MANAGERIAL LEVEL

FINANCIAL MANAGEMENT PILLAR PAPER P7 – FINANCIAL ACCOUNTING AND TAX PRINCIPLES

This is a Pilot Paper and is intended only to be an indicative guide for tutors and students of the style and type of questions that are likely to appear in future examinations. It does not seek to cover the full range of the syllabus learning outcomes for this subject.

Financial Accounting and Tax Principles will be a three hour paper with two compulsory sections (50 marks and 30 marks respectively) and one section with a choice of questions for 20 marks.

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Pilot Question Paper

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and Tax Principles **Financial Accounting** Р7

SECTION A - 50 MARKS

ANSWER ALL TWENTY-ONE SUB-QUESTIONS

REQUIRED:

On the indicative ANSWER SHEET, either write your answer in the space provided where the sub-question requires a written response, or place a circle "O" around the letter that gives the correct answer to the sub-question where a list of distractors has been provided.

If you wish to change your mind about an answer to such a sub-question, block out your first answer completely and then circle another letter. You will not receive marks if more than one letter is circled.

Space has been provided on the four-page answer sheet for workings. If you require further space, please use the last page of your answer book and clearly indicate which question(s) these workings refer to.

You must detach the answer sheet from the question paper and attach it to the front cover of your answer book before you hand it to the invigilators at the end of the examination.

Question One

- **1.1** Which ONE of the following transactions is most likely to affect the overall amount of working capital?
- A Receipt of full amount of cash from a customer to settle their trade receivable account.
- **B** Payment of a trade payable account in full.
- **C** Sale of a non-current asset on credit at its net book value.
- **D** Purchase of inventory on credit.

(2 marks)

Financial Accounting and Tax Principles

Write here your full examination number:			
Centre Code			
Hall Code			
Desk Number			

INDICATIVE ANSWER SHEET FOR SECTION A

1.1	Α	В	С	D
1.2	A	В	С	D
1.3	Α	В	С	D
1.4	No more than 1	5 additional wor	ds: A direct tax is	one that
1.5	The optimal amo	ount to the neares	t \$100 to be trans	ferred is:
1.6	1			
Maximum 5	2			
item	3			
	4			
1.7	The annual rate	of interest is:		%
1.8	Α	В	С	D
1.9	The average wo	rking capital cycle	is:	
1.10	A	В	С	D
1.11	A	В	С	D
1.12	A	В	С	D
1.13	Cash expected to be received is: \$			
1.14	Α	В	С	D
1.15	Tax due is: \$			
1.16	Α	В	С	D

THIS ANSWER SHEET CONTINUES ON PAGE 4

1.17	In no more thar	n 30 words:		
1.18	In no more thar	n 30 words:		
1.19	The value of goo	odwill to be include	ed in the accounts	s is: \$
1.20	The optimal orde	er size is:		
1.21	Α	В	С	D

You must detach this Answer sheet from the question paper and attach it to the inside front cover of your answer book before you hand it in to the invigilators at the end of the examination.

Space for workings for Section A

Space for workings for Section A

1.2 B entered into a three-year contract to build a leisure centre for an enterprise. The contract value was \$6 million. B recognises profit on the basis of certified work completed.

At the end of the first year, the following figures were extracted from B's accounting records:

	\$000
Certified value of work completed (progress payments billed)	2,000
Cost of work certified as complete	1,650
Cost of work-in-progress (not included in completed work)	550
Estimated cost of remaining work required to complete the contract	2,750
Progress payments received from enterprise	1,600
Cash paid to suppliers for work on the contract	1,300

What values should B record for this contract as "gross amounts due from customers" and "current liabilities – trade and other payables"?

Δ	Gross amounts due from customers \$950,000	Current liabilities – trade and other payables \$350,000
В	\$950,000	\$900,000
С	\$1,250,000	\$600,000
D	\$2,550,000	\$900,000

(2 marks)

1.3 IAS 8 – *Net Profit or Loss for the Period, Fundamental Errors and Changes in accounting policies* specifies the definition and treatment of a number of different items.

Which of the following is NOT specified by IAS 8?

- **A** The effect of a change in an accounting estimate.
- **B** Prior period adjustments.
- **C** Provisions.
- **D** Extraordinary items.

(2 marks)

1.4 In no more than 15 words, complete the following sentence:

"A direct tax is one that ... "

(Write your answer in the space provided on the answer sheet)

(2 marks)

1.5 A company uses the Baumol cash management model. Cash disbursements are constant at \$20,000 each month. Money on deposit earns 5% a year, while money in the current account earns a zero return. Switching costs (that is, for each purchase or sale of securities) are \$30 for each transaction.

What is the optimal amount (to the nearest \$100) to be transferred in each transaction?

(Write your answer in the space provided on the answer sheet)

(2 marks)

1.6 List (using no more than five words per item) the four main sources of tax rules in a country.

(Write your answer in the space provided on the answer sheet)

(4 marks)

1.7 WM's major supplier, INT, supplies electrical tools and is one of the largest companies in the industry, with international operations. Deliveries from INT are currently made monthly, and are constant throughout the year. Delivery and invoicing both occur in the last week of each month.

Details of the credit terms offered by INT are as follows:

Normal credit period	Cash discount	Average monthly
40 days	2% for settlement in 10 days	\$100,000

WM always takes advantage of the cash discount from INT.

Calculate the annual rate of interest (to two decimal places) implied in the cash discount offered by INT. Assume a 365-day year.

(Write your answer in the space provided on the answer sheet)

(3 marks)

1.8 A company has a current ratio of 2 :1. Due to having significant surplus cash balances, it has decided to pay its trade payable accounts after 30 days in future, rather than after 50 days, as it has in the past.

What will be the effect of this change on the company's current ratio and its cash operating cycle?

	Current ratio	Cash operating cycle	
Α	Increase	Increase	
в	Increase	Decrease	
С	Decrease	Increase	
D	Decrease	Decrease	
			(2 marks)

1.9 The following balances were extracted from the books of A:

Revenue Cost of sales Gross profit	Year ended 31 March 2003 \$000 300 <u>200</u> <u>100</u>
Closing inventory Trade receivables Trade payables	<i>At 31 March 2003 \$000 15 36 28</i>

Assume all revenue is credit sales and cost of sales equates to inventory purchases. What is A's average working capital cycle for the year ended 31 March 2003?

(Write your answer in the space provided on the answer sheet)

(3 marks)

1.10 Double tax relief is used to

- A ensure that you do not pay tax twice on any of your income.
- **B** mitigate taxing overseas income twice.
- **C** avoid taxing dividends received from subsidiaries in the same country twice.
- **D** provide relief where a company pays tax at double the normal rate.

(2 marks)

- **1.11** A withholding tax is:
- A tax withheld from payment to the tax authorities.
- B tax paid less an amount withheld from payment.
- **C** tax deducted at source before payment of interest or dividends.
- **D** tax paid on increases in value of investment holdings.

(2 marks)

1.12 Tax on an enterprise's trading profits could be referred to as:

- (i) Income tax
- (ii) Profits tax
- (iii) Indirect tax
- (iv) Direct tax
- (v) Earnings tax

Which TWO of the above would most accurately describe tax on an enterprise's trading profits:

- A (i) and (iii)
- **B** (i) and (iv)
- C (ii) and (iii)
- \mathbf{D} (iv) and (v)

(2 marks)

1.13 An enterprise commenced business on 1 April 2002. Revenue in April 2002 was \$20,000, but this is expected to increase at 2% a month. Credit sales amount to 60% of total sales. The credit period allowed is one month. Bad debts are expected to be 3% of credit sales, but other customers are expected to pay on time. Cash sales represent the other 40% of revenue.

