## CIMA

## Financial Management Pillar

Managerial Level Paper

## P7 - Financial Accounting and Tax Principles

## 23 November 2006 - Thursday Afternoon Session

## Instructions to candidates

| You are allowed three hours to answer this question paper. |
| :--- | :--- |
| You are allowed 20 minutes reading time before the examination begins |
| during which you should read the question paper and, if you wish, make |
| anotations on the question paper. However, you will not be allowed, under |
| any circumstances, to open the answer book and start writing or use your |
| calculator during this reading time. |
| You are strongly advised to carefully read ALL the question requirements |
| before attempting the question concerned (that is, all parts and/or sub- |
| questions). The requirements for questions in Sections B and C are |
| highlighted in a dotted box. |
| Answer the ONE compulsory question in Section A. This contains 18 sub- <br> questions and is on pages 2 to 7 . |
| Answer the SIX compulsory sub-questions in Section B on pages 8 to 11. |
| Answer ONE of the two questions in Section C on pages 12 to 15 . |
| Maths Tables and Formulae are provided on pages 17 to 19. These pages <br> are detachable for ease of reference. |
| Write your full examination number, paper number and the examination <br> subject title in the spaces provided on the front of the examination answer <br> book. Also write your contact ID and name in the space provided in the right <br> hand margin and seal to close. |
| Tick the appropriate boxes on the front of the answer book to indicate which <br> questions you have answered. |

## Instructions for answering Section A:

The answers to the eighteen sub-questions in Section A should ALL be written in your answer book.

Your answers should be clearly numbered with the sub-question number and then ruled off, so that the markers know which sub-question you are answering. For multiple choice questions, you need only write the sub-question number and the letter of the answer option you have chosen. You do not need to start a new page for each sub-question.

For sub-questions 1.5, 1.13, 1.16, 1.17 and 1.18 , you should show your workings as marks are available for the method you use to answer these sub-questions.

## Question One

1.1 Corporate residence for tax purposes can be determined in a number of ways, depending on the country concerned.

Which ONE of the following is NOT normally used to determine corporate residence for tax purposes?

A The country from which control of the entity is exercised.
B The country of incorporation of the entity.
C The country where management of the entity hold their meetings.
D The country where most of the entity's products are sold
1.2 The process leading to the publication of an International Financial Reporting Standard (IFRS) has a number of stages.

List the THREE stages that normally precede the final issue of an IFRS.
(3 marks)
1.3 The International Accounting Standards Board's Framework for the Preparation and Presentation of Financial Statements defines five elements of financial statements. Three of the elements are asset, liability and income.

List the other TWO elements.
1.4 IAS 14 Segment Reporting requires segment information to be disclosed by publicly quoted entities.

List THREE criteria identified by IAS 14 to define a reportable business or geographical segment.
(3 marks)
1.5 DS purchased a machine on 1 October 2002 at a cost of $\$ 21,000$ with an expected useful economic life of six years, with no expected residual value. DS depreciates its machines using the straight line basis.

The machine has been used and depreciated for three years to 30 September 2005. New technology was invented in December 2005, which enabled a cheaper, more efficient machine to be produced; this technology makes DS's type of machine obsolete. The obsolete machine will generate no further economic benefit or have any residual value once the new machines become available. However, because of production delays, the new machines will not be available on the market until 1 October 2007.

Calculate how much depreciation DS should charge to its income statement for the year ended 30 September 2006, as required by IAS 16 Property, Plant and Equipment.
(3 marks)
1.6 In 1776, Adam Smith proposed that an acceptable tax should meet four characteristics. Three of these characteristics were certainty, convenience and efficiency.

Identify the FOURTH characteristic.
A Neutrality.
B Transparency.
C Equity.
D Simplicity.
(2 marks)
1.7 IAS 38 Intangible Assets sets out six criteria that must be met before an internally generated intangible asset can be recognised.

