## Foundation Certificate in Marketing - Stage 2

MARKETING FINANCE

WEDNESDAY, MAY 5, 2004. TIME: 9.30 am - 12.30 pm

Please attempt ONE question from Section A and THREE questions from Section B.
(If more than the specified number of questions are attempted, delete those you do not wish to have marked. Otherwise the Examiner will mark the FIRST four questions.)

All questions carry equal marks.
Do NOT repeat question in answer, but show clearly the number of the question attempted on the appropriate page of the Answer Book.

## SECTION A <br> (Answer ONE question only)

1. Explain the importance of the accountant to a business. Describe the areas where the assistance of an accountant would be useful.
2. Write notes on:
(a) Hire Purchase
(b) Debentures
(c) Advantages and disadvantages of DCF in Investment Appraisal.
P.T.O.

## SECTION B <br> (Answer THREE questions only)

3. Information has been provided for two businesses in the same industry as shown below:

## Extracts from Trading and Profit and Loss Accounts for year ended $31^{\text {st }}$ March 2004:

|  | Grasp Ltd. $€^{\boldsymbol{\prime}} \mathbf{0 0 0}$ |  | Grabb Ltd. $€^{\prime} 000$ s |
| :---: | :---: | :---: | :---: |
| Sales | 12,320 |  | 15,600 |
| Gross Profit | 6,160 |  | 7,080 |
| Net Profit before tax | 1,760 |  | 1,440 |
| Balance Sheets as at 31 ${ }^{\text {st }}$ March 2004: |  |  |  |
| Fixed Assets: |  |  |  |
| At cost | 2,860 |  | 3,360 |
| Less: accumulated depreciation | 1,100 |  | 1,680 |
|  | 1,760 |  | 1,680 |

Current Assets:

Stock
1,870
Debtors
3,520
Bank
440
5,830

2,530
660
660
3,850
Net Current Assets
1,980

3,740
4,080
$€^{\prime} 000 s$
Financed by:
Share Capital
Profit \& Loss Account

1,560
2,760
2,640 6,960

$$
3,540
$$

360
$\frac{660}{4,560}$

Current Liabilities:

| Creditors | 2,530 | 3,540 |
| :--- | ---: | ---: |
| Proposed dividends | 660 | 360 |
| Taxation | 660 | $\underline{660}$ |
|  | 3,850 | 4,560 |


|  | $\underline{3,740}$ | $\underline{4,080}$ |
| :--- | ---: | ---: |
| Financed by: | $\mathbf{€}^{\prime} \mathbf{0 0 0 s}$ | $€^{\prime} \mathbf{0 0 0 s}$ |
| Share Capital | 550 |  |
| Profit \& Loss Account | $\underline{3,190}$ | $\underline{3,180}$ |
|  | $\underline{\underline{3,740}}$ | $\underline{4,080}$ |

## Required:

(a) Calculate the following ratios for each business using the format:
Ratio
Formula
Grasp Ltd.
Grabb Ltd.
(i) Gross Profit \%
(ii) Net Profit \%
(iii) Current Ratio
(iv) Acid Test Ratio
(v) Number of days in debtors
(vi) Number of days in creditors
(vii) Stock Turnover ratio
(viii) Return on Capital Employed (ROCE)
(b) Which business is more efficient? Give reasons for your answer.
(5 marks)
P.T.O.
4. Bathsoak Ltd. manufacture a range of bath products. One of its products is sold in 125 ml bottles and the standard cost is given below:

## 125ml bottle

Direct Materials:
Powdered Soap .25kg
Perfumes \& oils . 125 litres , . 30

Bottle .25

Direct Labour:
Mixing department @ €8/hour . 40
Packing department @ €7/hour . 35
Variable Production Overhead:
. 10 hours @ €3/hour .30

Variable production cost per unit
$€ 2.00$

Budgeted selling price per unit
$€ 2.75$

Budgeted production and sales is 95,000 bottles per month.
The actual production for the month of April was 100,000 bottles. Actual results are given below:

|  | $€$ <br> Sales (100,000 units) <br>  <br> Direct Materials: |
| :--- | ---: |
| Powdered soap 26,000 kgs | 35,000 |
| Perfumes \& oils 12,800 litres | 39,680 |
| Bottls 103,000 units | 24,720 |
|  |  |
| Direct Labour: | 39,285 |
| Mixing department 4,850 hours | 37,440 |
| Packing department 5,200 hours |  |
| Variable Production Overhead: | $\underline{32,160}$ |

Required:
Calculate all relevant sales and cost variances.
5. Fast Info Ltd. is a company providing computerized accounting, payroll and general software maintenance services to small businesses in the Leinster region. The company has been invited to provide a quotation for the design, development and installation of a computerized stock control system for one of its clients. The following estimates are provided:
€
Direct materials
1,100
Direct expenses
1,800

The system designers expect to spend 50 hours on this project and are paid $€ 18$ per hour for this type of work. It will also be necessary to consult the accounting staff for technical advice in the design of the program and the estimated time is 45 hours @ €20 per hour. Secretarial services staff are paid $€ 9$ per hour and are expected to work on this project for 18 hours.