How much cash is expected to be received in May 2002?

(Write your answer in the space provided on the answer sheet)

(3 marks)

- 1.14 Which of the following types of taxes is regarded as an indirect tax?
- A Taxes on income.
- **B** Taxes on capital gains.
- **C** Taxes on inherited wealth.
- **D** Sales tax (Value added tax).

(2 marks)

1.15 E has an accounting profit before tax of \$95,000. The tax rate on trading profits applicable to E for the year is 25%. The accounting profit included non-taxable income from government grants of \$15,000 and non-tax allowable expenditure of \$10,000 on entertaining expenses.

How much tax is E due to pay for the year?

(Write your answer in the space provided on the answer sheet)

(2 marks)

- **1.16** Which TWO of the following are underlying assumptions in the International Accounting Standards Board's Framework for the preparation and presentation of financial statements?
 - (i) Accruals
 - (ii) Relevance
 - (iii) Comparability
 - (iv) Going concern
 - (v) Reliability
- **A** (i) and (v)
- B (ii) and (v)
- C (iii) and (iv)
- D (i) and (iv)

(2 marks)

1.17 The International Accounting Standards Board's Framework for the preparation and presentation of financial statements defines elements of financial statements. In no more than 30 words define an asset.

(Write your answer in the space provided on the answer sheet)

(2 marks)

The following data is to be used to answer questions 1.18 and 1.19 below

X acquired the business and assets from the owners of an unincorporated business: the purchase price was satisfied by the issue of 10,000 equity shares with a nominal market value of \$10 each and \$20,000 cash. The market value of X shares at the date of acquisition was \$20 each.

The assets acquired were:

- Net tangible non-current assets with a book value of \$20,000 and current value of \$25,000.
- Patents for a specialised process valued by a specialist valuer at \$15,000.
- Brand name, valued by a specialist brand valuer on the basis of a multiple of earnings at \$50,000.
- Publishing rights of the first text from an author that the management of X expects to become a best seller. The publishing rights were a gift from the author to the previous owners at no cost. The management of X has estimated the future value of the potential best seller at \$100,000. However, there is no reliable evidence available to support the estimate of the management.
- **1.18** In no more than 30 words, explain the accounting treatment to be used for the publishing rights of the first text.

(Write your answer in the space provided on the answer sheet)

(2 marks)

1.19 Calculate the value of goodwill to be included in the accounts of X for this purchase.

(4 marks)

1.20 SK sells bathroom fittings throughout the country in which it operates. In order to obtain the best price, it has decided to purchase all its annual demand of 10,000 shower units from a single supplier. RR has offered to provide the required number of showers each year under an exclusive long-term contract.

Demand for shower units is at a constant rate all year. The cost to SK of holding one shower unit in Inventory for one year is \$4 plus 3% of the purchase price.

RR is located only a few miles from the SK main showroom. It has offered to supply each shower unit at \$400 with a transport charge of \$200 per delivery. It has guaranteed such a regular and prompt delivery service that SK believes it will not be necessary to hold any safety Inventory (that is buffer Inventory) if it uses RR as its supplier.

Using the economic order quantity model (EOQ model), calculate the optimal order size, assuming that RR is chosen as the sole supplier of shower units for SK.

(Write your answer in the space provided on the answer sheet)

(3 marks)

- **1.21** Which of the following would be LEAST LIKELY to arise from the introduction of a Just-in-Time stock ordering system?
- **A** Lower stockholding costs.
- **B** Less risk of stock shortages.
- **C** More frequent deliveries.
- **D** Increased dependence on suppliers.

(2 marks)

(Section A = 50 marks)

End of Section A

SECTION B - 30 MARKS

ANSWER ALL SIX SHORT-ANSWER QUESTIONS

Question Two

A new type of delivery vehicle, when purchased on 1 April 2000 for \$20,000, was expected to have a useful economic life of four years. It now appears that the original estimate of the useful economic life was too short, and the vehicle is now expected to have a useful economic life of six years, from the date of purchase. All delivery vehicles are depreciated using the straight-line method and are assumed to have zero residual value.

Required:

As the trainee management accountant, draft a memo to the transport manager explaining whether it is possible to change the useful economic life of the new delivery vehicle. Using appropriate International Accounting Standards, explain how the accounting transactions relating to the delivery vehicle should be recorded in the income statement for the year ended 31 March 2003 and the balance sheet at that date.

(5 marks)

Question Three

NDL drilled a new oil well, which started production on 1 March 2003. The licence granting permission to drill the new oil well included a clause that requires NDL to "return the land to the state it was in before drilling commenced".

NDL estimates that the oil well will have a 20-year production life. At the end of that time, the oil well will be de-commissioned and work carried out to reinstate the land. The cost of this de-commissioning work is estimated to be \$20 million.

Required:

As the trainee management accountant, draft a memo to the production manager explaining how NDL must treat the de-commissioning costs in its financial statements for the year to 31 March 2003. Your memo should refer to appropriate International Accounting Standards.

(5 marks)

Question Four

HRD owns a number of small hotels. The room occupancy rate varies significantly from month to month. There are also high fixed costs. As a result, the cash generated each month has been very difficult to estimate.

Christmas is normally a busy period and large cash surpluses are expected in December. There is, however, a possibility that a rival group of hotels will offer large discounts in December and this could damage December trade for HRD to a significant extent.

January is a poor period for the industry and therefore all the company's hotels will close for the month, resulting in a negative cash flow. The Finance Director has identified the following possible outcomes and their associated probabilities:

	\$000	Probability
Expected cash balance at 30 November 2003	+175	1.0
Net operating cash flow in December 2003	+700	0.7
	-300	0.3
Net operating cash flow in January 2004	-900	1.0

Assume cash flows arise at month ends.

After January 2004, trade is expected to improve, but there is still a high degree of uncertainty in relation to the cash surpluses or deficits that will be generated in each month.

Required:

Calculate the expected cash balance or overdraft of HRD at 31 January 2004.

Explain why your answer may not be useful for short-term cash planning and outline alternative approaches that could be used.

(5 marks)

Question Five

On 1 January 2003, SPJ had an opening debit balance of \$5,000 on its tax account, which represented the balance on the account after settling its tax liability for the previous year. SPJ had a credit balance on its deferred tax account of \$1.6 million at the same date.

SPJ has been advised that it should expect to pay \$1 million tax on its trading profits for the year ended 31 December 2003 and increase its deferred tax account balance by \$150,000.

Required:

Prepare extracts from the income statement for the year ended 31 December 2003, balance sheet at that date and notes to the accounts showing the tax entries required.

(5 marks)

Question Six

IAS 37 defines the meaning of a provision and sets out when a provision should be recognised.

Required:

Using the IAS 37 definition of a provision, explain how a provision meets the International Accounting Standards Board's Framework for the preparation and presentation of financial statements definition of a liability.

(5 marks)

Question Seven

A lessee leases a non-current asset on a non-cancellable lease contract of five years, the details of which are:

- The asset has a useful economic life of five years.
- The rental is \$21,000 per annum payable at the end of each year.
- The lessee also has to pay all insurance and maintenance costs.
- The fair value of the asset was \$88,300.

