

IGCSE

London Examinations IGCSE

Business Studies (4330)

First examination May 2005

November 2003, Issue 1

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Specimen Papers and Mark Schemes

Business Studies (4330)

London Examinations IGCSE

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Authorised by Elizabeth Blount Publications Code: UG013061

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Contents

Specimen Papers	
Specimen Paper 1F (Foundation Tier)	1
Specimen Paper 2H (Higher Tier)	11
Specimen Paper 03 (Common to both tiers)	21
Mark Schemes	
Mark Scheme Paper 1F (Foundation Tier)	29
Mark Scheme Paper 2H (Higher Tier)	35

43

Mark Scheme Paper 03 (Common to both tiers)

		Paper Refere	ence (complete below)	Surname	Initia	ıl(s)
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Turn over

Total



Read this page, then answer the questions which follow.

Context

Bears Ltd is a limited company founded in 1930 by Mr Samuel Cox and Mr Andrew Driver. The business has remained under family control and Andrew's grand-daughter, Mrs Julia Clements, is now the managing director. *Bears Ltd* has grown in terms of output and number of employees, but the business remains at the original factory site in Stoneybridge, Shropshire, England.

Bears Ltd is best known in the United Kingdom and across the world for the production of teddy bears for children. The company has also diversified by producing other traditional soft toys and dolls. More recently, increasing numbers of limited-edition bears for adult collectors have been produced.

In 1952, *Bears Ltd* set up a shop on the Stoneybridge site to sell products made in the factory. This shop is visited every year by thousands of bear lovers. In 1999, a Collectors' Club was started which now has over 3,000 members worldwide. Since then, an annual members' day has been held annually at Stoneybridge. The day includes factory tours, competitions and an auction of 12 specially-made, 'one-off' bears.

When the business was founded its products were only sold in the United Kingdom but now they are sold throughout Europe and the rest of the world. There are *Bears Ltd* agents in seven countries, including the USA, Australia and Japan. Its products are also supplied to an increasing number of retail outlets specialising in the sale of bears.

Bears produced by *Bears Ltd* are designed by Miss Nina Klaus, the company's in-house designer. Other skilled production and administrative staff are employed. The whole process of bear making, from pattern cutting, sewing and stuffing to finishing is carried out in the Stoneybridge factory. Outworkers (all former full-time employees) are also used when demand is heavy. The production process is labour intensive because all products are hand-made. The products must meet safety requirements laid down by the European Union and all the other countries where the bears are sold.

In 2000, in preparation for the Olympics, a full financial review was undertaken to ensure that the company would have the necessary financial resources for its planned expansion in 2000-2003.

To celebrate the 2004 Olympics, Mrs Clements has decided that *Bears Ltd* will produce a limited edition of Olympic Bears for collectors. A budget has been agreed. The project will be supported by producing other 'spin-off' items as souvenirs.

Stoneybridge has many historical attractions and is visited by large numbers of tourists from the United Kingdom and abroad, every year. In the centre of Stoneybridge is a shop called *Teddies on the Circle* which sells bears and bear-related items to tourists. It also specialises in selling expensive bears to adult collectors.

Answe	r AL	L questions.		
1				
(a)		questions (i)-(v), write the letter A, B, C or D to show the coethe boxes provided.	rrect answei	:
(i)	Bed	ars Ltd buys raw materials to make bears. These are		
	A	fixed costs		
	В	total costs		
	C	capital costs		
	D	variable costs		
			Answer	
(ii)	If Be	ears Ltd were the only company making bears in the United K	ingdom it w	ould
	A	hierarchy		
	В	delegation		
	C	monopoly		
	D	pressure group		
			Answer	
(iii)	Bea	ars are often sold by mail order. This is a suitable		
	A	type of production		
	В	span of control		
	C	channel of distribution		
	D	chain of command	Angwar	
			Answer	
(iv)	A f	inancial statement prepared by the Bears Ltd accountant is a		
	A	balance sheet		
	В	bank statement		
	C	stock inventory		
	D	job description		
			Answer	
(v)	Ma	chinery owned by Bears Ltd reduces in value each year. This	s is known a	S
	A	depreciation		
	В	dividend		
	C	interest		
	D	mortgage		
			Answer	
				(7)
				(5)

