# MANAGEMENT ACCOUNTING FOR FINANCIAL SERVICES - STAGE-III 

## ISQ Examination (Summer-2010)

Q. 1 Please write the alphabet of the selected choice in the answer column:
Q. 2 State True or False in the answer column.
Q. 3 Commander Company Limited manufactures various types of toys for the children. Survey conducted by the marketing team indicates a sales forecast of 290,000 dolls. A closing inventory of $\mathbf{1 0 , 0 0 0}$ dolls is also planned. Planning department works out that $\mathbf{1 0 , 0 0 0}$ Kilograms of granules @ Rs. 75 per Kg and 5,000 litres of painting material @ Rs. 250 per litre shall be sufficient to produce 300,000 dolls.

Budgeted factory overhead expenses for the above are as follows:

|  | Rupees |
| :--- | ---: |
| Depreciation - Building | $\mathbf{4 0 , 0 0 0}$ |
| Depreciation - Machinery \& Equipment | $\mathbf{1 0 0 , 0 0 0}$ |
| Insurance (Rs.12000) | $\mathbf{2 7 , 0 0 0}$ |
| Rent, rates \& taxes (Rs.27,000) | $\mathbf{2 0 0 , 0 0 0}$ |

Variable Factory Overhead
Indirect Wages
Supplies
Fuel \& Power
Others

Rs. 5 per direct labour hour
Rs. 0.08 per unit
Rs.0.15 per unit
Rs.1.00 per direct labour hour

## Labour hours and rates

Moulding 7,000 hours @ Rs. 150 per hour
Painting 5,000 hours @ Rs. 100 per hour
You are required to prepare
(i) A manufacturing budget
(ii) The factory overhead rate based on direct labour hours.
Q. 4 A summary of certain records of Manufacturing Company shows the followin

| Department | Number of <br> Employees | Labour <br> Hours | Direct Labour <br> Cost (Rs.) | Departmental <br> Overhead Rs. |
| :---: | :---: | :---: | :---: | :---: |
| A | 15 | $\mathbf{1 , 2 0 0}$ | 0 | $\mathbf{1 , 2 0 0}$ |
| B | 100 | $\mathbf{1 2 , 0 0 0}$ | 0 | 2,080 |
| C | 75 | 11,400 | 0 | 3,720 |
| D | 80 | 12,000 | 0 | 1,413 |
| E | 45 | 8,000 | 0 | 2,990 |
| X | 20 | 5,500 | $\mathbf{9 , 2 3 0}$ | 2,745 |
| Y | 45 | 7,500 | 10,416 | 4,939 |
| Z | 35 | $\mathbf{3 , 2 0 0}$ | $\mathbf{6 , 4 0 0}$ | $\mathbf{3 , 3 5 9}$ |

Department A serves all other departments according to the number of employees. Department B serves all other departments except Department A according to the number of labour hours. Department $C$ serves Department $Y$ and $Z$ only on the basis of direct labour costs. Department $D$ serves Department X only. Department E's overheads are transferred to Department X, Y, and Z in the ratio of 2:2:1.

You are required to prepare:
(A) A work sheet for the distribution of service departments' overheads.
(B) Write a short note on responsibility accounting.
Q. 5 XYZ Ltd. furnished you the following information relating to the half year ended June 30, 2009:

Fixed Expenses
Sales Value
Profit
(Rs.)
45,000
150,000
30,000

During the second half of the year, the company has projected a loss of Rs $\mathbf{1 0 , 0 0 0}$.

Required:
Calculate:
(i) The break-even point \& margin of safety for the first half of the year.
(ii) Expected Sales for the second half of the year assuming that P/V ratio \&fixed expenses remain constant in the second half of the year.
(iii) The break-even point \& margin of safety for the whole year.
Q. 6 Hamid Manufacturing Company incurred direct labor costs of Rs. 453,600, its total cost of goodsmanufactured was Rs. 1,480,000 for 2004. Manufacturin. overhead costs are a constant percentage of direct labor costs. The beginning inventories included raw materials, (Rs. 90,000), work-in-process (Rs. 99,600), and finished goods (Rs. 150,000). The ending inventories include the following costs:

|  | Raw Materials | WIP | Finished Goods |
| :--- | :---: | ---: | :---: |
| Raw material | 94,000 | 34,020 | 49,860 |
| Direct labor | 0 | 30,600 | 49,800 |
| Manufacturing overhead | 0 | 39,780 | $?$ |
| Total ending inventory | 94,000 | 104,400 |  |

## Required:

Prepare a schedule showing cost of goods sold for 2004.
Q. 7 Evan Company wants to prepare flexible budget cost estimates for the following items within a range of $\mathbf{1 0 , 0 0 0}$ to $\mathbf{1 2 , 0 0 0}$ direct labor costs:

|  | Fixed Cost | Variable Cost per |
| :--- | ---: | :---: |
| Maintenance | $\mathbf{3 , 6 0 0}$ | 30 |
| Depreciation | 9,000 | 45 |
| Supplies | 840 | 15 |
| Utilities | $\mathbf{1 , 8 0 0}$ |  |
| Rent | 2,400 |  |
| Insurance | 3,600 | $\mathbf{6 0}$ |
| Indirect labor | 7,200 |  |

Required:
A) Prepare a flexible overhead budget for 10,000; 11,000; and 12,000 direct labor hours.
B) Calculate the fixed, variable, and total predetermined overhead rates if 10,000 direct labor hours are chosen as normal capacity.
C) Calculate the fixed, variable, and total predetermined overhead rates if $\mathbf{1 2 , 0 0 0}$ direct labor hours are chosen as normal capacity.