The lessee uses the sum of digits method to calculate finance charges on the lease.

Required:

Prepare income statement and balance sheet extracts for years one and two of the lease.

(5 marks)

(Section B = 30 marks)

End of section B

SECTION C – 20 MARKS ANSWER ONE QUESTION ONLY

Question Eight

AZ is a quoted manufacturing enterprise. Its finished products are stored in a nearby warehouse until ordered by customers. AZ has been re-organising the business to improve performance.

The trial balance for AZ at 31 March 2003 was as follows:

	\$000	\$000
7% Loan Notes (redeemable 2007)		18,250
Accumulated profits at 31 March 2002		14,677
Administrative expenses	16,020	
Bank & Cash	26,250	
Cost of goods manufactured in the year to 31 March 2003		
(excluding depreciation)	94,000	
Distribution costs	9,060	
Dividends paid	1,000	
Dividends received		1,200
Equity shares \$1 each, fully paid		20,000
Interest paid	639	
Inventory at 31 March 2002	4,852	
Plant & Equipment	30,315	
Provision for Depreciation at 31 March 2002:		
Plant & Equipment		6,060
Vehicles		1,670
Provision for doubtful trade receivables		600
Restructuring costs	121	
Sales revenue		124,900
Share issue expenses	70	
Share premium		500
Trade payables		8,120
Trade receivables	9,930	
Vehicles	3,720	
	195,977	195,977

Additional information provided:

(i) Non-current assets are being depreciated as follows:

Plant & Equipment 20% per annum straight line

Vehicles 25% per annum reducing balance

Depreciation of plant and equipment is considered to be part of cost of sales, while depreciation of vehicles should be included under distribution costs.

- (ii) Tax due for the year to 31 March 2003 is estimated at \$15,000.
- (iii) The closing inventory at 31 March 2003 was \$5,180,000.

- (iv) A dividend of 5 cents per ordinary share was paid in February 2003.
- (v) The 7% loan notes are 10-year loans due for repayment by 31 March 2007. AZ incurred no other interest charges in the year to 31 March 2003.
- (vi) The restructuring costs in the trial balance represent the cost of the final phase of a major fundamental restructuring of the enterprise to improve competitiveness and future profitability.
- (vii) At 31 March 2003, AZ was engaged in defending a legal action against the enterprise. Legal advisers have indicated that it is reasonably certain that the outcome of the case will be against the enterprise. The amount of compensation is currently estimated at \$25,000 and has not been included in the trial balance.
- (viii) On 1 October 2002, AZ issued 1,000,000 equity shares at \$1.50 each. All money had been received and correctly accounted for by the year end.

Required:

Prepare AZ's income statement for the year to 31 March 2003, a balance sheet at that date, and a statement of changes in equity for the year. These should be in a form suitable for presentation to the shareholders, in accordance with the requirements of International Accounting Standards.

Notes to the financial statements are NOT required, but all workings must be clearly shown. DO NOT prepare a statement of accounting policies or a statement of total recognised gains and losses.

(20 marks)

Question Nine

The following information has been extracted from the draft financial statements of TEX, a manufacturing enterprise:

TEX – Income statement for the year ended 30 September 2003

	\$000
Revenue	15,000
Cost of sales	<u>(9,000)</u>
Gross profit	6,000
Other operating expenses	<u>(2,300)</u>
-	3,700
Finance cost	(124)
Profit before tax	3,576
Income tax expense	(1,040)
Dividends	<u>(1,100)</u>
	1.436

TEX – Balance sheets at 30 September

	20	003	20	02
1	\$000	\$000	\$000	\$000
Assets Non-current assets		18,160		14,500
Current assets: Inventories Trade receivables Bank	1,600 1,500 <u>150</u>	3 250	1,100 800 <u>1,200</u>	3 100
Total assets		21,410		<u>17,600</u>
Equity and liabilities Capital and reserves: Issued capital Accumulated profits		10,834 <u>5,836</u> 16,670		7,815 <u>4,400</u> 12,215
Non-current liabilities: Interest-bearing borrowings Deferred tax	1,700 600	2,300	2,900 400	3,300
Current liabilities: Trade payables Proposed dividend Tax	700 700 <u>1,040</u>	<u>_2,440</u> 21,410	800 600 <u>685</u>	<u>2,085</u> <u>17,600</u>

Non-current assets

	Property \$000	Plant ≰∩∩∩	Total \$∩∩∩
At 30 September 2002	\$000	φυυυ	φυυυ
Cost	8,400	10,800	19,200
Depreciation	<u>1,300</u>	3,400	4,700
Net book value	<u>7,100</u>	7,400	<u>14,500</u>
At 30 September 2003			
Cost	11,200	13,400	24,600
Depreciation	<u>1,540</u>	4,900	6,440
Net book value	9,660	8,500	<u>18,160</u>

- (i) Plant disposed of during the year had an original cost of \$2,600,000 and accumulated depreciation of \$900,000; cash received on disposal was \$730,000.
- (ii) All additions to non-current assets were purchased for cash.
- (iii) Dividends were declared before the balance sheet dates.

Required:

Prepare TEX's cash flow statement and associated notes for the year ended 30 September 2003, in accordance with IAS 7 – *Cash flow statements*.

(20 marks)

(Section C = 20 marks)

End of Question Paper

APPLICABLE MATHS TABLES AND FORMULAE

Present value table

Present value of £1, that is $(1 + r)^{-n}$ where r = interest rate; n = number of periods until payment or receipt.