Turn over

Business objectives are the targets set by a company. The directors of *Bears Ltd* have set business objectives to

increase profit

increase market share

inc	crease sales income.	
b) (i)	Define the term <i>profit</i> .	
		(2)
(ii)	Explain what is meant by <i>market share</i> .	
		(3)
c)	To increase sales income, <i>Bears Ltd</i> is producing a new collectors' bear. would they use cost plus pricing for this new bear?	Why
		••••••
		(4)

relocati	ing but have decided not to.	
(d) (i)	Apart from keeping the same workforce, identify TWO OTHER benefit directors of <i>Bears Ltd</i> , of staying in the same place.	ts to the
	1	
	2	
		(2)
One rea	ason for not relocating was the present workforce.	
(ii)	Explain why the workforce would be a reason for not relocating.	
		(4)

Bears Ltd is situated in an area which is popular with tourists. The directors considered

Turn over

Total for Question 1: 20 marks

2	One of the shops selling <i>Bears Ltd</i> products is called <i>Teddies on the Circle</i> . It is a partnership.
(a)	The following are features of some business organisations
	 between 2-20 owners unlimited liability shares bought and sold by the public have a separate legal existence shared responsibility.
(i)	From the list, identify THREE features of a partnership.
	1
	2
	3(3)
(ii)	Two advantages of a partnership are
	profits and losses are sharedpartners specialise.
	Explain why these are advantages.
	1
	2
	(4)

summer	tourist season.					
(b)	Describe TWO ways in which a bank might help the owners of <i>Teddies on the Circle</i> .					
	1					
	2					
	(4)					
(c)	State FIVE reasons why a bank might not lend money to a partnership.					
	1					
	2					
	3					
	4					
	5. (5)					
Partners	hips often become limited companies.					
(d)	Explain why a partnership might become a limited company.					
	(4)					

The owners of Teddies on the Circle need to borrow money to buy more stock for the

Total for Question 2: 20 marks

	td produces bears in two different ways, one-off bears and limited edition mpic Bear.	ons such as
(a) (i)	Why are one-off bears more expensive to make than limited editions?	
		(2)
(ii) Bears Ltd and Teddies on the Circle advertises they do this?	Bears Ltd and Teddies on the Circle advertise in specialist magazines. they do this?	Why do
		(4)

Teddies on the Circle also uses point-of-sale advertising.

What is point-of-sale advertising?

Specimen Examination Paper – London Examinations IGCSE in Business Studies (4330)
Publication Code: UG013061. Issue 1, November 2003

(2)

.....

.....

(iii)

The dir (b)	rectors of <i>Bears Ltd</i> are advertising their newest bear on the Internet. Why is the Internet an appropriate method?						
				(3)			
Extract	s from Bears Ltd finance	ial statements for 2	002 and 2003 are given	below.			
		2003	2002				
	T	£	£				
	Turnover Expenses	2 121 920 1 878 924	2 074 621 2 018 285				
	Fixed Assets	275 833	131 062				
	Current Assets	902 440	822 969				
	Current Liabilities	366 413	344 912				
	Capital & Reserves	811 860	609 119				
(c) (i)	Give another name for	Turnover.					
				(1)			
(ii)	List THREE expenses						
	1						
	2						
	3			(3)			
(iii)	Which item, in the fina	ancial statement ab	ove, would show debtors	s?			
				(1)			
				(1)			

(d)	What problems would the director working capital?	s of Bears Ltd face, if they ran	out of
			•••••
			•••••
			(4)
		Total for Question 3: 20	marks

TOTAL FOR PAPER: 60 MARKS **E N D**

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date					Signature			
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Turn over

Total



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Answer ALL questions.