List FOUR of IAS 38's criteria for recognition.
(4 marks)

Section A continues on the next page
1.8 DT's final dividend for the year ended 31 October 2005 of \$150,000 was declared on 1 February 2006 and paid in cash on 1 April 2006. The financial statements were approved on 31 March 2006.

The following statements refer to the treatment of the dividend in the accounts of DT:
(i) The payment clears an accrued liability set up in the balance sheet as at 31 October 2005;
(ii) The dividend is shown as a deduction in the income statement for the year ended 31 October 2006;
(iii) The dividend is shown as an accrued liability in the balance sheet as at 31 October 2006;
(iv) The $\$ 150,000$ dividend was shown in the notes to the financial statements at 31 October 2005;
(v) The dividend is shown as a deduction in the statement of changes in equity for the year ended 31 October 2006.

Which of the above statements reflect the correct treatment of the dividend?
A (i) and (ii)
B (i) and (iv)
C (iii) and (v)
D (iv) and (v)
(2 marks)
1.9 DZ recognised a tax liability of \$290,000 in its financial statements for the year ended 30 September 2005. This was subsequently agreed with and paid to the tax authorities as $\$ 280,000$ on 1 March 2006. The directors of DZ estimate that the tax due on the profits for the year to 30 September 2006 will be $\$ 320,000$. DZ has no deferred tax liability.

What is DZ's income statement tax charge for the year ended 30 September $2006 ?$
A $\$ 310,000$
B $\$ 320,000$
C $\$ 330,000$
D $\$ 600,000$
1.10 An entity, DP, in Country A receives a dividend from an entity in Country B. The gross dividend of $\$ 50,000$ is subject to a withholding tax of $\$ 5,000$ and $\$ 45,000$ is paid to DP. Country A levies a tax of $12 \%$ on overseas dividends.

Country A and Country B have both signed a double taxation treaty based on the OECD model convention and both apply the credit method when relieving double taxation.

How much tax would DP be expected to pay in Country A on the dividend received from the entity in Country B?

A $\$ 400$
B $\quad \$ 1,000$
C $\quad \$ 5,400$
D $\$ 6,000$

The following data are given for sub-questions 1.11 and 1.12 below
Country D uses a value added tax (VAT) system whereby VAT is charged on all goods and services at a rate of $15 \%$. Registered VAT entities are allowed to recover input VAT paid on their purchases.

Country E uses a multi-stage sales tax system, where a cumulative tax is levied every time a sale is made. The tax rate is $7 \%$ and tax paid on purchases is not recoverable.

DA is a manufacturer and sells products to DB, a retailer, for $\$ 500$ excluding tax. DB sells the products to customers for a total of $\$ 1,000$ excluding tax.

DA paid $\$ 200$ plus VAT/sales tax for the manufacturing cost of its products.
1.11 Assume DA operates in Country D and sells products to DB in the same country.

Calculate the net VAT due to be paid by DA and DB for the products.
1.12 Assume DA operates in Country E and sells products to DB in the same country.

Calculate the total sales tax due to be paid on all of the sales of the products.
(2 marks)

Section A continues on the next page
1.13 The trade receivables ledger account for customer $C$ shows the following entries:

|  |  | Debits <br> $\$$ | Credits <br> $\$$ |
| :--- | :--- | :---: | :---: |
| Balance brought forward | 0 |  |  |
| 10 June 06 | Invoice 201 | 345 |  |
| 19 June 06 | Invoice 225 | 520 |  |
| 27 June 06 | Invoice 241 | 150 |  |
| 3 July 06 | Receipt 1009 - Inv 201 |  | 200 |
| 10 July 06 | Invoice 311 | 233 |  |
| 4 August 06 | Receipt 1122 - Inv 225 |  | 520 |
| 6 August 06 <br> 18 August 06 | Invoice 392 | 197 |  |
| 30 August 06 | Invoice 420 | 231 |  |
| 7 September 06 | Invoice 556 1310 - Inv 311 |  | 233 |
| 21 September 06 | Receipt 1501 - Inv 392 | 319 |  |
| 30 September 06 | Balance |  | 197 |

Prepare an age analysis showing the outstanding balance on a monthly basis for customer C at 30 September 2006.
(4 marks)
1.14 List the THREE criteria specified in IAS 37 Provisions, Contingent Liabilities and Contingent Assets that must be satisfied before a provision is recognised in the financial statements.
(3 marks)
1.15 DR makes a taxable profit of $\$ 400,000$ and pays an equity dividend of $\$ 250,000$. Income tax on DR's profit is at a rate of $25 \%$.