Periods					Interest	rates (r)				
(<i>n</i>)	1%	2%	3%	4%	5%	6%	7%	8%	9%	10%
1	0.990	0.980	0.971	0.962	0.952	0.943	0.935	0.926	0.917	0.909
2	0.980	0.961	0.943	0.925	0.907	0.890	0.873	0.857	0.842	0.826
3	0.971	0.942	0.915	0.889	0.864	0.840	0.816	0.794	0.772	0.751
4	0.961	0.924	0.888	0.855	0.823	0.792	0.763	0.735	0.708	0.683
5	0.951	0.906	0.863	0.822	0.784	0.747	0.713	0.681	0.650	0.621
6	0.942	0.888	0.837	0.790	0.746	0705	0.666	0.630	0.596	0.564
7	0.933	0.871	0.813	0.760	0.711	0.665	0.623	0.583	0.547	0.513
8	0.923	0.853	0.789	0.731	0.677	0.627	0.582	0.540	0.502	0.467
9	0.914	0.837	0.766	0.703	0.645	0.592	0.544	0.500	0.460	0.424
10	0.905	0.820	0.744	0.676	0.614	0.558	0.508	0.463	0.422	0.386
11	0.896	0.804	0.722	0.650	0.585	0.527	0.475	0.429	0.388	0.350
12	0.887	0.788	0.701	0.625	0.557	0.497	0.444	0.397	0.356	0.319
13	0.879	0.773	0.681	0.601	0.530	0.469	0.415	0.368	0.326	0.290
14	0.870	0.758	0.661	0.577	0.505	0.442	0.388	0.340	0.299	0.263
15	0.861	0.743	0.642	0.555	0.481	0.417	0.362	0.315	0.275	0.239
16	0.853	0.728	0.623	0.534	0.458	0.394	0.339	0.292	0.252	0.218
17	0.844	0.714	0.605	0.513	0.436	0.371	0.317	0.270	0.231	0.198
18	0.836	0.700	0.587	0.494	0.416	0.350	0.296	0.250	0.212	0.180
19	0.828	0.686	0.570	0.475	0.396	0.331	0.277	0.232	0.194	0.164
20	0.820	0.673	0.554	0.456	0.377	0.312	0.258	0.215	0.178	0.149
Periods					Interest	ratos (r)				
					Interest	. Iaico (<i>I)</i>				
(<i>n</i>)	11%	12%	13%	14%	15%	16%	17%	18%	19%	20%
(<i>n</i>) 1	11% 0.901	12% 0.893	13% 0.885	14% 0.877	15% 0.870	16% 0.862	17% 0.855	18% 0.847	19% 0.840	20% 0.833
(<i>n</i>) 1 2	11% 0.901 0.812	12% 0.893 0.797	13% 0.885 0.783	14% 0.877 0.769	15% 0.870 0.756	16% 0.862 0.743	17% 0.855 0.731	18% 0.847 0.718	19% 0.840 0.706	20% 0.833 0.694
(<i>n</i>) 1 2 3	11% 0.901 0.812 0.731	12% 0.893 0.797 0.712	13% 0.885 0.783 0.693	14% 0.877 0.769 0.675	15% 0.870 0.756 0.658	16% 0.862 0.743 0.641	17% 0.855 0.731 0.624	18% 0.847 0.718 0.609	19% 0.840 0.706 0.593	20% 0.833 0.694 0.579
(n) 1 2 3 4	11% 0.901 0.812 0.731 0.659	12% 0.893 0.797 0.712 0.636	13% 0.885 0.783 0.693 0.613	14% 0.877 0.769 0.675 0.592	15% 0.870 0.756 0.658 0.572	16% 0.862 0.743 0.641 0.552	17% 0.855 0.731 0.624 0.534	18% 0.847 0.718 0.609 0.516	19% 0.840 0.706 0.593 0.499	20% 0.833 0.694 0.579 0.482
(<i>n</i>) 1 2 3 4 5	11% 0.901 0.812 0.731 0.659 0.593	12% 0.893 0.797 0.712 0.636 0.567	13% 0.885 0.783 0.693 0.613 0.543	14% 0.877 0.769 0.675 0.592 0.519	15% 0.870 0.756 0.658 0.572 0.497	16% 16% 0.862 0.743 0.641 0.552 0.476	17% 0.855 0.731 0.624 0.534 0.456	18% 0.847 0.718 0.609 0.516 0.437	19% 0.840 0.706 0.593 0.499 0.419	20% 0.833 0.694 0.579 0.482 0.402
(<i>n</i>) 1 2 3 4 5 6	11% 0.901 0.812 0.731 0.659 0.593 0.535	12% 0.893 0.797 0.712 0.636 0.567 0.507	13% 0.885 0.783 0.693 0.613 0.543 0.480	14% 0.877 0.769 0.675 0.592 0.519 0.456	15% 0.870 0.756 0.658 0.572 0.497 0.432	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410	17% 0.855 0.731 0.624 0.534 0.456 0.390	18% 0.847 0.718 0.609 0.516 0.437 0.370	19% 0.840 0.706 0.593 0.499 0.419 0.352	20% 0.833 0.694 0.579 0.482 0.402 0.335
(<i>n</i>) 1 2 3 4 5 6 7	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452	13% 0.885 0.783 0.693 0.613 0.543 0.480 0.425	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400	15% 0.870 0.756 0.658 0.572 0.497 0.432 0.376	16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354	17% 0.855 0.731 0.624 0.534 0.456 0.390 0.333	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279
(<i>n</i>) 1 2 3 4 5 6 7 8	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452 0.404	13% 0.885 0.783 0.693 0.613 0.543 0.480 0.425 0.376	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351	15% 0.870 0.756 0.658 0.572 0.497 0.432 0.376 0.327	16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.305	17% 0.855 0.731 0.624 0.456 0.390 0.333 0.285	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233
(<i>n</i>) 1 2 3 4 5 6 7 8 9	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452 0.404 0.361	13% 0.885 0.783 0.693 0.613 0.543 0.480 0.425 0.376 0.333	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308	15% 0.870 0.756 0.658 0.572 0.497 0.432 0.376 0.327 0.284	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.305 0.263	17% 0.855 0.731 0.624 0.534 0.456 0.390 0.333 0.285 0.243	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391 0.352	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452 0.404 0.361 0.322	13% 0.885 0.783 0.693 0.613 0.543 0.480 0.425 0.376 0.333 0.295	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270	15% 0.870 0.756 0.658 0.572 0.497 0.432 0.376 0.327 0.284 0.247	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.305 0.263 0.227	17% 0.855 0.731 0.624 0.456 0.390 0.333 0.285 0.243 0.208	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225 0.191	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10 11	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391 0.352 0.317	12% 0.893 0.797 0.712 0.636 0.567 0.452 0.404 0.361 0.322 0.287	13% 0.885 0.783 0.693 0.543 0.543 0.480 0.425 0.376 0.333 0.295 0.261	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270 0.237	15% 0.870 0.756 0.658 0.572 0.497 0.432 0.376 0.327 0.284 0.247 0.215	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.305 0.263 0.227 0.195	17% 0.855 0.731 0.624 0.456 0.390 0.333 0.285 0.243 0.208 0.178	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225 0.191 0.162	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176 0.148	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162 0.135
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10 11 12	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391 0.352 0.317 0.286	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452 0.404 0.361 0.322 0.287 0.257	13% 0.885 0.783 0.693 0.543 0.543 0.480 0.425 0.376 0.333 0.295 0.261 0.231	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270 0.237 0.208	15% 0.870 0.756 0.658 0.572 0.497 0.432 0.376 0.327 0.284 0.247 0.215 0.187	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.305 0.263 0.227 0.195 0.168	17% 0.855 0.731 0.624 0.456 0.390 0.333 0.285 0.243 0.208 0.178 0.152	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225 0.191 0.162 0.137	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176 0.148 0.124	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162 0.135 0.112
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10 11 12 13	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391 0.352 0.317 0.286 0.258	12% 0.893 0.797 0.712 0.636 0.567 0.452 0.404 0.361 0.322 0.287 0.257 0.229	13% 0.885 0.783 0.693 0.543 0.543 0.480 0.425 0.376 0.333 0.295 0.261 0.231 0.204	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270 0.237 0.208 0.182	15% 0.870 0.756 0.658 0.572 0.497 0.432 0.376 0.327 0.284 0.247 0.215 0.187 0.163	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.263 0.227 0.195 0.168 0.145	17% 0.855 0.731 0.624 0.456 0.390 0.333 0.285 0.243 0.208 0.178 0.152 0.130	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225 0.191 0.162 0.137 0.116	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176 0.148 0.124 0.104	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162 0.135 0.112 0.093