	ness objective set by the directors of <i>Bears Ltd</i> has been to expand in s, other than the traditional children's teddy bear market.	to new
(a) (i)	Explain how the directors might achieve this objective.	
		(4)
(ii)	Describe ONE OTHER business objective the directors of <i>Bears Ltd</i> likely to have.	are
		(3)
(iii)	Explain how the business objective you have just described links with directors' OTHER business objectives.	the

Turn over

(3)

Bears L	td makes bears for specialist collectors and charges very high prices for the	em.
(b)	Explain why higher prices can be charged for these bears.	
		(4)
(c)	Explain the possible effects on <i>Bears Ltd</i> , if selling prices are lowered.	
		,
		(6)
	Total for Question 1: 20 ma	ırks

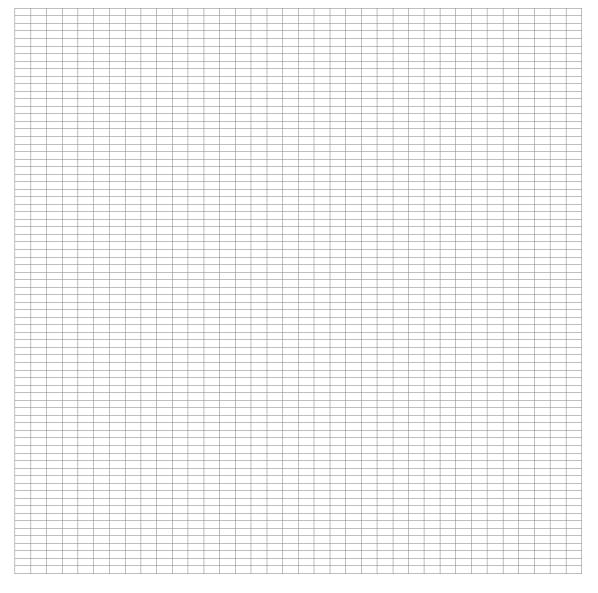
Overseas markets for *Bears Ltd* products, include two European Union countries (Ireland and Germany), the USA and Japan. The directors wish to export more bears, and want to select one of these countries for their 'export sales push'.

(a)	Which of these countries should the directors select? Explain the business reasons for your choice.
	Country
	Reasons
	(5)

As part of the 'export sales push' *Bears Ltd* are producing limited editions of 2000 bears exclusively for those countries already selling their bears. The table below shows the data for the bears for one country. The variable cost per bear is £95 and the planned selling price is £175.

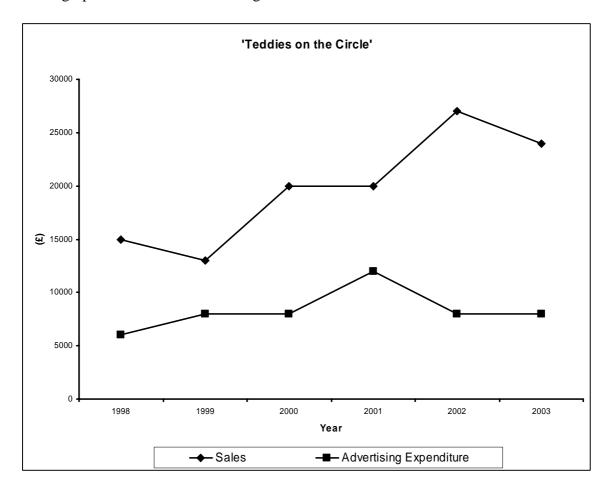
(b) Using the information above, complete the table and plot a fully labelled break-even chart.

Units	0	400	800	1200	1600	2000
Fixed costs	120 000	120 000	120 000	120 000	120 000	120 000
Variable costs						
Total costs						
Revenue						



(7)

The graph below shows advertising and sales information for Teddies on the Circle.



