# Foundation Certificate in Marketing - Stage 2 

## WEDNESDAY, AUGUST 17, 2005. TIME: 9.30 am-12.30 pm

Please attempt ONE question from Section A and THREE questions from Section B. (If more than the specified number of questions are attempted, delete those you do not wish to have marked. Otherwise the Examiner will mark the FIRST four questions.)

All questions carry equal marks.
Do NOT repeat question in answer, but show clearly the number of the question attempted on the appropriate page of the Answer Book.

## SECTION A <br> (Answer ONE question only)

1. Write notes on:
(a) Working Capital Management
(b) Term Loans
(c) Factoring
2. Discuss the main purposes for which information may be required in any business and describe its usefulness in that context.
P.T.O.

## SECTION B <br> (Answer THREE questions only)

3. The following information relates to Margaretti Ltd. for the two years ended $31^{\text {st }}$ December 2003 and 2004 respectively:

|  | $\boldsymbol{€}$ | $\boldsymbol{€}$ |
| :--- | ---: | ---: |
| Sales | 27,900 | 31,340 |
| Less: Cost of Sales | $\underline{18,135}$ | $\underline{20,180}$ |
| Gross Profit | 9,765 | 11,160 |
|  |  |  |
| Net Profit | 4,005 | 4,650 |

Balance Sheets as at $\mathbf{3 1}^{\text {st }}$ December

2003
€

16,656
5,868
10,788
13,544
Plant \& Machinery at cost
Less: accumulated depreciation
Current Assets:
Stock
1,860
3,975
3,465
9,300

1,488
1,488
3,906
3,906

7,812
14,694
18,600
23,250

Financed by:
Ordinary Share Capital
Profit and Loss Account

16,740
16,740
1,860
6,510
$\underline{\underline{18,600}}$

2004
€
$€$

Debtors
Bank

Current Liabilities:
Creditors

Net Current Assets

## Required:

(a) Calculate the following ratios for each year using the format:

Ratio Formula $\underline{2003} \underline{2004}$
(i) Gross Profit \%
(ii) Fixed Asset Turnover
(iii) Number of days in debtors
(iv) Number of days in creditors
(v) Current Ratio
(vi) Acid Test Ratio
(vii) Stock Turnover
(viii) Return on Capital Employed (ROCE)
(b) Comment on the changes arising in the following ratios between 2003 and 2004.
(i) Number of days in debtors
(ii) Number of days in creditors
4. A company in the pharmaceutical industry produces a range of luxury hair products. One of the products, Shine \& Glo, has the following standard unit cost for a 300 ml bottle:
$€$
Direct Materials:
AL2 - . 4 litres @ €6/litre ..... 2.40
PQ8 -. 25 litres @ €3/litre ..... 75
Bottle and cap 1 unit @ €.50/unit ..... 50
Direct Labour:
Mixing -. 15 hours @ €15/hour ..... 2.25
Filling - . 2 hours @ €18/hour ..... 3.60
Production overhead: ..... 4.00
Standard product cost ..... $€ 13.50$
The company expects to produce 50,000 units per month.
The actual results for March for Shine \& Glo were as follows:
Actual production was 54,000 units.
$€$
Direct Materials:
AL2 - 22,140 litres ..... 135,054
PQ8 - 13,000 litres ..... 41,600
Bottle \& Cap - 56,000 units ..... 30,500
Direct Labour:
Mixing - 8,150 hours ..... 120,620
Filling - 11,500 hours ..... 208,725
Production overhead: ..... 220,000

## Required:

Calculate all cost variances for March 2005.
5. A company in the information technology sector has been very successful in recent years. They are planning to expand the company's activities. Consequently, they are examining the possibility of investing funds in a new project. Two possible projects have been identified and details are given below:

|  |  | Alpha | Beta |
| :---: | :---: | :---: | :---: |
|  |  | € | € |
| Initial investment |  | 300,000 | 250,000 |
| Subsequent investment (Year 2) |  | 75,000 | - |
| Annual cash flows: | Year 1 | 100,000 | 180,000 |
|  | Year 2 | 125,000 | 125,000 |
|  | Year 3 | 145,000 | 110,000 |
|  | Year 4 | 120,000 | - |
|  | Year 5 | 65,000 | - |

Working capital requirement
from start of project
50,000 35,000

Residual value at end of project
25,000
15,000

The company has a cost of capital of $10 \%$.

## Required:

(a) Evaluate each project using
(i) Payback
(ii) Net Present Value
(b) Which project should be undertaken? Why?

| Present Value of €1 annually |  | Present Value of €1 |  |
| :---: | :---: | :---: | :---: |
| Year | $\mathbf{1 0 \%}$ | Year | $\mathbf{1 0 \%}$ |
| 1 | .909 | 1 | .909 |
| 2 | 1.735 | 2 | .826 |
| 3 | 2.486 | 3 | .751 |
| 4 | 3.169 | 4 | .683 |
| 5 | 3.790 | 5 | .621 |
| 6 | 4.354 | 6 | .564 |

P.T.O.
6. John intends to use his redundancy money of $€ 180,000$ plus a loan of $€ 40,000$ to start up a new business from $1^{\text {st }}$ October 2005. He will commence with a property costing $€ 100,000$, equipment valued at $€ 30,000$ and a delivery vehicle costing $€ 20,000$. The following information is provided:
(a) Sales in October are expected to be $€ 15,000$ and then rising by $€ 4,000$ per month until March 2006 when the sales level will stabilize.
(b) All sales will be on credit. Customers are expected to settle their accounts: $60 \%$ in the month following sale and the balance in the month after that.
(c) All sales are made at a mark-up of $100 \%$ on cost. Initial purchases on $1^{\text {st }}$ October of stock for sale will be $€ 30,000$ (at sales value) plus each month John will purchase sufficient stock to meet the following months sales requirement.
(d) Purchases will be paid for in the month following the month of purchase.
(e) Wages will total $€ 1,600$ per month. There will be one weeks delay in payment of wages.
(f) Other expenses payable within the month will be $€ 800$ per month for the first three months and $€ 1,000$ per month thereafter. These figures include depreciation of $€ 150$ per month.
(g) A sales commission of 5\% will be paid one month after sale.
(h) Interest on loan will be payable monthly at a rate of $10 \%$ per annum.

## Required:

(a) Prepare a cash budget for John for the six months to $31^{\text {st }}$ March 2006.
(b) Explain the difference between profit and cash.
7. A company currently sells 75,000 units of a single novelty gift product at $€ 25$ per unit. The variable costs per unit are made up of the following:

| Direct materials | $€ 8$ |
| :--- | ---: |
| Direct labour | 4 |
| Variable overhead | 6 |

Fixed costs amount to $€ 350,000$ per annum.

## Required:

(a) How many units must the company sell in order to break even? (5 marks)
(b) Calculate the margin of safety at present.
(c) Calculate the current profit/(loss).
(d) How much profit/(loss) would be earned if sales were increased by 33 1/3\%?
(e) How many units must the company sell to earn a profit of $€ 250,000$ ?