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10 11 12 13 14	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391 0.352 0.317 0.286 0.258 0.232	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452 0.404 0.361 0.322 0.287 0.257 0.229 0.205	13% 0.885 0.783 0.693 0.543 0.480 0.425 0.376 0.333 0.295 0.261 0.231 0.204 0.181	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270 0.237 0.208 0.182 0.160	115% 0.870 0.756 0.658 0.572 0.497 0.432 0.376 0.327 0.284 0.247 0.215 0.187 0.163 0.141	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.263 0.227 0.168 0.145 0.125	17% 0.855 0.731 0.624 0.534 0.456 0.390 0.333 0.285 0.243 0.243 0.243 0.178 0.152 0.130 0.111	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.225 0.191 0.162 0.137 0.116 0.099	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176 0.148 0.124 0.104 0.088	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162 0.135 0.112 0.093 0.078
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391 0.352 0.317 0.286 0.258 0.232 0.209	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452 0.404 0.361 0.322 0.287 0.257 0.229 0.205 0.183	13% 0.885 0.783 0.693 0.543 0.480 0.425 0.376 0.333 0.295 0.261 0.231 0.204 0.181 0.160	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270 0.237 0.208 0.182 0.160 0.140	$\begin{array}{r} 115\% \\ 0.870 \\ 0.756 \\ 0.658 \\ 0.572 \\ 0.497 \\ 0.432 \\ 0.376 \\ 0.327 \\ 0.284 \\ 0.247 \\ 0.215 \\ 0.187 \\ 0.163 \\ 0.141 \\ 0.123 \end{array}$	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.263 0.227 0.168 0.145 0.125 0.108	17% 0.855 0.731 0.624 0.534 0.456 0.390 0.333 0.285 0.243 0.285 0.243 0.208 0.178 0.152 0.130 0.111 0.095	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225 0.191 0.162 0.137 0.116 0.099 0.084	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176 0.148 0.124 0.104 0.088 0.079	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162 0.112 0.093 0.078 0.065
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391 0.352 0.317 0.286 0.258 0.232 0.209 0.188	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452 0.404 0.361 0.322 0.287 0.257 0.229 0.205 0.183 0.163	13% 0.885 0.783 0.693 0.543 0.480 0.425 0.376 0.333 0.295 0.261 0.231 0.204 0.181 0.160 0.141	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270 0.237 0.208 0.182 0.160 0.140 0.123	$\begin{array}{r} 115\% \\ 0.870 \\ 0.756 \\ 0.658 \\ 0.572 \\ 0.497 \\ 0.432 \\ 0.376 \\ 0.327 \\ 0.284 \\ 0.247 \\ 0.215 \\ 0.187 \\ 0.163 \\ 0.141 \\ 0.123 \\ 0.107 \end{array}$	110% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.263 0.227 0.195 0.168 0.145 0.125 0.108 0.093	17% 0.855 0.731 0.624 0.534 0.456 0.390 0.333 0.285 0.243 0.208 0.178 0.152 0.130 0.111 0.095 0.081	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225 0.191 0.162 0.137 0.116 0.099 0.084 0.071	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176 0.176 0.176 0.124 0.104 0.088 0.079 0.062	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162 0.135 0.112 0.093 0.078 0.065 0.054
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391 0.352 0.317 0.286 0.232 0.232 0.209 0.188 0.170	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452 0.404 0.361 0.322 0.287 0.257 0.229 0.205 0.183 0.163 0.146	13% 0.885 0.783 0.693 0.543 0.480 0.425 0.376 0.333 0.295 0.261 0.231 0.204 0.181 0.160 0.141 0.125	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270 0.237 0.208 0.182 0.160 0.140 0.123 0.108	15% 0.870 0.756 0.658 0.572 0.497 0.432 0.376 0.327 0.284 0.247 0.215 0.163 0.141 0.123 0.107 0.093	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.305 0.263 0.227 0.195 0.168 0.145 0.125 0.108 0.093 0.800	17% 0.855 0.731 0.624 0.534 0.456 0.390 0.333 0.285 0.243 0.208 0.178 0.152 0.130 0.111 0.095 0.081 0.069	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225 0.191 0.162 0.137 0.116 0.099 0.084 0.071 0.060	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176 0.148 0.124 0.104 0.088 0.079 0.062 0.052	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162 0.135 0.112 0.093 0.078 0.065 0.054 0.045
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.391 0.352 0.317 0.286 0.258 0.232 0.209 0.188 0.170 0.153	12% 0.893 0.797 0.712 0.636 0.567 0.507 0.452 0.404 0.361 0.322 0.287 0.257 0.229 0.205 0.183 0.163 0.146 0.130	13% 0.885 0.783 0.693 0.613 0.543 0.480 0.425 0.376 0.333 0.295 0.261 0.231 0.204 0.181 0.160 0.141 0.125 0.111	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270 0.237 0.208 0.182 0.160 0.140 0.123 0.108 0.095	$\begin{array}{r} 15\% \\ 0.870 \\ 0.756 \\ 0.658 \\ 0.572 \\ 0.497 \\ 0.432 \\ 0.376 \\ 0.327 \\ 0.284 \\ 0.247 \\ 0.215 \\ 0.187 \\ 0.163 \\ 0.141 \\ 0.123 \\ 0.107 \\ 0.093 \\ 0.081 \end{array}$	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.305 0.263 0.227 0.195 0.168 0.145 0.125 0.108 0.093 0.080 0.069	17% 0.855 0.731 0.624 0.534 0.456 0.390 0.333 0.285 0.243 0.208 0.178 0.152 0.130 0.111 0.095 0.081 0.069 0.059	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225 0.191 0.162 0.137 0.116 0.099 0.084 0.071 0.060 0.051	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176 0.148 0.124 0.124 0.104 0.088 0.079 0.062 0.052 0.044	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162 0.135 0.112 0.093 0.078 0.065 0.054 0.045 0.038
(<i>n</i>) 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	11% 0.901 0.812 0.731 0.659 0.593 0.535 0.482 0.434 0.352 0.317 0.286 0.258 0.232 0.209 0.188 0.170 0.153 0.138	12% 0.893 0.797 0.712 0.636 0.567 0.452 0.404 0.361 0.322 0.287 0.257 0.229 0.205 0.183 0.163 0.146 0.130 0.116	13% 0.885 0.783 0.693 0.543 0.543 0.480 0.425 0.376 0.333 0.295 0.261 0.231 0.204 0.181 0.125 0.111 0.098	14% 0.877 0.769 0.675 0.592 0.519 0.456 0.400 0.351 0.308 0.270 0.237 0.208 0.182 0.160 0.140 0.123 0.108 0.095 0.083	15% 0.870 0.756 0.658 0.572 0.497 0.432 0.376 0.327 0.284 0.247 0.215 0.187 0.141 0.123 0.141 0.123 0.107 0.093 0.081 0.070	16% 16% 0.862 0.743 0.641 0.552 0.476 0.410 0.354 0.305 0.263 0.227 0.195 0.168 0.145 0.125 0.108 0.093 0.080 0.069	$\begin{array}{c} 17\% \\ 0.855 \\ 0.731 \\ 0.624 \\ 0.534 \\ 0.456 \\ 0.390 \\ 0.333 \\ 0.285 \\ 0.243 \\ 0.208 \\ 0.178 \\ 0.152 \\ 0.130 \\ 0.111 \\ 0.095 \\ 0.081 \\ 0.069 \\ 0.059 \\ 0.051 \end{array}$	18% 0.847 0.718 0.609 0.516 0.437 0.370 0.314 0.266 0.225 0.191 0.162 0.137 0.116 0.099 0.084 0.071 0.060 0.051 0.043	19% 0.840 0.706 0.593 0.499 0.419 0.352 0.296 0.249 0.209 0.176 0.148 0.124 0.104 0.104 0.088 0.079 0.062 0.052 0.044 0.037	20% 0.833 0.694 0.579 0.482 0.402 0.335 0.279 0.233 0.194 0.162 0.135 0.112 0.093 0.093 0.054 0.054 0.045 0.038 0.031