	· \		/ • ·		1	.1	. 1	c	1	1	1 .	• •	1.,	
•	0) (1	1 /1 10	OITTOO	tha	trand	+0r	COLOG	α	OCITION	101110	expenditi	1120
ı	١.	, ,		, ,		1115	1161161	1 () (SAICS	411111	activett	INITIO	CXDCHGH	

Sales	
Advertising expenditure	
	(4)

(ii)	What conclusions can you draw from the evidence shown on the graph?										
		•••••									
		•••••									
		•••••									
		•••••									
		•••••									
		•••••									
	(4)										

Total for Question 2: 20 marks

	mployees of <i>Bears Ltd</i> have finished making the 2004 Olympic Bear tion. They have made the bears within the budget set by the directors.	
(a)	Explain why the directors of Bears Ltd set a budget for the Collection.	
		•••
		•••
		•••
		•••
		•••
		•••
	(4)	•••
The di	irectors are selling the Collection in the United Kingdom using these outlets	
	 the mail order catalogue of the national department store, <i>Edwards</i> the <i>Teddies on the Circle</i> shop the factory shop. 	
(b)	Evaluate the strengths and weaknesses of each of these outlets for selling the Collection.	
	Edwards' mail order catalogue	•••
		•••
		•••

Teddies on the Circle shop
Bears Ltd factory shop
(16)
Total for Question 3: 20 marks
TOTAL FOR PAPER: 60 MARKS

TOTAL FOR PAPER: 60 MARKS
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Total

Answer ALL the questions.

1							
(a)	(i)		business sectors - xample of each ty			tertiary. Co	omplete the table
		Primary					
		Secondary					
		Tertiary					
			<u> </u>				(3)
	(ii)	List TWO of th	e four factors of	production.			
		1					
							•••••••
		2					
							(2)
			secondary sector	rs are becom	ning less imp	portant, as t	he tertiary sector
	ex	spands."					
(b)		What actions m	ay businesses hav	ve to take, be	cause of this	statement?	
		•••••		•••••	•••••••••••	•••••	•••••
			•••••	•••••		•••••	•••••
						•••••••••••••••••••••••••••••••••••••••	
						••••••	

(5)

The table shown below contains data relating to one business.

Year	Turnover (£m)	Shareholders	Employees
1999	14.6	550 147	1 365
2000	13.7	499 998	1 354
2001	12.4	550 300	1 332
2002	14.5	551 800	1 251
2003	15.1	551 100	1 189

(c) (i)	Analyse the trends shown in the table.
	(2)
(ii)	Describe ONE reason why businesses need to take note of trends.
	(2)

(d)	Explain why market share is important to any business.		
	(5)		

Total for Question 1: 20 marks

Five stages of recruitment and selection are

appoint		advertise		draw up job description
	interview		shortlist	

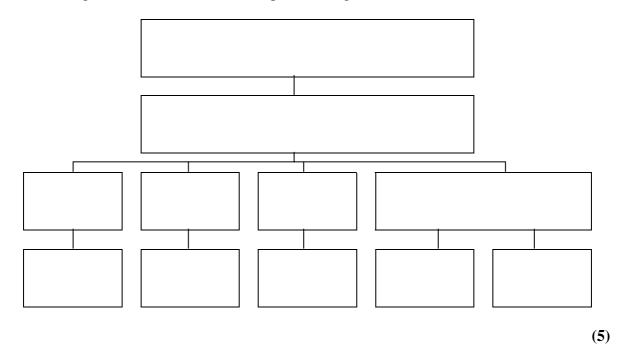
(a) Put the above stages in the correct order.

(5))

A business has the following organisation structure

- a managing director
- four departmental directors personnel, finance, sales/marketing and operations
- its operations department is divided into two divisions home and abroad each with a deputy
- a board of directors
- deputy managers for personnel, finance and sales/marketing.

(b) Using the information above, complete the organisation chart below.