Fast Info Ltd. use departmental overhead absorption rates to recover the overheads of each department. A direct labour hour rate is used in both the System Design and the Accounting departments and a machine hour rate in the Secretarial Services department. Extracts from the annual budget are given below:

| Department | Overheads | Direct Labour <br> Hours | Direct Machine <br> Hours |
| :--- | :--- | :---: | :---: |
| System Design | $€ 30,000$ | 8,000 | 1,000 |
| Accounting | $€ 25,000$ | 5,000 | 2,000 |
| Secretarial Services | $€ 40,000$ | 8,000 | 8,000 |

$25 \%$ of all overheads are deemed to be variable in this company. The company would expect to provide support services post installation to the client for 20 hours and this is charged at $€ 30$ per hour. It is normal to build this support cost into the quotation.

## Required:

(i) Calculate the overhead absorption rates for each department. (6 marks)
(ii) Prepare a detailed cost for the stock control system.
(iii) Calculate the price to be quoted if the company normally earns $20 \%$ on sales.
(3 marks)
(iv) If Fast Info were offered $€ 5,200$ for the stock control system, should they accept?
P.T.O.
6. The management accountant has presented the detailed accounts for each product $\mathrm{W}, \mathrm{X}, \mathrm{Y}$ and Z for the previous year as shown below:

| $€^{\prime} 000 \mathrm{~s}$ | W | X | Y | Z |
| :---: | :---: | :---: | :---: | :---: |
| Sales | 1,320 | 520 | 1,800 | 676 |
| Less Product Costs: |  |  |  |  |
| Direct Materials | 350 | 100 | 650 | 485 |
| Direct Labour | 250 | 90 | 380 | 295 |
| Variable Production Overhead | 192 | 70 | 410 | 156 |
| Fixed Production Overhead | 240 | 325 | 132 | 130 |
| Profit/(loss) | $\underline{288}$ | (65) | $\underline{\underline{228}}$ | (390) |

The senior management team expressed their concern at the reported losses for products X and Z . The general manager suggests that both of these products should be dropped from the product range.

## Required:

(a) Recommend whether products X and/or Z be discontinued giving reasons. Show all detailed calculations and the resulting profits/(losses) for the company as a whole.
(15 marks)
(b) Consider the following scenario independently of part (a).

In the coming year a company will be limited by the amount of material 146X which is used for each of the products A, B, C, D, detailed as follows:

|  | A | $\mathbf{B}$ | $\mathbf{C}$ | $\mathbf{D}$ |
| :--- | ---: | ---: | ---: | ---: |
|  | $\mathbf{€}$ | $€$ | $€$ | $€$ |
| Selling Price per unit | 50 | 75 | 30 | 35 |
| Variable Costs per unit |  |  |  |  |
| Direct Materials @ €4/litre | 20 | 24 | 6 | 4 |
| Direct Labour | 15 | 23 | 9 | 12 |
| Variable Overhead | $\underline{5}$ | $\underline{8}$ | $\underline{3}$ | $\underline{4}$ |
| Contribution p.u. | 10 | 20 | 12 | 15 |
| Maximum demand | 800 | 1,000 | 2,000 | 1,200 |

## Required:

Using the information given, recommend a production plan to maximise company profits if the quantity of material available is 10,000 litres. If fixed costs are $€ 50,000$ per annum calculate the profit.
7. The following summarized accounts have been prepared for ABC Co. Ltd:

| Balance Sheets as at 31 ${ }^{\text {st }}$ Decembe | 2002 |  | 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | € | € | € | € |
| Fixed Assets: |  |  |  |  |
| Fixed Assets at cost | 11,928 |  | 14,336 |  |
| Less: Accumulated Depreciation | 4,144 | 7,784 | 5,208 | 9,128 |
| Current Assets: |  |  |  |  |
| Stock | 2,632 |  | 2,996 |  |
| Debtors | 3,024 |  | 3,472 |  |
| Bank | 252 |  | $\underline{224}$ |  |
|  | 5,908 |  | 6,692 |  |
| Current Liabilities: |  |  |  |  |
| Creditors | 1,624 |  | 1,792 |  |
| Taxation | 1,120 |  | 280 |  |
| Proposed Dividends | 336 |  | 392 |  |
|  | 3,080 |  | 2,464 |  |
| Net Current Assets |  | 2,828 |  | 4,228 |
|  |  | 10,612 |  | 13,356 |
| Financed by: |  |  |  |  |
| Ordinary Share Capital |  | 5,936 |  | 7,812 |
| Share Premium a/c |  | 84 |  | 168 |
| Profit \& Loss Account |  | 4,592 |  | 5,376 |
|  |  | 10,612 |  | 13,356 |

Profit and Loss Account for the year ended 31 ${ }^{\text {st }}$ December 2003
Net Profit before Tax ..... 1,456
Taxation ..... 280
Profit after Taxation ..... 1,176
Proposed Dividend ..... 392
Retained Profit for year ..... $\underline{\underline{784}}$

Fixed assets were sold for $€ 168000$ during the year and details are as follows:
Original Cost $€ 364000$
Net Book Value $€ 140000$

## Required:

Prepare a cash flow statement according to FRS1 for the year ended $31^{\text {st }}$ December 2003.
(25 marks)