Equity shareholders pay tax on their dividend income at a rate of $30 \%$.
If DR and its equity shareholders pay a total of \$175,000 tax between them, what method of corporate income tax is being used in that country?

A The classical system
B The imputation system
C The partial imputation system
D The split rate system
1.16 DX had the following balances in its trial balance at 30 September 2006:

Trial balance extract at 30 September 2006

|  | $\$ 000$ | $\$ 000$ |
| :--- | ---: | ---: |
| Revenue |  | 2,400 |
| Cost of sales | 1,400 |  |
| Inventories | 360 |  |
| Trade receivables | 290 | 190 |
| Trade payables |  |  |
| Cash and cash equivalents | 95 |  |

Calculate the length of DX's working capital cycle at 30 September 2006.
(4 marks)
1.17 DK is considering investing in government bonds. The current price of a $\$ 100$ bond with 10 years to maturity is $\$ 88$. The bonds have a coupon rate of $6 \%$ and repay face value of $\$ 100$ at the end of the 10 years.

Calculate the yield to maturity.
1.18 DY had a balance outstanding on trade receivables at 30 September 2006 of $\$ 68,000$. Forecast credit sales for the next six months are $\$ 250,000$ and customers are expected to return goods with a sales value of $\$ 2,500$.

Based on past experience, within the next six months DY expects to collect $\$ 252,100$ cash and to write off as bad debts $5 \%$ of the balance outstanding at 30 September 2006.

Calculate DY's forecast trade receivables days outstanding at 31 March 2007.
(4 marks)
(Total for Section A = 50 marks)

## End of Section A

Section B starts on the next page
[the indicative time for answering this Section is 54 minutes]

## ANSWER ALL SIX SUB-QUESTIONS. EACH SUB-QUESTION IS WORTH 5 MARKS.

## Question Two

(a) DV purchased two buildings on 1 September 1996. Building A cost $\$ 200,000$ and had a useful economic life of 20 years. Building B cost $\$ 120,000$ and had a useful economic life of 15 years. DV's accounting policies are to revalue buildings every five years and depreciate them over their useful economic lives on the straight line basis. DV does not make an annual transfer from revaluation reserve to retained profits for excess depreciation.

DV received the following valuations from its professionally qualified external valuer:

| 31 August 2001 | Building A <br> Building B | $\$ 180,000$ <br> $\$ 75,000$ |
| :--- | :--- | ---: |
| 31 August 2006 | Building A <br>  <br>  <br> Building B | $\$ 300,000$ |
|  | $\$ 30,000$ |  |

## Required:

Calculate the gains or impairments arising on the revaluation of Buildings $A$ and $B$ at 31 August 2006 and identify where they should be recognised in the financial statements of DV.
(Total for sub-question (a) = 5 marks)
(b) $D C$ is carrying out three different construction contracts. The balances and results for the year to 30 September 2006 were as follows:

| Contract | 1 | 2 | 3 |
| :--- | :---: | :---: | :---: |
| Contract end date | 30 Sept 2010 | 31 Dec 2007 | 30 Sept 2007 |
|  | $\$ m$ | $\$ m$ | $\$ m$ |
| Profit/(loss) recognised for year | 2 | $2 \cdot 3$ | $(0.6)$ |
| Expected total profit/(loss) on contract | 12 | 5 | $(3)$ |

DC's management have included $\$ 3.7 \mathrm{~m}$ profit in the income statement for the year ended 30 September 2006.