Turn over

c)	Analyse the extent to which off-the-job training is an advantage to the employer .
	(5)

	A Personnel Director believes in Maslow's hierarchy.
(d)	Assess which part of the hierarchy would be important for an employee in their first job.
	(5)
	Total for Question 2: 20 marks

E N D

TOTAL FOR PAPER: 40 MARKS

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IGCSE Business Studies (4330)

Mark Schemes for Specimen Papers

Paper 1F (Foundation Tier)

QUESTION 1

(a)		or each of the questions write the letter A, B, C or D 101 Demonstrate = 5)	
	(i) (ii) (iii) (iv) (v)	D C C A A	5
(b)	(i)	Define the term profit. (AO1 Demonstrate = 2)	
		revenue (1) minus costs (1)	2
	(ii)	Explain what is meant by market share. (AO1 Demonstrate = 3)	
		proportion (1) of total sales (1) of a given market (1)	3
(c)		To increase sales income <i>Bears Ltd</i> is producing a new collector bear. Why would they use cost plus pricing for this new bear? $(AO2 \ Apply = 4)$	
		Basic Statement e.g. most common method mark-up added to costs	2
		Extended Statement e.g. (common) – simple to use, includes fixed and variable costs (mark-up) – can take market conditions into account, can be changed	2
(d)	(i)	Apart from keeping the same workforce, identify TWO OTHER benefits to the directors of $Bears\ Ltd$ of staying in the same place. (AO3 Analyse/Select = 2)	
		e.g. tourist industry/guaranteed market increased revenue/tourists spend money business reputation/become better known free advertising/appear in tourist information	2
	(ii)	Explain why the workforce would be a reason for not relocating. (AO2 Apply = 2; AO4 Evaluate = 2)	
		e.g. loyalty – low recruitment costs and low labour turnover skills – do own training and high standards of quality workers will not/cannot move – shortage of skilled workers elsewhere	4
		Total 20 mar	ks

QUESTION 2

(a)	(i)	From the above list, identify THREE features of a partnership. (AO3 Analyse/Select = 3)	
		2-20 owners unlimited liability shared responsibility	3
	(ii)	Explain why these are advantages. (AO3 Analyse/Select = 2; AO4 Evaluate = 2)	
		Basic statement e.g. set up quickly and cheaply raise more capital problems shared costs/profits/losses shared partners specialise	2
		Expanded statements e.g. (more capital) – number of partners involved (shared problems) – discussion, range of experience (costs shared) – dependent upon number of partners (partners specialise) – accountants, solicitors etc	2
(b)		Describe TWO ways in which a bank might help the owners of <i>Teddies on the Circle</i> . (AO2 $Apply = 4$)	
		Basic statements e.g. bank loan overdraft	2
		Expanded statements e.g. (bank loan) – borrowed for a set period of time, set number of instalments and interest repayments known (overdraft) - draw more than in current account, agreed limit, daily interest charges	2
(c)		State FIVE reasons why a bank may not lend money to a partnership. (AO1 – Demonstrate = 5)	
		e.g. not in business long not known to the bank no security poor credit rating no business plan bad debts	5
(d)		Explain why a partnership might become a limited company. $(AO2 - Apply = 4)$	
		Basic statements e.g. raise more capital gain limited liability	2
		Expanded statements e.g. (raise capital) – sell shares (limited liability) – reduce risk to shareholders	2
		Total 20 mark	(S

QUESTION 3

(a) (i)	Why are one-off bears more expensive to make than limited editions? Evaluate – 2)	
	e.g. economies of scale do not work time special handling/treatment/material	2
(ii)		_
	Why do they do this? $(AO2 - Apply = 4)$	
	e.g. target audience – bought by people who buy bearsregular advertisers – discount of cost of advertisementscolour – can use photographs of bears	
444	regular publication – monthly/weekly, planned advertising	4
(iii)	(AO2 - Apply = 2)	
	e.g. where the product is sold to the consumer (1) use of medium, e.g. leaflet, poster, dumpbin, product (1)	2
(b)	Why is the Internet an appropriate method? $(AO3 - Analyse/Select = 3)$	
	Basic statements e.g. 24-hour selling low cost	
	ease of communication (ordering)	2
	Expanded statements e.g. (24) – in UK and the world (low cost) – after initial set up of system (ease) – electronically/design	1
(c) (i)	Give another name for 'Turnover'. $(AO1 - Demonstrate = 1)$	
	e.g. sales income revenue	1

