GCSE 2004 June Series



Mark Scheme

Applied Business (3830/3)

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Total for this question: 23 marks

- (a) Using the information in **Item A**, identify which document would be used in the following situations. Tick **one** box only for each answer.
 - (i) Robbie's Rolls will send this document to Betterbuy Bakers when it wants to buy some bread. (1 mark)
- Purchase order (1)

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- (ii) Betterbuy Bakers will send this document to Robbie's Roll's with the bread. (1 mark)
- Delivery note (1)
 - (iii) Betterbuy Bakers will send this document to Robbie's Rolls to request payment for the bread. (1 mark)
- Invoice (1)
 - (iv) Betterbuy Bakers will send this document to Robbie's Rolls at the end of the month to inform Robbie's Rolls of how much is owed. (1 mark)
- Statement of account (1)

(b) Robbie and Katie have started the business and need to pay for the bread that *Robbie's Rolls* has bought from *Betterbuy Bakers*.

State a suitable method of payment that could be used. Give a reason for your answer.

(3 marks)

Suitable methods of payment:

- cheque;
- direct debit;
- standing order;
- cash;
- debit card;
- credit card.

Not allowed eg:

- mortgages;
- HP;
- any sources of finance eg trade credit.

Reasons for use of above could be developed around:

- more secure than cash;
- helps with record keeping/can check against bank statement.

| Level | Descriptor | Mark |
|-------|---|------|
| 3 | Candidate explains reason in context | 3 |
| 2 | Candidate provides reason for stated method | 2 |
| 1 | Candidate states suitable method of payment | 1 |

(c) (i) Robbie needs to complete the purchase order below. Fill in the missing figures in the shaded boxes. (4 marks)

| Purchas | se Order |
|-------------------------------|--------------------|
| | Robbie's Rolls |
| | 16 Victoria Street |
| | Weatherfield |
| | WF13 4NX |
| | |
| Purchase Order Number: 000001 | Date: 14 May 2004 |

To:

Betterbuy Bakers 80 Watford Road Weatherfield WF21 6YX

| Quantity | Description Unit price Total | | Unit price | | mount |
|----------|------------------------------|---|------------|-----|--------|
| | | £ | p | £ | p |
| 120 | Packs of white rolls | 2 | 00 | 240 | 00 (1) |
| 300 | Packs of brown rolls | 2 | 00 | 600 | 00 (1) |
| 50 | Vanilla slices | 0 | 50 | 25 | 00 (1) |
| | | | Total | 865 | 00 (1) |

NB OFR applies to 'total'

(i) After completing and posting the purchase order, Robbie realised that he should have ordered 210 packs of white rolls and not 120 packs.

Explain **two** possible problems for *Robbie's Rolls* that may result from this mistake.

(6 marks)

Problems could include:

- left with too little stock;
- reduced/less profit;
- other financial records might be inaccurate as a consequence and may take time to rectify;
- lost sales;
- dissatisfied customers.

Apply twice

| Level | Descriptor | Mark |
|-------|---------------------------------------|------|
| 3 | Candidate explains problem in context | 3 |
| 2 | Candidate describes problem | 2 |
| 1 | Candidate states problem | 1 |

(d) Robbie and Katie have little business experience and decide to buy a computer and software package for £2000 to help them with the financial record keeping of the business.

State and explain **one** advantage and **one** disadvantage that might result from buying a computer and software package. (6 marks)

Advantages include:

- speed;
- accuracy;
- integration;
- presentation;
- security passwords, limited access, back-ups.

Disadvantages include:

- security hackers;
- cost of computer and software;
- training;
- virus;
- computer failure.

Level 3 response could include:

- references to training required;
- £2000 is a large sum for this business;
- it is a new business;
- they have little management experience.

Apply twice

| Level | Descriptor | Mark |
|-------|--|------|
| 3 | Candidate explains advantages/disadvantages | 3 |
| 2 | Candidate describes advantages/disadvantages | 2 |
| 1 | Candidate states advantages/disadvantages | 1 |

Total for this question: 31 marks

(a) Complete the table below for *Robbie's Rolls* to identify whether the costs listed are start-up costs or running costs. Place **one** tick in the appropriate column for each cost. (6 marks)

| Costs | Start-up costs | Running costs |
|--|----------------|---------------|
| Buying a fridge to store sandwich fillings | ✓ | |
| Fillings for sandwiches | | ✓ |
| Electricity for the business | | ✓ |
| Wages of the shop assistant | | ✓ |
| Advertising the opening of the shop | ✓ | |
| Shop front sign | ✓ | |

- (b) To work out if *Robbie's Rolls* will break even, Robbie knows he will need to identify which costs are fixed and which are variable.
 - (i) Complete the table below to identify for Robbie whether the costs are fixed or variable. Place **one** tick in the appropriate column for each cost. (4 marks)

| Costs | Fixed costs | Variable costs |
|--|-------------|----------------|
| Buying a fridge to store sandwich fillings | ✓ | |
| Fillings for sandwiches | | ✓ |
| Advertising the opening of the shop | ✓ | |
| Shop front sign | ✓ | |

(ii) Robbie thinks that the electricity used to run the business is a variable cost but Katie disagrees.

