

# FINANCE AND MANAGEMENT CASE STUDY

Final Test of Professional Competence examination  
16 June 2005

## PRE-SEEN MATERIAL & CASE FILE

Time allowed – 6 hours 10 minutes

**Morning Session Part 1 :**            **From 9.45 a.m. to 12.15 p.m.**  
**Morning Session Part 2 :**            **From 12.20 p.m to 1.00 p.m.**  
**Afternoon Session        :**            **From 2.00 p.m. to 5.00 p.m.**

*The first session will end at 12.15 pm at which time Question 1, the quick response question, will be distributed to candidates. At 12.20 p.m. candidates will be given 40 minutes to answer this question, which will be collected at the end of the morning session. The remaining questions are set out overleaf, so that candidates can work on these throughout the examination. All questions must be answered. The weightings for each question are indicated in the parentheses at the end of the question.*

*Nothing may be taken from the examination room during the lunch interval, nor may anything additional be brought into the afternoon session. It is against examination regulations for candidates to collude during the lunch break nor should there be any contact with academics.*

*The case study has been prepared on the assumption that candidates will not necessarily have a detailed knowledge of the type of organisation to which it refers. No additional merit will be accorded those candidates displaying such knowledge.*

*Candidates should submit all papers produced during the examination, but they should distinguish clearly between formal answers (including appendices) and working papers.*

