department A, the costs incurred were  $\in 10,000$  less than expected/budgeted and therefore profits are  $\in 10,000$  greater than expected.

In department B, the costs incurred were  $\in 1,000$  more than expected/budgeted and therefore profits are  $\in 1,000$  less than expected.

In department C, the costs incurred were 6,700 less than expected/budgeted and therefore profits are 6,700 greater than expected.

Overall, the costs incurred were €15,700 less than expected/budgeted and therefore profits are €15,700 greater than expected.

(a)

Prod	uction	Bud	get
IIVU	uction	Duu	

	Jan	Feb	Mar	Apr	May
Sales	7,000 [1]	8,000 [1]	10,000 [1]	9,000 [1]	10,500
+ Closing Stock	<u>5,600</u> [1]	<u>7,000</u> [1]	<u>6,300</u> [1]	<u>7,350</u> [1]	7,700
	12,600	15,000	16,300	16,350	18,200
- Opening Stock		<u>(5,600)</u> [1]	<u>(7,000)</u> [1]	<u>(6,300)</u> [1]	(7,350)
Required for production	12,600	9,400	9,300	10,050	10,850

# Raw Materials Purchases Budget

	Jan	Feb	Mar	April	May
Units of Production	12,600 [1/2]	9,400 [1/2]	9,300 [1/2]	10,050 [½]	10,850
Materials per unit	$x 5 [\frac{1}{2}]$	x <u>5</u>	<u>x 5</u>	<u>x 5</u>	x 5
Required for production	63,000 [1/2]	47,000 [1/2]	46,500 [1/2]	50,250 [1/2]	54,250
Add closing stock	9,400 [½]	9,300 [½]	10,050 [1/2]	<u>10,850</u> [1]	
	72,400	56,300	56,550	61,100	
Less Opening stock		(9,400) [½]	(9,300) [½]	(10,050) [½]	
Required for purchases	72,400 [1/2]	46,900 [1/2]	47,250 [1/2]	51,050 [1/2]	
Price per Kg	<u>€2.00</u> [½]	€2.00	€2.00	€2.00	
Cost of raw materials	€144,800 [1/2]	€93,800 [½]	€94,500 [1/2]	€102,100 [½]	€435,200

# (c) Cash Budget – January to April

	Jan	Feb	Mar	April	Total
Receipts	€	€	€	€	
Cash sales received	84,000 [1]	96,000 [1]	120,000 [1]	108,000 [1]	
Credit Sales one month		63,000 [1]	72,000 [1]	90,000 [1]	
Credit Sales two months			63,000 [1]	72,000 [1]	
	<u>84,000</u>	<u>159,000</u>	<u>255,000</u>	<u>270,000</u>	
Payments					
Purchases		144,800 [1]	93,800 [1]	94,500 [1]	
Wages	25,000 [1]	25,000 [1]	25,000 [1]	25,000 [1]	100,000
Variable Overhead	63,000 [1]	47,000 [1]	46,500 [1]	50,250 [1]	206,750
Fixed overhead	29,250 [1]	29,250 [1]	29,250 [1]	29,250 [1]	117,000
Equipment	45,000 [1]				
Interest	<u>250</u> [1]	<u>250</u> [1]	<u>250</u> [1]	<u>250</u> [1]	1,000
	<u>162,500</u>	246,300	<u>194,800</u>	<u>199,250</u>	
Net Monthly Cash Flow	(78,500) [1]	(87,300) [1]	60,200 [1]	70,750 [1]	
Bank Loan Opening Balance Closing Balance	30,000 [1] (48,500)	(48,500) [1] (135,800)	(135,800) [1] (75,600)	(75,600) [1] (4,850)	

(d)

## Budgeted Profit and Loss Account for the 4 months ending 30/4/2012

	€	€	€
Sales			1,020,000 [1]
Less Cost of Sales			
Opening stock			
Add Purchases		<u>435,200</u> [1]	
		435,200	
Closing stock – Finished goods	183,750 [1]		
Raw Materials	21,700 [1]	(205,450)	(229,750)
Gross Profit			790,250
Less Expenses			
Wages		100,000 [3]	
Variable overhead [41,350 x 5]		206,750 [1]	
Fixed overhead		117,000 [1]	
Depreciation – Equipment		3,000 [1]	(426,750)
Operating Profit			363,500
Less interest			(1,000)[1]
Net Profit			<u>362,500</u> [4]

# (e) [4]

(i)

Murray Ltd will be able to see in which months there will be a deficit of cash which will enable it to make arrangements for a loan or overdraft.

It will see which months will have a surplus of cash and will be able to arrange short term investments.

There was a surplus of cash in March and April.

The trend of cash shortages is getting smaller- [normal for new business].

Overdraft facilities will be required each month up to a maximum of  $\in 135,800$  in any month Closing cash shortage is  $\in 4,850$ .

(ii)

The Capital Budget deals with planned capital expenditure for example the purchase of a fixed asset and planned capital receipts for example the sale of a fixed asset.

Decisions regarding capital items are the responsibility of the Board of Directors.

Carrying out of the capital budget is the responsibility of the Financial Controller.

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