No allowance has been made in the income statement for the future loss expected to arise on contract 3 , as management consider the loss should be offset against the expected profits on the other two contracts.

EA \& Co are DC's external auditors. EA \& Co consider that the profit in relation to long term contracts for the year ended 30 September 2006 should be $\$ 1.3 \mathrm{~m}$, according to IAS 11 Construction Contracts. Assume that EA \& Co have been unable to persuade DC's management to change their treatment of the long term contract profit/loss.

## Required:

(i) Explain the objective of an external audit.
(ii) Identify, with reasons, the type of audit report that would be appropriate for EA \& Co to use for DC's financial statements for the year ended 30 September 2006. Briefly explain what information should be included in the audit report in relation to the contracts.

Your answer should refer to appropriate International Standards on Auditing (ISA).
(Total for sub-question (b) = 5 marks)

Section B continues on the next page
(c) You are in charge of the preparation of the financial statements for DF. You are nearing completion of the preparation of the accounts for the year ended 30 September 2006 and two items have come to your attention.

1. Shortly after a senior employee left DF in April 2006, a number of accounting discrepancies were discovered. With further investigation, it became clear that fraudulent activity had been going on. DF has calculated that, because of the fraud, the profit for the year ended 30 September 2005 had been overstated by $\$ 45,000$.
2. On 1 September 2006, DF received an order from a new customer enclosing full payment for the goods ordered; the order value was $\$ 90,000$. DF scheduled the manufacture of the goods to commence on 28 November 2006. The cost of manufacture was expected to be $\$ 70,000$. DF's management want to recognise the $\$ 20,000$ profit in the income statement for the year ended 30 September 2006. It has been suggested that the $\$ 90,000$ should be recognised as revenue and a provision of $\$ 70,000$ created for the cost of manufacture.

DF's income statement for the year ended 30 September 2005 showed a profit of $\$ 600,000$. The draft income statement for the year ended 30 September 2006 showed a profit of $\$ 700,000$. The 30 September 2005 accounts were approved by the directors on 1 March 2006.

## Required:

Explain how the events described above should be reported in the financial statements of DF for the years ended 30 September 2005 and 2006.
(Total for sub-question (c) = 5 marks)
(d) DG purchased its only non-current tangible asset on 1 October 2002. The asset cost $\$ 200,000$, all of which qualified for tax depreciation. DG's accounting depreciation policy is to depreciate the asset over its useful economic life of five years, assuming no residual value, charging a full year's depreciation in the year of acquisition and no depreciation in the year of disposal.

The asset qualified for tax depreciation at a rate of $30 \%$ per year on the reducing balance method. DG sold the asset on 30 September 2006 for $\$ 60,000$.

The rate of income tax to apply to DG's profit is $20 \%$. DG's accounting period is 1 October to 30 September.

## Required:

(i) Calculate DG's deferred tax balance at 30 September 2005.
(ii) Calculate DG's accounting profit/loss that will be recognised in its income statement on the disposal of the asset, in accordance with IAS 16 Property, Plant and Equipment.
(iii) Calculate DG's tax balancing allowance/charge arising on the disposal of the asset.
(Total for sub-question (d) = 5 marks)
(e) DH raised cash through an equity share issue to pay for a new factory it planned to construct. However, the factory contract has been delayed and payments are not expected to be required for three or four months. DH is going to invest its surplus funds until they are required.

One of the directors of DH has identified three possible investment opportunities:
(i) Treasury bills issued by the central bank of DH's country. They could be purchased on 1 December 2006 for a period of 91 days. The likely purchase price is $\$ 990$ per $\$ 1,000$.
(ii) Equities quoted on DH's local stock exchange. The stock exchange has had a good record in recent months with the equity index increasing in value for 14 consecutive months. The director recommends that DH invests in three large multinational entities each paying an annual dividend that provides an annual yield of $10 \%$ on the current share price.
(iii) DH's bank would pay 3.5\% per year on money placed in a deposit account with 30 day's notice.