Decide whether the cost of electricity used in the shop is fixed or variable. Explain your decision. (4 marks)

Reason – likely to be a definition of fixed/variable.

Explanation will depend on how much the candidate gets into the example. A Level 3 response might hint at semi-variable costs.

| Level | Descriptor | Mark |
|-------|--|------|
| 3 | Candidate explains choice in context | 3-4 |
| 2 | Candidate explains choice | 2 |
| 1 | Statement supporting choice/basic definition | 1 |

(c) Robbie and Katie have decided that *Robbie's Rolls* will introduce a sandwich delivery service.

The sandwich delivery service will have:

- fixed costs of £200 per week;
- variable costs of £1.50 per sandwich;
- average selling price of £2.50 per sandwich.

Using the formula below, calculate how many sandwiches *Robbie's Rolls* will need to sell each week to break even.

Break-even point (1) = fixed costs (1)

(average selling price per unit less variable cost per unit) (1)

(3 marks)

Break-even point = 200 sandwiches

(d) (i) Explain the possible effects on the break-even point for *Robbie's Rolls* if the fixed costs for its sandwich delivery service were to rise to £250 per week. (3 marks)

Possible answers include:

- the break-even point would rise to 250 (or increase by £50);
- they would make less profit;
- they would need more customers/sandwiches sold;
- might have to increase sales price;
- might have to reduce variable cost.

| Level | Descriptor | Mark |
|-------|---|------|
| 3 | Candidate explains in context what might happen to break even point | 3 |
| 2 | Candidate explains what might happen to break even point | 2 |
| 1 | Candidate states what might happen to break even point | 1 |

(ii) Identify **two** possible actions that Robbie and Katie could take if the fixed costs for the sandwich delivery service were to rise to £250. Explain the possible effects of each action. (8 marks)

Possible actions include:

- raise prices;
- reduce variable costs;
- not starting the service;
- try to win more customers.

'In context' could include references to:

- they may need to win customers through low prices;
- as they are new there may be little customer loyalty.

Explanation (apply twice)

| Level | Descriptor | Mark |
|-------|--|------|
| 3 | Candidate explains the effect of the action in context | 3-4 |
| 2 | Candidate explains effect of the action | 2 |
| 1 | Candidate states the action | 1 |

(iii) Which one of the actions that you identified in (d)(ii) would you recommend? Justify your answer. (3 marks)

Recommendation

| Level | Descriptor | Mark |
|-------|---|------|
| 3 | Candidate offers judgement justified in context | 3 |
| 2 | Candidate offers judgement plus justification | 2 |
| 1 | Candidate offers undeveloped judgement based on | 1 |
| | evidence | |

Total for this question: 16 marks

(a) Complete the cash-flow forecast for MVB Designs Ltd by inserting your answers in the **shaded** boxes below. (4 marks)

| MVB Designs Ltd Cash-flow forecast for the four months ended 31 October 2004 | | | | |
|---|--------|---------|-----------|---------|
| | July | August | September | October |
| CASH IN | | | | |
| Credit sales | 21000 | 21000 | 26000 | 30000 |
| Total inflow | 21000 | 21000 | 26000 | 30000 |
| CASH OUT | | | | |
| Payments for stock | 13000 | 15000 | 15000 | 15000 |
| Wages | 8000 | 8000 | 9600 | 9600 |
| Purchase of new equipment | | 11000 | | |
| Other costs | 1800 | 1800 | 1800 | 2000 |
| Total outflow | 22800 | 35800 | 26400 | 26600 |
| Net monthly cash flow | (1800) | (14800) | (400) | 3400 |
| Opening balance | 16000 | 14200 | (600) | (1000) |
| Closing balance | 14200 | (600) | (1000) | 2400 |

(b) Using **Item C** and your completed cash-flow forecast in (a), explain why it was important for *MVB Designs Ltd* to draw up a cash-flow forecast for the four months ended 31 October 2004. (4 marks)

Importance includes:

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- allows MVB to plan expenditure, eg when should new machine be bought etc;
- allows MVB to check/monitor cash flow, can prompt action;
- could be used to aid decision making should they expand?
- could allow "what if" scenarios.

| Level | Descriptor | Mark |
|-------|--|------|
| 3 | Candidate explains importance in context | 3-4 |
| 2 | Candidate explains importance | 2 |
| 1 | Candidate states importance | 1 |

(c) (i) Identify and explain **two** actions that could be taken by MVB Designs Ltd to improve its cash-flow position. (6 marks)

Actions include:

- delay in purchase of new equipment;
- delay in employing new staff;
- leasing equipment;
- overdraft;
- bank loan;
- offering less credit.