Cumulative present value of £1 per annum,

Receivable or Payable at the end of each year for *n* years $\frac{1-(1+r)^{-n}}{r}$

	r									
Periods					Interest	rates (r)				
(<i>n</i>)	1%	2%	3%	4%	5%	6%	7%	8%	9%	10%
1	0.990	0.980	0.971	0.962	0.952	0.943	0.935	0.926	0.917	0.909
2	1.970	1.942	1.913	1.886	1.859	1.833	1.808	1.783	1.759	1.736
3	2.941	2.884	2.829	2.775	2.723	2.673	2.624	2.577	2.531	2.487
4	3.902	3.808	3.717	3.630	3.546	3.465	3.387	3.312	3.240	3.170
5	4.853	4.713	4.580	4.452	4.329	4.212	4.100	3.993	3.890	3.791
6	5.795	5.601	5.417	5.242	5.076	4.917	4.767	4.623	4.486	4.355
7	6.728	6.472	6.230	6.002	5.786	5.582	5.389	5.206	5.033	4.868
8	7.652	7.325	7.020	6.733	6.463	6.210	5.971	5.747	5.535	5.335
9	8.566	8.162	7.786	7.435	7.108	6.802	6.515	6.247	5.995	5.759
10	9.471	8.983	8.530	8.111	7.722	7.360	7.024	6.710	6.418	6.145
11	10.368	9.787	9.253	8.760	8.306	7.887	7.499	7.139	6.805	6.495
12	11.255	10.575	9.954	9.385	8.863	8.384	7.943	7.536	7.161	6.814
13	12.134	11.348	10.635	9.986	9.394	8.853	8.358	7.904	7.487	7.103
14	13.004	12.106	11.296	10.563	9.899	9.295	8.745	8.244	7.786	7.367
15	13.865	12.849	11.938	11.118	10.380	9.712	9.108	8.559	8.061	7.606
16	14.718	13.578	12.561	11.652	10.838	10.106	9.447	8.851	8.313	7.824
17	15.562	14.292	13.166	12.166	11.274	10.477	9.763	9.122	8.544	8.022
18	16.398	14.992	13.754	12.659	11.690	10.828	10.059	9.372	8.756	8.201
19	17.226	15.679	14.324	13.134	12.085	11.158	10.336	9.604	8.950	8.365
20	18.046	16.351	14.878	13.590	12.462	11.470	10.594	9.818	9.129	8.514

Periods					Interes	t rates (r)				
(<i>n</i>)	11%	12%	13%	14%	15%	16%	17%	18%	19%	20%
1	0.901	0.893	0.885	0.877	0.870	0.862	0.855	0.847	0.840	0.833
2	1.713	1.690	1.668	1.647	1.626	1.605	1.585	1.566	1.547	1.528
3	2.444	2.402	2.361	2.322	2.283	2.246	2.210	2.174	2.140	2.106
4	3.102	3.037	2.974	2.914	2.855	2.798	2.743	2.690	2.639	2.589
5	3.696	3.605	3.517	3.433	3.352	3.274	3.199	3.127	3.058	2.991
6	4.231	4.111	3.998	3.889	3.784	3.685	3.589	3.498	3.410	3.326
7	4.712	4.564	4.423	4.288	4.160	4.039	3.922	3.812	3.706	3.605
8	5.146	4.968	4.799	4.639	4.487	4.344	4.207	4.078	3.954	3.837
9	5.537	5.328	5.132	4.946	4.772	4.607	4.451	4.303	4.163	4.031
10	5.889	5.650	5.426	5.216	5.019	4.833	4.659	4.494	4.339	4.192
11	6.207	5.938	5.687	5.453	5.234	5.029	4.836	4.656	4.486	4.327
12	6.492	6.194	5.918	5.660	5.421	5.197	4.988	7.793	4.611	4.439
13	6.750	6.424	6.122	5.842	5.583	5.342	5.118	4.910	4.715	4.533
14	6.982	6.628	6.302	6.002	5.724	5.468	5.229	5.008	4.802	4.611
15	7.191	6.811	6.462	6.142	5.847	5.575	5.324	5.092	4.876	4.675
16	7.379	6.974	6.604	6.265	5.954	5.668	5.405	5.162	4.938	4.730
17	7.549	7.120	6.729	6.373	6.047	5.749	5.475	5.222	4.990	4.775
18	7.702	7.250	6.840	6.467	6.128	5.818	5.534	5.273	5.033	4.812
19	7.839	7.366	6.938	6.550	6.198	5.877	5.584	5.316	5.070	4.843
20	7.963	7.469	7.025	6.623	6.259	5.929	5.628	5.353	5.101	4.870

FORMULAE

Valuation models

- (i) Future value of S, of a sum X, invested for *n* periods, compounded at *r*% interest: $S = X[1 + r]^n$
- (ii) Present value of £1 payable or receivable in n years, discounted at r% per annum:

$$PV = \frac{1}{\left[1+r\right]^n}$$

Present value of an annuity of £1 per annum, receivable or payable for *n* years, commencing in one year, (iii) discounted at r% per annum: -

$$PV = \frac{1}{r} \left[1 - \frac{1}{\left[1 + r \right]^n} \right]$$

(iv) Present value of £1 per annum, payable or receivable in perpetuity, commencing in one year, discounted at r% per annum:

$$PV = \frac{1}{r}$$

(v) Present value of £1 per annum, receivable or payable, commencing in one year, growing in perpetuity at a constant rate of g% per annum, discounted at r% per annum:

$$PV = \frac{1}{r-g}$$

Inventory management

(i)

Economic Order Quantity EOQ = where: C_{\circ} = cost of placing an order C_{h} = cost of holding one unit in Inventory for one year D annual demand =

Cash management

(i) Optimal sale of securities, Baumol model:

Optimal sale =
$$\sqrt{\frac{2 \text{ x Annual cash disbursements x Cost per sale of securities}}{\sqrt{\frac{1}{1}}}$$

Spread between upper and lower cash balance limits, Miller-Orr model: (ii)



SOLUTIONS TO PILOT PAPER

SECTION A

Answer to Question One

1.1 The answer is C

1.2

Gross amounts due from customers are calculated as: Certified value of work completed Less cash received from enterprise	\$ 2,000 <u>1,600</u> 400
Plus work in progress	<u>550</u> 950
Current liabilities – trade and other payables are calculated as: Cost of work certified as complete Cost of work in progress (not included in completed work)	1,650 <u>550</u> 2,200
Less cash paid to creditors for work on the contract	<u>1,300</u> 900

The answer is B

1.3 The answer is C

1.4 A direct tax is one that is levied directly on the person who is intended to pay the tax.

1.5

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 $\sqrt{[(2 \times 30 \times 240,000)/0.05]}$ = \$16,970 that is approximately **\$17,000**

1.6

- 1 Domestic legislation and court rulings
- 2 Practice of tax authority
- 3 Supranational bodies
- 4 International treaties