(ii)	List THREE expenses. (AO1 – Demonstrate = 3)	
	e.g. wages, salaries raw materials, purchases advertising, promotions Collectors Club depreciation post, stationery, power, rent, mortgage, business rates	3
(iii)	Which item in the financial statement above would show debtors? $(AO1 - Demonstrate = 1)$	
	(debtors) – current assets	1
(d)	What problems would the directors of <i>Bears Ltd</i> face if they ran out of working capital? $(AO4 - Evaluate = 4)$	
	Basic statement e.g. could not run the business	1
	Expanded statement e.g. could not buy raw materials loss of product could not pay bills loss of credit loss of reputation	2
	Conclusion e.g. will face possibility of liquidation	1

Assessment Grid

Question	AO1	AO2	AO3	AO4	Total
1 (a)	5				
1 (b) (i)	2				
1 (b) (ii)	3				
1 (c)		4			
1 (d) (i)			2		
1 (d) (ii)		2		2	20
2 (a) (i)			3		
2 (a) (ii)			2	2	
2 (b)		4			
2 (c)	5				
2 (d)		4			20
3 (a) (i)				2	
3 (a) (ii)		4			
3 (a) (iii)		2			
3 (b)			3		
3 (c) (i)	1				
3 (c) (ii)	3				
3 (c) (iii)	1				
3 (d)				4	20
	20	20	10	10	60

Content Grid

Question						
1	1.4	1.6	2.1	3.4	4.1	4.2
2	1.2	3.1				
3	3.1	3.4	4.2	5.2		

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IGCSE

IGCSE Business Studies (4330)

Mark Schemes for Specimen Papers

Paper 2H (Higher Tier)

(a)	(i)	Explain how the directors might achieve this objective. (AO3 Analyse/Select = 4)	
		e.g. diversify - by producing other traditional soft toys and dolls produce an increasing number of limited edition bears - adult collectors start a club - for collectors now they are sold across the world will produce 2004 Olympic Bears - for collectors/visitors	4
	(ii)	Describe ONE OTHER business objective the directors of <i>Bears Ltd</i> are likely to have. (AO1 – Demonstrate = 3)	
		Name or identify an appropriate objective e.g. profit(ability), survival	1
		Description of objective e.g. (profit) – revenue minus costs, different types of profit: gross; net; trading; pre-tax; after tax; retained (survival) – remain in business, larger share of market, expansion	2
	(iii)	Explain how the business objective you have just described links with the directors' other business objectives. $(AO2 - Apply = 3)$	
		Basic statement showing knowledge of other objectives e.g. increased sales and/or expansion	1
		Application of objective e.g. (profit) links to expansion, increased by expansion into new areas links to sales, more sales, more profits e.g. (survival) more likely through diversification, selling in different markets also greater sales, more likely to survive through cashflow and/or regular customers	2
(b)		Explain why higher prices can be charged for these bears. $(AO3 - Analyse/Select = 4)$	
		e.g. limited edition bears – appeals to specialist/niche market one-off (Olympic) bears – unique to mark special events/charities 'exclusive' price elastic labour intensive/handmade specialist skills high production costs – passed on in higher price	4
(c)		Explain the possible effects of <i>Bears Ltd</i> if selling prices are lowered. $(AO1 - Demonstrate = 2; AO2 - Apply = 4)$	
		Basic statement e.g. more bears sold although less revenue from each bear sold	2

Expanded statement

e.g. success will depend on elasticity of demand also affect trading/competitive position in market

2

Conclusion

e.g. no guarantee of financial gain competitor action/reaction may affect directors' plans

2

(a) Which of these countries should the directors select? Explain the business reasons for your choice.

(AO1 - Demonstrate = 2; AO2 - Apply = 2; AO3 - Analyse/Select = 1)

Basic statement for selection

e.g. Ireland and Germany – in EU, closeness USA – size of market, language the same Japan – wealth, distance

2

Expanded statements

e.g. Ireland – fewer export formalities, same language, Euro, small market Germany – fewer export formalities, large market, Euro, language barrier

USA – no language problem, similar culture, not in EU Japan – high per capita GDP, language/culture problem

3

(b) Using the information above, complete the table and plot a fully labelled break-even chart.

