

Rewarding Learning

## General Certificate of Secondary Education

2010

## Business Studies

## Paper 1 <br> Foundation Tier

[G1201]


## MONDAY 7 JUNE, MORNING

## TIME

1 hour 30 minutes.

## INSTRUCTIONS TO CANDIDATES

Write your Centre Number and Candidate Number in the spaces provided at the top of this page.
Write your answers in the spaces provided in this question paper.
There should be enough space for your answers. If you do require more space, you may complete your answers on the extra lined pages at the back of this booklet.
Answer all three questions.
This paper is accompanied by a case study. You must not use your own annotated copy of this case study.

## INFORMATION FOR CANDIDATES

The total mark for this paper is 79 , including a maximum of 4 marks for quality of written communication.
Figures in brackets printed down the right-hand side of pages indicate the marks awarded to each question or part question.


1 (a) Define the following terms:
(i) Partnership
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$\qquad$
$\qquad$
$\qquad$
(ii) Start-up capital
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$\qquad$
$\qquad$
$\qquad$
(iii) Field research
$\qquad$
$\qquad$
$\qquad$
$\qquad$
(iv) Job sharing
$\qquad$
$\qquad$
$\qquad$
$\qquad$
(b) Score out the incorrect answer leaving the correct answer.
(i) Fun and Games Ltd is in the private/public sector.
(ii) Fun and Games Ltd has a tall/flat management structure.
(iii) The shareholders in Fun and Games Ltd have limited/unlimited liability.
(c) Show how Fun and Games Ltd uses any two factors of production.
$\qquad$
$\qquad$
$\qquad$
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$\qquad$

Refer to the organisation chart on Page 3 of the Case Study.
(d) (i) What is the span of control for the Finance Director?
$\qquad$
(ii) Suggest and explain two responsibilities the Finance Director might have.

1. $\qquad$
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2. $\qquad$
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(e) (i) Fun and Games Ltd carries out appraisal by interview. Suggest one other method of carrying out appraisal.
(ii) Explain two reasons why appraisal might be useful to the
employees in Fun and Games Ltd.

Explain two reasons why appraisal might be useful to the
employees in Fun and Games Ltd.

1. $\qquad$
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2. $\qquad$
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2 (a) Suggest the most suitable method of recruitment that could be used for the Store Manager. Give one reason to support your answer.
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$\qquad$
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(b) Outline two ways Fun and Games Ltd can ensure fairness in the selection of the new Store Manager.

1. $\qquad$
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2. $\qquad$
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(c) (i) Refer to the flow diagram on recruitment and selection on Page 4 of the Case Study.
What is the main purpose of a job description?
$\qquad$
$\qquad$
$\qquad$
$\qquad$
(ii) Suggest two items that might be included in a job description.
3. $\qquad$
4. 

(d) Explain two reasons why the employees in Fun and Games Ltd like to receive training.

1. $\qquad$
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2. $\qquad$
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(e) (i) Identify from the case study one non-financial method of motivation used by Fun and Games Ltd.
(ii) Fun and Games Ltd is considering paying commission on sales as another method of motivation. Suggest one benefit and one drawback of this method for the employer.

Benefit $\qquad$
$\qquad$
$\qquad$
$\qquad$
Drawback
$\qquad$
$\qquad$
$\qquad$
(f) (i) When should the new Store Manager receive a Contract of Employment?
$\qquad$
(ii) List four items that should be included in a Contract of Employment.

1. $\qquad$
2. $\qquad$
3. $\qquad$
4. $\qquad$

3 (a) (i) Use evidence from the Case Study to show how the business has grown organically.
(ii) List two factors that would limit the growth of this business.
1.
2.
(iii) Refer to Page 8 of the Case Study.

Identify the type of integration being considered and explain one benefit to Fun and Games Ltd.

Type $\qquad$
Benefit $\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
(b) If the merger goes ahead, Fun and Games Ltd will have to write a Business Plan. Discuss two sections that should be included in the plan.
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(c) (i) Refer to the advertisement on Page 7 of the Case Study. Identify and explain one sales promotion technique used by Fun and Games Ltd.
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$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
(ii) Name and explain another suitable method of sales promotion that Fun and Games Ltd could use.

