



Professional Examination 3

26 November 2003

FINANCE AND MANAGEMENT CASE STUDY

Time allowed - 3 hours

From 2.00 p.m. to 5.00 p.m.

Candidates will be allowed five minutes reading time from 1.55 p.m. to 2.00 p.m.

All questions must be answered.

The case study has been prepared on the assumption that candidates will not necessarily have a detailed knowledge of the type of organisation to which it refers. No additional merit will be accorded those candidates displaying such knowledge.

The weightings for each question are indicated in the parentheses at the end of the question.

Candidates will be allowed to submit, as part of their script, work performed in the morning session, but they should distinguish clearly between work supporting their script and that which is to be considered a part of it.

NOTES TO CANDIDATE

- (i) Answers to be prepared as on 26 November 2003 by C. Feaver, Senior Accountant (Services).
- (ii) The questions below are intended to test the candidate's understanding of the situation in the case.

QUESTIONS

2. Draft a report, with supporting papers, for the JMC on behalf of the Head of Accountancy presenting the proposed budget and river charges for 2004 (page 21). (36%)
3. Draft a memorandum together with supporting documents for the Head of Accountancy concerning the circumstances and implications of the dismissal of the Berthing Master and the recruitment and selection of his replacement (page 26). (18%)
4. Draft a report for the County Treasurer to the Chair of the JMC concerning the viability of the proposed maritime museum and the JMC's proposed involvement as requested by the County Treasurer (pages 28 and 29). (26%)

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