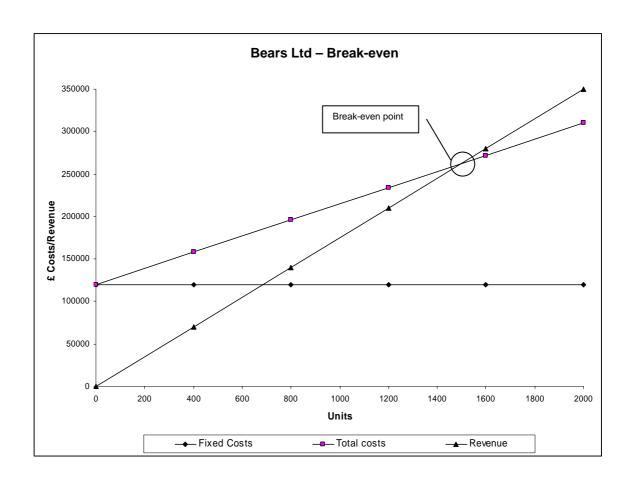
(AO3 - Analyse/Select = 7)

VC, TC and Rev rows correct

3

Units	0	400	800	1200	1600	2000
Fixed costs	120 000	120 000	120 000	120 000	120 000	120 000
Variable costs	0	38 000	76 000	114 000	152 000	190 000
Total costs	120 000	158 000	196 000	234 000	272 000	310 000
Revenue	0	70 000	140 000	210 000	280 000	350 000

title 1
both axes correctly labelled 1
break-even point labelled 1
REV, TC and FC correctly labelled 1



(i)	Analyse the trends for sales and advertising expenditure. $(AO3 - Analyse/Select = 4)$	
	e.g. sales overall trend shows an increase reference to data	2
	e.g. Advertising trend is static reference to data	2
(ii)	What conclusions can you draw from the evidence shown on the graph? $(AO4 - Evaluate = 4)$	
	Basic statement e.g. noting relationship between advertising expenditure and sales	1
	Expand statements (judgements/conclusions) e.g. apparent increase in sales when advertising expenditure rises advertising expenditure increases when sales fall/static lack of planning, advertising reacts to sales	2
	,,	 (AO3 – Analyse/Select = 4) e.g. sales overall trend shows an increase reference to data e.g. Advertising trend is static reference to data (ii) What conclusions can you draw from the evidence shown on the graph? (AO4 – Evaluate = 4) Basic statement e.g. noting relationship between advertising expenditure and sales Expand statements (judgements/conclusions) e.g. apparent increase in sales when advertising expenditure rises advertising expenditure increases when sales fall/static

(a)	Explain why the directors of <i>Bears Ltd</i> set a budget for the collection. (AO1 Demonstrate = 3; AO2 Apply =1))	
	Basic definition e.g. budget is a financial plan	1
	Expanded statement e.g. helps directors forecast/plan ahead for the Collection helps control cost of making the Collection	2
	Application to directors/situation e.g. helps price the Collection	1
(b)	Evaluate the strengths and weaknesses of each of these outlets for selling the collection. (AO4 Evaluate = 16)	
	Basic application e.g. mail order – national coverage factory shop – specialists/local Teddies on the Circle – also specialist and local/additional location in Stoneybridge members' day – interested clientele	4
	Expanded analysis/evaluation e.g. mail order – good name of store, recognised method, buyer cannot see/handle no direct control, percentage of price paid to store shops – bear is directly available, can market the linked items, give specialist advice, point-of-sale specialist promotion, comparison between the two shops (control) members' day – focused promotion, target in advance, bids/special offers, easier to sell linked items	3 3
	Concluding overall evaluation presented such as e.g. overall arguments such as: suitable range of outlets (direct control; direct and indirect contact with buyers) suitable geographical coverage (national/local) range of clientele covered (targeted and general buying public)	3

Assessment Grid

Question	AO1	AO2	AO3	AO4	Total
1 (a) (i)			4		
1 (a) (ii)	3				
1 (a) (iii)		3			
1 (b)			4		
1 (c)	2	4			20
2 (a)	2	2	1		
2 (b)			7		
2 (c) (i)			4		
2 (c) (ii)				4	20
3 (a)	3	1			
3 (b)				16	20
	10	10	20	20	60