## Required:

As Assistant Management Accountant, you have been asked to prepare notes on the risk and effective yield of each of the above investment opportunities for use by the Management Accountant at the next board meeting.
(Total for sub-question (e) = 5 marks)
(f) DJ maintains a minimum cash holding of $\$ 1,000$. The standard deviation of its daily cash flows has been measured at $\$ 300$ (variance is $\$ 90,000$ ). DJ's annual cash outgoings are $\$ 420,000$ spread evenly over the year. The transaction cost of each sale or purchase of treasury bills is $\$ 25$. The daily interest rate is $0.02 \%$ ( $7.3 \%$ per year).

## Required:

(i) Using the Baumol cash management model, calculate the optimum amount of treasury bills to be sold each time cash is required.
(ii) Using the Miller-Orr cash management model, calculate the optimum amount of securities to sell when cash holding reaches the lower limit.
(Total for sub-question (f) = 5 marks)

Total for Section B = 30 marks

End of Section B
Section C starts on the next page

## Question Three

The trial balance for DM, a trading entity, at 30 September 2006 was as follows:

|  | \$000 | \$000 |
| :---: | :---: | :---: |
| 6\% Loan (repayable 2025) |  | 140 |
| Administrative expenses | 91 |  |
| Cash and cash equivalents | 43 |  |
| Distribution costs | 46 |  |
| Dividend paid 1 June 2006 | 25 |  |
| Inventory at 30 September 2005 | 84 |  |
| Inventory purchases | 285 |  |
| Land and buildings at cost | 500 |  |
| Equity shares \$1 each, fully paid |  | 300 |
| Plant and equipment at cost | 211 |  |
| Provision for deferred tax at 30 September 2005 |  | 40 |
| Provision for depreciation at 30 September 2005 - Buildings |  | 45 |
| Provision for depreciation at 30 September 2005 - Plant and equipment |  | 80 |
| Retained earnings at 30 September 2005 |  | 32 |
| Sales revenue |  | 602 |
| Share premium |  | 50 |
| Trade payables |  | 29 |
| Trade receivables | 6 |  |
| Vehicle lease rental paid | 27 |  |
|  | 1,318 | 1,318 |

Additional information:
(i) Inventory at 30 September 2006 was $\$ 93,000$;
(ii) There were no sales of non-current assets during the year ended 30 September 2006;
(iii) The income tax due for the year ended 30 September 2006 is estimated at $\$ 24,000$. The deferred tax provision needs to be increased by $\$ 15,000$;
(iv) Depreciation is charged on buildings using the straight line method at 3\% per annum. The cost of land included in land and buildings is $\$ 200,000$. Buildings depreciation is treated as an administration expense;
(v) Plant and equipment is depreciated using the reducing balance method at 20\%. Plant and equipment depreciation is regarded as a cost of sales.
(vi) Vehicles are depreciated using the straight line method at 20\% per year. Vehicles depreciation is regarded as a distribution cost;
(vii) During the year DM issued 100,000 new $\$ 1$ equity shares at a premium of $50 \%$. The proceeds were all received before 30 September 2006 and are included in the trial balance figures;
(viii) DM entered into a non-cancellable five-year finance lease on 1 October 2005 to acquire a number of vehicles for use in the entity. The vehicles had a fair value of \$100,000 and the annual lease payment is $\$ 27,000$ per year in arrears. The finance charge is to be allocated using the actuarial method. The interest rate implicit in the lease is $10.92 \%$. All the vehicles have economic useful lives of five years. The only entry in the accounting system is the lease payments made to date of $\$ 27,000$;
(ix) The 6\% loan was taken out on 1 December 2005.