1.7 $(100/98)^{365/30} - 1 = 27.86\%$

1.8 The answer is A

1.9

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Inventory turnover (15/200) \times 365 = 27.4 days
Receivables (36/300) \times 365 = 43.8 days
Payables (28/200) \times 365 = 51.1 days
Working capital cycle is therefore = (27.4 + 43.8 - 51.1) = 20.1 days
```

1.10 The answer is B

1.11 The answer is C

1.12 The answer is D

1.13 $(20,000 \times 1.02 \times 40\%) + (20,000 \times 60\% \times 0.97) =$ **\$19,800**

1.14 The answer is D

1.15	Accounting profit Less non-taxable income Add non-tax allowable expenses	\$95,000 <u>\$15,000</u> \$80,000 <u>\$10,000</u>
	Tax at 25%	<u>\$90,000</u> \$22,500

1.16 The answer is D

1.17 "an asset is a resource controlled by an enterprise as a result of past events and from which future economic benefits are expected to flow to the enterprise"

1.18 The publishing rights had no cost as they were a gift, therefore they cannot be recognised. Expected future value cannot be recognised as the event has not yet occurred.

1.19

		\$	
Tangible non-current assets		25,000	
Patents		15,000	
Brand name		<u>50,000</u>	
		90,000	
Purchase consideration:	\$		
Cash	20,000		
Shares	<u>200,000</u>		
		<u>220,000</u>	
Goodwill		<u>130,000</u>	

1.20

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	Optimal order	= 500 units
		$= \sqrt{[(2 \times 10,000 \times \$200)/\$16]}$
	EOQ	$= \sqrt{(2C_o D/C_h)}$
20	Holding cost	= \$4 + (3% x \$400) = \$16

1.21 The answer is B

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SECTION B

Answer to Question Two

Memo

To: Transport Manager

From: Trainee Management Accountant

Date: January 2004

International Accounting Standards (IAS) require the economic life of the vehicle to be changed.

IAS 16 requires the useful economic lives of non-current assets to be regularly reviewed and adjusted if they are found to be incorrect. IAS 16 also requires realistic economic lives to be used for non-current assets. A review of the delivery vehicle indicates that its useful economic life must be adjusted to a more realistic total of six years from date of purchase.

When economic lives are adjusted, IAS 16 requires the net book value to be recovered over the remaining useful economic life of the asset.

The delivery vehicle will have been depreciated for two years, 2000/2001 and 2001/2002.

	\$000
Cost	20
Depreciation 2/4	<u>10</u>
Net book value at 31 March 2002	<u>10</u>

The useful economic life is adjusted to six years, two years having elapsed. The remaining useful life is now four years. The net book value, at 31 March 2002, of \$10,000 will be depreciated over the remaining four years at \$2,500 a year. The effect in the Income Statement for the year to 31 March 2003 will be to charge \$2,500 depreciation.

The balance sheet will show cost \$20,000, less accumulated depreciation of \$10,000 plus \$2,500, total \$12,500. The net book value at 31 March is \$7,500.

Answer to Question Three

Memo

To: Production Manager

From: Trainee Management Accountant

Date: January 2004

International Accounting Standard (IAS) 37 requires that any future obligations arising out of past events should be recognised immediately. The drilling licence includes a clause that requires the land to be returned to the state it was in before drilling commenced. The past event occurs as soon as the licence is granted and the de-commissioning costs are incurred as soon as the oil well has been drilled on the site.

The full obligation must be recognised in the accounts ending 31March 2003. The full cost of the de-commissioning has been estimated (\$20 million); this is then discounted to present value and recorded as a provision in the balance sheet at 31 March 2003

Where the expenditure gives access to future economic benefits such as access to oil reserves for the next 20 years, the de-commissioning costs are treated as capital expenditure and added on to the cost of the non-current asset. The new total cost of the oil well would then need to be reviewed to ensure that its book value was not greater than its recoverable amount.

The cost of the oil well (including the provision) should be depreciated each year and charged to the income statement. The provision will remain in the balance sheet until the oil well is de-commissioned in 20 years' time.

Answer to Question Four

Opening balance (1 December 2003)	\$000	\$ <i>000</i> 175
December +700 x 0·7 - 300 x 0·3	490 <u>-90</u>	400
January Closing balance (31 January 2004)		<u>-900</u> -325

The expected balance at 31 January is an overdraft of \$325,000.

The expected balance is based on probabilities and will not occur. It therefore provides a poor basis for short-term cash planning. Based on the probabilities provided, there will either be a cash inflow of \$700,000 in December or a cash outflow of \$300,000.

The mean expected value would only be relevant if the event could be repeated a significant number of times. The alternative approaches to planning should be to plan for each of the two possible outcomes, +\$700,000 or -\$300,000.

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Answer to Question Five

Notes to the accounts

Note 1: Tax expense

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Balance brought forward 1 January 2003	(5,000)
Tax for current year	1,000,000
Deferred tax increase	150,000
Income statement	<u>1,145,000</u>
Note 2: Deferred tax	
Deferred tax – balance at 1 January 2003	1,600,000
Increase in year	150,000
Balance at 31 December 2003	1,750,000

Income Statement (extract) for the year ended 31 December 2003

Tax expense (note 1)	\$1,145,000	
Balance Sheet at 31 December 2003 (extrac	cts)	
<u>Current liabilities:</u> Tax payable	\$1,000,000	
<u>Non-current liabilities</u> Deferred tax (note 2)	\$1,750,000	

Answer to Question Six

The International Accounting Standards Board's Framework for the preparation and presentation of financial statements (the Framework) defines a liability as:

"a present obligation of the enterprise arising from past events, the settlement of which is expected to result in an outflow of resources from the enterprise."

IAS 37 defines a provision as a liability of uncertain timing or amount. A provision is only recognised when:

- There is a present obligation (legal or constructive) arising as a result of a past event.
- It is probable (or more likely than not) that an outflow of resources embodying economic benefits will be required to settle the obligation.
- A reliable estimate can be made of the amount of the obligation.

This definition is very similar to the one given in the IASB's Framework for a liability.

"...a present obligation of the enterprise arising from past events."

A provision is a present obligation arising from a past event. The event must already have happened at the balance sheet date. If the event has not occurred, the entity may be able to avoid it, so a provision will not be made.