Apply twice

| Level | Descriptor | Mark |
|-------|--------------------------------------|------|
| 2 | Candidate explains action in context | 2-3 |
| 1 | Candidate states suitable action | 1 |

(ii) Which one of the actions that you identified in (c)(i) would you recommend MVB Designs Ltd to take? Justify your answer. (2 marks)

Recommendation

| Level | Descriptor | Mark |
|-------|------------------------------------|------|
| 2 | Fully supported recommendation | 2 |
| 1 | Partially supported recommendation | 1 |

Total for this question: 30 marks

(a) Using the information in **Item D**, complete the Profit and Loss Statement for the year ended 31 May 2004 for *MVB Designs Ltd* by filling in the **shaded** boxes in the table below.

(7 marks)

| MVB Designs Ltd | | | |
|--|--------|---------|-----|
| Profit and Loss Statement for the year ended 31 May 2004 | | | |
| Sales revenue | | £360000 | |
| Less: cost of sales | | £150000 | |
| Gross profit | | £210000 | OFR |
| Less: expenses | | | |
| Wages | £90000 | | |
| Insurance | £ 3000 | | |
| Electricity | £20000 | | |
| Delivery to customers | £ 1000 | | |
| Office expenses | £ 2000 | | |
| Total expenses | | £116000 | OFR |
| NET PROFIT | | £ 94000 | OFR |

(b) *MVB Designs Ltd* prepares an annual Balance Sheet, showing the fixed assets, current assets and liabilities of the business.

Identify the section of the Balance Sheet where the following items appear by placing **one** tick in the appropriate column for each item listed below. (7 marks)

| Items | Fixed Assets | Current Assets | Liabilities |
|---------------------|--------------|----------------|-------------|
| Creditors | | | ✓ |
| Stock of materials | | ✓ | |
| Premises | ✓ | | |
| Shareholders' funds | | | ✓ |
| Debtors | | ✓ | |
| Machinery | ✓ | | |
| Bank overdraft | | | ✓ |

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(c) (i) MVB Designs Ltd is planning to take out a bank loan to finance its expansion. Explain **one** advantage and **one** disadvantage of using this source of finance. (6 marks)

Advantages include;

- allows the cost to be spread over a period of time, aids cash flow;
- owners do not lose control of the business as loan can be paid back unlike venture capital or share issue;
- will own whatever has been bought unlike lease.

Disadvantages include:

- will need to pay interest, profits going to the bank rather than owners;
- may need to give security.

Context issues:

• current cash flow position – size of the bank loan.

Apply twice

| Level | Descriptor | Mark |
|-------|--|------|
| 3 | Candidate explains advantages/disadvantages in context | 3 |
| 2 | Candidate explains/describes advantages/disadvantages | 2 |
| 1 | Candidate states advantages/disadvantages | 1 |

(ii) What information from the Profit and Loss Statement in (a) might be useful to the bank in deciding whether or not to give a loan to MVB Designs Ltd? Explain your answer.

(4 marks)

Profit and Loss calculates the net profit of the business. The bank will want to know that the business is profitable enough to pay back the loan. Candidates can make use of the figures eg currently makes a profit of $\pounds94000$

| Level | Descriptor | Mark |
|---------|---|------|
| Level 3 | Candidate explains information in context | 3-4 |
| Level 2 | Candidate explains/describes information | 2 |
| Level 1 | Candidate states information | 1 |

(iii) What other information might be useful for the bank in making this decision? Explain and justify your choice. (6 marks)

Answers could include references to:

- the balance sheet will show the assets and liabilities of the business. It can show if the loan is secured:
- the cash-flow statement shows if the business has the money to pay back the loan, an indication of solvency.

| Level | Descriptor | Mark |
|-------|--|------|
| 3 | Candidate justifies information in context | 5-6 |
| 2 | Candidate explains/describes information | 3-4 |
| 1 | Candidate states information | 1-2 |