## Required:

Prepare the income statement and a statement of changes in equity for the year ended 30 September 2006 and a balance sheet at that date, in a form suitable for presentation to the shareholders and in accordance with the requirements of International Financial Reporting Standards.
(Notes to the financial statements are NOT required, but all workings must be clearly shown and should be to the nearest $\$ 000$. Do not prepare a statement of accounting policies.)
(Total for Question Three $=20$ marks)

## Question Four

DN's draft financial statements for the year ended 31 October 2006 are as follows:
DN Income Statement for the Year to 31 October 2006

|  | $\$ 000$ | $\$ 000$ |
| :--- | ---: | :---: |
| Revenue |  | 2,600 |
| Cost of sales | $(500)$ |  |
| $\quad$ Parts and sub-assemblies | $(400)$ |  |
| $\quad$ Labour | $(400)$ | $(1,300)$ |
| Overheads |  | 1,300 |
| Gross profit | $(300)$ |  |
| Administrative expenses | $(100)$ | $(400)$ |
| Distribution costs |  | 900 |
| Profit from operations |  | $(110)$ |
| Finance cost |  | 790 |
| Profit before tax |  | $(140)$ |
| Income tax expense |  | 650 |
| Profit for the period |  |  |

DN Balance Sheet at

| 31 October 2006 | 31 October 2005 |  |  |
| ---: | ---: | ---: | ---: |
| $\$ 000$ | $\$ 000$ | $\$ 000$ | $\$ 000$ |
|  |  |  |  |
|  | 4,942 |  | 4,205 |

## Current assets

| Inventories | 190 |  | 140 |  |
| :---: | :---: | :---: | :---: | :---: |
| Trade receivables | 340 |  | 230 |  |
| Cash and cash equivalents | 0 | 530 | 45 | 415 |
| Total assets |  | 5,472 |  | 4,620 |
| EQUITY AND LIABILITIES |  |  |  |  |
| Equity |  |  |  |  |
| Equity shares of \$0.50 each | 1,300 |  | 1,000 |  |
| Share premium | 300 |  | 0 |  |
| Revaluation reserve | 400 |  | 0 |  |
| Retained earnings | 1,660 |  | 1,410 |  |
| Total equity |  | 3,660 |  | 2,410 |
| Non-current liabilities |  |  |  |  |
| Bank loans (various rates) |  | 1,500 |  | 2,000 |
|  |  | 5,160 |  | 4,410 |
| Current liabilities |  | 312 |  | 210 |
| Total equity and liabilities |  | 5,472 |  | 4,620 |

Additional information:
(i) Property, plant and equipment comprises:

|  | 2006 | 2005 |
| :--- | :--- | :--- |
| Property | $\$ 000$ | $\$ 000$ |
| Plant and equipment | 3,100 | 2,800 |
|  | 1,842 | 1,405 |

(ii) Plant and equipment sold during the year for $\$ 15,000$ had originally cost $\$ 60,000$ five years ago. The plant and equipment were depreciated on the straight line basis over six years. Any gain/loss on disposal has been included in overheads;
(iii) Properties were revalued on 31 October 2006;
(iv) DN made an equity share issue on 31 October 2006. The new shares do not rank for dividend until the following accounting period;
(v) DN's funding includes two bank loans:

- $\quad \$ 1,500,0006 \%$ loan commenced 30 June 2006, due for repayment 29 June 2009;
- $\$ 2,000,0007 \%$ loan repaid early on 1 July 2006;
(vi) Current liabilities:

|  | 2006 | 2005 |
| :--- | ---: | ---: |
|  | $\$ 000$ | $\$ 000$ |
| Trade payables | 105 | 85 |
| Interest payable | 55 | 75 |
| Tax payable | 70 | 50 |
| Bank overdraft | $\underline{82}$ | $\underline{0}$ |
| Total current liabilities | $\underline{312}$ | $\underline{210}$ |

(vii) A dividend of $\$ 0.20$ per share was paid on 1 May 2006;
(viii) Overheads include the annual depreciation charge of \$100,000 for property and \$230,000 for plant and equipment.