Content Grid

Question	
1	1.1 4.2
2	3.3 3.5 4.1
3	3.2 4.2

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Mark Schemes for Specimen Papers

Paper 03 (Common to both Tiers)

There are three business sectors – primary, secondary and tertiary. (a) (i) Complete the table below with a business example of each. (AO1 - Demonstrate = 3)three appropriate business types or name e.g. (primary) – coal mining/Rio Tinto Zinc (secondary) – manufacturer/Sony (tertiary) - doctor/Deutsche Bank 3 (ii) List TWO of the four factors of production. (AO1 - Demonstrate = 2)any two from: capital labour land enterprise 2 What actions may businesses have to take because of this (b) statement? (AO2 - Apply = 5)Basic statements e.g. location training legislation labour 2 Expanded statements e.g. (location) - change of business may lead to re-location (training) - new challenges within sector may require new skills (legislation) – respond to new laws relating to existing business (labour) - more/less skilled required, new people skills 3 Analyse the trends as shown. (c) (i) (AO3 - Analyse/Select = 3)turnover - has increased shareholders - have remained static employees - are falling 3 Describe ONE reason why businesses need to look at trends. (ii) (AO3 Analyse/Select = 2) e.g. give an indication of performance - within own business/against other businesses aid in planning new products/services – is there a need/want budgeting – allocation of financial resources to departments 2

- (d) Explain why market share is important to any business. (AO4 Evaluate = 5)
 - e.g. relationship between market share, number of customers, sales, revenue and effect on profitability explored applied to a business

Total 20 marks

4

(a) Put the above stages in the correct order.

(AO1 - Demonstrate = 5)

job description advertise shortlist interview appoint

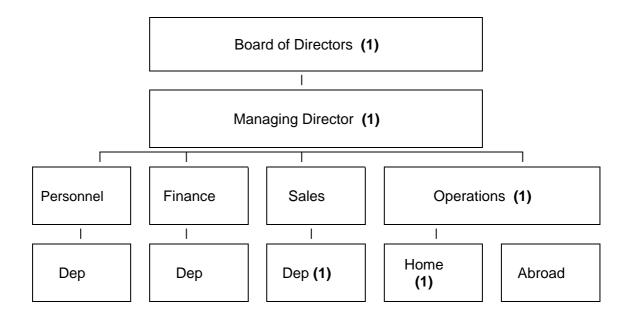
(1 mark for each item in the correct order)

5

(b) Using the information above, complete the organisation chart below. (AO2 - Apply = 5)

each correct placement - 1 mark

5



(c) Analyse the extent to which off-the-job training is an advantage to the employer.

(AO3 - Analyse/Select = 5)

Basic statements

e.g. cost

targeted

business plan

2

Expanded statements

e.g. (cost) – cost is known, can be budgeted for (targeted) – specifically aimed at certain employees, promotion (business plan) – meet needs of expansion/business development

3

(d) Assess which part of the hierarchy would be important for an employee in their first job.

(AO4 - Evaluate = 5)

(physiological) – wages enough to meet weekly bills, e.g. food, shelter, recreation

(safety) - job security, safe working conditions

(social) - support from other employees/managers

NB if higher needs (esteem, self-actualisation) are mentioned give a maximum of 1 mark if reference is valid

e.g. these would be something to aim for at a later work stage

5

Total 20 marks

Assessment Grid

Question	AO1	AO2	AO3	AO4	Total
1 (a) (i)	3				
1 (a) (ii)	2				
1 (b)		5			
1 (c) (i)			3		
1 (c) (ii)			2		
1 (d)				5	20
2 (a)	5				
2 (b)		5			
2 (c)			5		
2 (d)				5	20
	10	10	10	10	40

Content Grid

Question	
1	1.3 1.4 1.6 1.8 4.1
2	2.1 2.3 2.4 2.5

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Order Code UG013284 November 2003, Issue 1

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