The obligation can arise from legal consequences or could be constructive. Constructive obligations arise out of past practice or as a result of promises previously made which have created the expectation that the organisation would honour its promise. Therefore a provision meets this part of the definition of a liability.

"...the settlement of which is expected to result in an outflow of resources from the enterprise."

Settlement is probably going to result in an outflow of resources. If the outflow of resources is more likely than not to occur it can be expected to happen, thus meeting this part of the definition of a liability.

Answer to Question Seven

	Payments under th Fair value Finance charge	he lease	5 x 21,000	\$ 105,000 <u>88,300</u> <u>16,700</u>
	Finance charge s	oread using 5	5 years' sum of digits	
	5,	0	\$ \$	
Yr 1	5/15 x 16,70)0 =	5,567	
Yr 2	4/15 x 16,70)0 =	4,453	
Yr 3	3/15 x 16,70)0 =	3,340	
Yr 4	2/15 x 16,70)0 =	2,227	
Yr 5	1/15 x 16,70	= 00	1,113	
	Balance	Finance charge	Repayment	Balance
Yr 1	88,300	5,567	21,000	72,867
Yr 2	72 867	4 453	21 000	56 320

Yr 1	88.300	5.567	21.000	72.867
Yr 2	72,867	4,453	21,000	56,320
Yr 3	56,320	3.340	21,000	38,660
Yr 4	38,660	2,227	21,000	19,887
Yr 5	19,887	1,113	21,000	0

Income statement (extracts)	
Year 1	\$
Depreciation	17,660
Finance charge	5,567
Year 2	\$
Depreciation	17,660
Finance charge	4,453

Balance sheet (extracts)	\$	\$	
	Year 1	Year 2	
Non-current assets at cost - leased	88,300	88,300	
Provision for depreciation	<u>17,660</u>	<u>35,320</u>	
Net book value	70,640	52,980	
Liabilities – amounts due under leases			
Current liabilities	16,547	17,660	
Non-current liabilities	56,320	38,660	

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Answer to Question Eight

AZ – Income Statement for the year ended 31 March 2003

	\$000	\$000
Revenue		124,900
Cost of sales (W1)		(99,735)
Gross profit		25,165
Distribution costs (W4)	(9,573)	
Administration expenses (W3)	(16,045)	
Other operating expenses	(121)	(25,739)
Loss from operations		(574)
Finance cost (W7)	(1,278)	
Income from other fixed asset investments	1,200	(78)
Loss before tax		(652)
Income tax expense		(15)
Net loss for the period		(667)

AZ – Statement of Changes in Equity for the year ended 31 March 2003

	Share capital	Share premium	Accumulated profits	Total equity
Balance at 31 March 2002	19,000	0	14,677	33,677
Issue of shares	1,000	500		1,500
Share issue costs		(70)		(70)
Net loss for the period			(667)	(667)
Dividends (W6)			(1,000)	(1,000)
Balance at 31 March 2003	20,000	430	13,010	33,440

AZ – Balance Sheet at 31 March 2003

Non-current Assets	\$000 Cost	\$000 Depreciation	\$000 Net Book Value
Property, plant and equipment (W9) Current Assets	<u>34,035</u>	<u>14,306</u>	19,729
Inventory		5,180	
Trade receivables (W8)		9,330	
Cash at bank & in hand		<u>26,250</u>	
			<u>40,760</u> 60,489
Capital and Reserves		00.000	
Called up snare capital		20,000	
Accumulated profits		13 010	
		10,010	33,440

Non-current liabilities 7% Loan notes (redeemable 2007) Other provisions		18,250 	<u>18,275</u> 51,715
Current liabilities Trade payables Tax Accruals (W7)		8,120 15 <u>639</u>	<u> 8,774</u> <u>60,489</u>
 Workings W1 Cost of sales: Opening inventory Cost of goods manufactured in year Less closing inventory Add depreciation – plant and equipment (W2) W2 Depreciation Plant and equipment, cost Depreciation for year @ 20% Depreciation b/f Depreciation c/f 	4,852 <u>94,000</u> 98,852 (<u>5,180)</u> 93,672 <u>6,063</u> <u>99,735</u> <u>30,315</u> 6,063 <u>6,060</u> <u>12,123</u>	(IS) (BS)	
W3 Administration expenses Per trial balance Provision for legal claim	16,020 		
 W4 Distribution expenses Per trial balance Depreciation vehicles (W5) W5 Depreciation Vehicles, cost Depreciation b/f 	9,060 <u>513</u> <u>9,573</u> 3,720 1,670		
Depreciation for year @ 25% Depreciation b/f Depreciation c/f	2,050 513 <u>1,670</u> 2,183	(IS) (B/S)	
W6 Dividends Dividends paid Ordinary dividend 0.05 x 20 million shares =	1,000	(SCE)	
W7 Finance cost 7% interest on Loan notes Paid Accrued interest	<u>1,278</u> <u>639</u> <u>639</u>	(IS) (B/S)	

W8 Trade receivables	9,930
Provision for doubtful trade receivables	600
Trade receivables – Balance sheet	9,330

W9 Non-current assets

	Cost		Depred	ciation
	Plant	Vehicles	Plant (W2)	Vehicles (W5)
Balance b/f	30,315	3,720	6,060	1,670
Depreciation			6,063	513
Balance c/f	30,315	3,720	12,123	2,183
Totals	34,035		14,306	

Answer to Question Nine

TEX – Cash Flow Statement for the year ended 30 September 2003

\$000	\$000
14,300	
(8,290)	
6,010	
(124)	
(485)	
	5,401
(8,000)	
<u> </u>	
	(7,270)
3,019	
(1,200)	
(1,000)	
	<u> 819</u>
	(1,050)
	<u>1,200</u>
	<u> 150 </u>
	\$000 14,300 <u>(8,290)</u> 6,010 (124) <u>(485)</u> (8,000) <u>730</u> 3,019 (1,200) <u>(1,000)</u>

Notes

- 1 During the period the company acquired property, plant and equipment with an aggregate cost of \$8 million. These were paid for by cash.
- 2 Cash and cash equivalents consist of cash on hand and balances with banks. Cash and cash equivalents included in the cash flow statement comprise the following balance sheet amounts:

	2002	2003
	\$000	\$000
Cash on hand and balances with banks	1,200	150

Workings

	\$000	
W1 Cash receipts from customers Trade Receivables		
Balance at 30 September 2002 Revenue from Income statement	800 <u>15,000</u> 15,800	
Balance at 30 September 2003 Receipts	<u>1,500</u> 14,300	
W2 Cash paid to suppliers and employees		
Income Statement Less depreciation (W6) Less loss on disposal Income Statement cost of sales Less inventory at 30 September 2002 Add inventory at 30 September 2003	9,000 (2,640) <u>(970)</u> 5,390 (<u>1,100)</u> 4,290 <u>1,600</u> 5,890	
Trade Davables	<u>5,690</u>	
Balance at 30 September 2002 Purchases	800 <u>5,890</u> 6,690	
Less balance at 30 September 2003 Payments to suppliers	<u>(700)</u> 5,990	
<u>Total payments to suppliers and employees</u> Payments to suppliers Other expenses from Income Statement Total	5,990 <u>2,300</u> <u>8,290</u>	
W3 Dividends Balance at 30 September 2002 Income statement	600 <u>1,100</u> 1,700	
Less balance at 30 September 2003 Paid	<u>(700)</u> <u>1,000</u>	
W4 Income Taxes Balance at 30 September 2002 Taxes	685	
Income Statement	<u>400</u> 1,085 <u>1,040</u> 2,125	
Less balance at 30 September 2003 Taxes Deferred tax	(1,040) <u>(600)</u> <u>485</u>	

W5 – Share capital Balance at 30 September 2002 Balance at 30 September 2003 Cash issue	7,815 <u>10,834</u> <u>3,019</u>	
W6 – Tangible non-current assets Property	Cost \$000	Depreciation \$000
Balance at 30 September 2002 Balance at 30 September 2003 Purchased Depreciation in year	8,400 <u>11,200</u> <u>2,800</u>	1,300 <u>1,540</u> 240
<u>Plant</u>	Cost	Depreciation
Balance at 30 September 2002 Less disposal	\$000 10,800 <u>2,600</u> 8 200	\$000 3,400 <u>900</u> 2,500
Balance at 30 September 2003 Purchased Depreciation in year	<u>13,400</u> _5,200	<u>4,900</u> 2,400
<u>Total purchases</u> Property Plant	\$000 2,800 <u>5,200</u> 8,000	
<u>Total depreciation</u> Property Plant	240 <u>2,400</u> <u>2,640</u>	

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P7 PILOT PAPER

P7 PILOT PAPER