## Required:

Prepare DN's cash flow statement for the year ended 31 October 2006, using the indirect method, in accordance with IAS 7 Cash Flow Statements.
(Total for Question Four = 20 marks)

## End of Question Paper

Maths Tables and Formulae are on pages 17 to 19
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## MATHS TABLES AND FORMULAE

## Present value table

Present value of $\$ 1$, that is $(1+r)^{-n}$ where $r=$ interest rate; $n=$ number of periods until payment or receipt.

| Periods |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $(n)$ | Interest rates $(r)$ |  |  |  |  |  |  |  |  |  |  |
|  | $1 \%$ | $2 \%$ | $3 \%$ | $4 \%$ | $5 \%$ | $6 \%$ | $7 \%$ | $8 \%$ | $9 \%$ | $10 \%$ |  |
| 1 | 0.990 | 0.980 | 0.971 | 0.962 | 0.952 | 0.943 | 0.935 | 0.926 | 0.917 | 0.909 |  |
| 3 | 0.980 | 0.961 | 0.943 | 0.925 | 0.907 | 0.890 | 0.873 | 0.857 | 0.842 | 0.826 |  |
| 4 | 0.971 | 0.942 | 0.915 | 0.889 | 0.864 | 0.840 | 0.816 | 0.794 | 0.772 | 0.751 |  |
| 5 | 0.961 | 0.924 | 0.888 | 0.855 | 0.823 | 0.792 | 0.763 | 0.735 | 0.708 | 0.683 |  |
| 6 | 0.951 | 0.906 | 0.863 | 0.822 | 0.784 | 0.747 | 0.713 | 0.681 | 0.650 | 0.621 |  |
| 7 | 0.942 | 0.888 | 0.837 | 0.790 | 0.746 | 0.705 | 0.666 | 0.630 | 0.596 | 0.564 |  |
| 8 | 0.933 | 0.871 | 0.813 | 0.760 | 0.711 | 0.665 | 0.623 | 0.583 | 0.547 | 0.513 |  |
| 9 | 0.923 | 0.853 | 0.789 | 0.731 | 0.677 | 0.627 | 0.582 | 0.540 | 0.502 | 0.467 |  |
| 10 | 0.914 | 0.837 | 0.766 | 0.703 | 0.645 | 0.592 | 0.544 | 0.500 | 0.460 | 0.424 |  |
| 11 | 0.905 | 0.820 | 0.744 | 0.676 | 0.614 | 0.558 | 0.508 | 0.463 | 0.422 | 0.386 |  |
| 12 | 0.896 | 0.804 | 0.722 | 0.650 | 0.585 | 0.527 | 0.475 | 0.429 | 0.388 | 0.350 |  |
| 13 | 0.887 | 0.788 | 0.701 | 0.625 | 0.557 | 0.497 | 0.444 | 0.397 | 0.356 | 0.319 |  |
| 14 | 0.879 | 0.773 | 0.681 | 0.601 | 0.530 | 0.469 | 0.415 | 0.368 | 0.326 | 0.290 |  |
| 15 | 0.870 | 0.758 | 0.661 | 0.577 | 0.505 | 0.442 | 0.388 | 0.340 | 0.299 | 0.263 |  |
| 16 | 0.861 | 0.743 | 0.642 | 0.555 | 0.481 | 0.417 | 0.362 | 0.315 | 0.275 | 0.239 |  |
| 17 | 0.853 | 0.728 | 0.623 | 0.534 | 0.458 | 0.394 | 0.339 | 0.292 | 0.252 | 0.218 |  |
| 18 | 0.844 | 0.714 | 0.605 | 0.513 | 0.436 | 0.371 | 0.317 | 0.270 | 0.231 | 0.198 |  |
| 19 | 0.836 | 0.700 | 0.587 | 0.494 | 0.416 | 0.350 | 0.296 | 0.250 | 0.212 | 0.180 |  |
| 20 | 0.828 | 0.686 | 0.570 | 0.475 | 0.396 | 0.331 | 0.277 | 0.232 | 0.194 | 0.164 |  |
|  | 0.820 | 0.673 | 0.554 | 0.456 | 0.377 | 0.312 | 0.258 | 0.215 | 0.178 | 0.149 |  |