Method

Explanation $\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
(d) Why do Fun and Games Ltd use random sampling as its method of collecting information?
$\qquad$
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$\qquad$
$\qquad$
(e) (i) Refer to the questionnaire results on Page 6, Charts 1 and 2, in the Case Study. Explain what the results tell you about Fun and Games Ltd.
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$\qquad$
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(ii) Refer to Chart 3 on Page 6 of the Case Study. Discuss how Fun and Games Ltd might use the information given by these results.
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## Extra page if required

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## THIS IS THE END OF THE QUESTION PAPER



You must use this clean copy of the Case Study in the examination and not your own annotated copy.

## Fun and Games Ltd

## Mission statement:



Founded in 1979, "Fun and Games" was set up as a partnership by Mr Bennett and his partner Mr Black. On setting up the business they both contributed equal amounts of start up capital and each received the same amount of profit. They formalised the set up of the business by drawing up a Deed of Partnership.

The business was very popular as not only did it provide a wide range of toys and accessories but also specialised in costumes and fancy dress. The first five years saw a rapid growth in sales. By 1989 it became a private limited company and was then called Fun and Games Ltd. By the year 2000 it had opened three other branches throughout Northern Ireland.

## Extract from Memorandum/Articles of Association:

## Memorandum/Articles of Association

Fun and Games Limited
15 Festive Road
Puddlehill
Northern Ireland
Aim: To sell and distribute toys and costumes for children of all ages
Capital value: $£ 50000$
Liability clause: The shareholders of this company have limited liability
Association clause: Mr Bennett and Mr Black wish to establish Fun and Games as a private limited company

Fun and Games Ltd now employs just over 60 people and has a hierarchical structure. Mr Bennett and Mr Black are the only shareholders. Each shop (four in total) has a Store Manager who reports directly to the owners. They have a monthly Board Meeting and communicate daily via email. Each Manager has to prepare a monthly written report on activities.

## Organisation Chart for Fun and Games Ltd



Most employees are employed full-time but some are employed part-time and recently the owners have offered job sharing for employees who wish to avail of it. They pride themselves on paying their employees well and have recently redecorated the staff canteen and installed vending machines for staff use. Each member of staff is also entitled to $10 \%$ discount on non-sale items. All staff receive a Christmas bonus.

Appraisal is carried out on a yearly basis. It takes the form of an interview and employees are given the opportunity to express their views and opinions.

Currently one of their managers is moving to Australia and Fun and Games Ltd need to recruit a new manager. The company has decided to carry out a job analysis before compiling the job description, person specification and job advertisement.

A flow diagram to represent the recruitment and selection process at Fun and Games Ltd.

Job Analysis


Job Description and Person Specification


Choose METHOD OF RECRUITMENT


Choose METHOD OF SELECTION


Position offered


CONTRACT OF EMPLOYMENT

## Marketing

Fun and Games Ltd uses newspaper and radio to advertise its products and is currently developing a website. The management hope this will increase sales as they intend to include an online ordering service.

Fun and Games Ltd carries out field research on a yearly basis. It prides itself on ensuring that the products it stocks are what the customer requires. It uses questionnaires to collect the information required and customers are stopped randomly and asked to answer the questions.

## Sample questions from recent questionnaire:

4. How often do you visit Fun and Games Ltd?

Once per week
Fortnightly
Once per month
Once every few months


Other (please specify) $\qquad$
5. What is your main reason for the visit?

To browse
To buy toys
To buy fancy dress
Reputation


Other (please specify) $\qquad$
6. Which products do you buy most often?

Educational toys
Pre-school toys
Activity toys
Electric toys
Computers
Fancy dress costume
7. Have you seen/heard our advertisements?

Yes
No

8. How would you rate the following: (5 being excellent and 1 poor)

Variety of products
Location
Staff
Prices

9. Would you recommend us to a friend?

Yes


## Sample results from questionnaire:

## Question 8



Chart 1

## Question 8



Chart 2

Question 6
Which products do you buy most often?


## Chart 3

The product range is vast, and toys to suit all age ranges are stocked. The company uses a range of sales promotion techniques as well as regular advertising to increase sales. A range of pricing strategy is also used. The shops stock a vast range of fancy dress costumes and from time to time employ casual staff to dress up in the costumes - they have theme days throughout the year.


## Future plans:

Mr Bennett and Mr Black are pleased with the success of their business and the organic growth that has taken place. They are currently considering an option to buy over another toy shop that has two branches in Dublin and at present are considering their financial options.