| Periods |  |  |  |  |  |  |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $(n)$ | Interest rates $(r)$ |  |  |  |  |  |  |  |  |  |
|  | $11 \%$ | $12 \%$ | $13 \%$ | $14 \%$ | $15 \%$ | $16 \%$ | $17 \%$ | $18 \%$ | $19 \%$ | $20 \%$ |
| 1 | 0.901 | 0.893 | 0.885 | 0.877 | 0.870 | 0.862 | 0.855 | 0.847 | 0.840 | 0.833 |
| 2 | 0.812 | 0.797 | 0.783 | 0.769 | 0.756 | 0.743 | 0.731 | 0.718 | 0.706 | 0.694 |
| 3 | 0.731 | 0.712 | 0.693 | 0.675 | 0.658 | 0.641 | 0.624 | 0.609 | 0.593 | 0.579 |
| 4 | 0.659 | 0.636 | 0.613 | 0.592 | 0.572 | 0.552 | 0.534 | 0.516 | 0.499 | 0.482 |
| 5 | 0.593 | 0.567 | 0.543 | 0.519 | 0.497 | 0.476 | 0.456 | 0.437 | 0.419 | 0.402 |
| 6 | 0.535 | 0.507 | 0.480 | 0.456 | 0.432 | 0.410 | 0.390 | 0.370 | 0.352 | 0.335 |
| 7 | 0.482 | 0.452 | 0.425 | 0.400 | 0.376 | 0.354 | 0.333 | 0.314 | 0.296 | 0.279 |
| 8 | 0.434 | 0.404 | 0.376 | 0.351 | 0.327 | 0.305 | 0.285 | 0.266 | 0.249 | 0.233 |
| 9 | 0.391 | 0.361 | 0.333 | 0.308 | 0.284 | 0.263 | 0.243 | 0.225 | 0.209 | 0.194 |
| 10 | 0.352 | 0.322 | 0.295 | 0.270 | 0.247 | 0.227 | 0.208 | 0.191 | 0.176 | 0.162 |
| 11 | 0.317 | 0.287 | 0.261 | 0.237 | 0.215 | 0.195 | 0.178 | 0.162 | 0.148 | 0.135 |
| 12 | 0.286 | 0.257 | 0.231 | 0.208 | 0.187 | 0.168 | 0.152 | 0.137 | 0.124 | 0.112 |
| 13 | 0.258 | 0.229 | 0.204 | 0.182 | 0.163 | 0.145 | 0.130 | 0.116 | 0.104 | 0.093 |
| 14 | 0.232 | 0.205 | 0.181 | 0.160 | 0.141 | 0.125 | 0.111 | 0.099 | 0.088 | 0.078 |
| 15 | 0.209 | 0.183 | 0.160 | 0.140 | 0.123 | 0.108 | 0.095 | 0.084 | 0.079 | 0.065 |
| 16 | 0.188 | 0.163 | 0.141 | 0.123 | 0.107 | 0.093 | 0.081 | 0.071 | 0.062 | 0.054 |
| 17 | 0.170 | 0.146 | 0.125 | 0.108 | 0.093 | 0.080 | 0.069 | 0.060 | 0.052 | 0.045 |
| 18 | 0.153 | 0.130 | 0.111 | 0.095 | 0.081 | 0.069 | 0.059 | 0.051 | 0.044 | 0.038 |
| 19 | 0.138 | 0.116 | 0.098 | 0.083 | 0.070 | 0.060 | 0.051 | 0.043 | 0.037 | 0.031 |
| 20 | 0.124 | 0.104 | 0.087 | 0.073 | 0.061 | 0.051 | 0.043 | 0.037 | 0.031 | 0.026 |

## Cumulative present value of \$1 per annum

Receivable or Payable at the end of each year for $n$ years $\frac{1-(1+r)^{-n}}{r}$

| Periods ( $n$ ) | Interest rates (r) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1\% | 2\% | 3\% | 4\% | 5\% | 6\% | 7\% | 8\% | 9\% | 10\% |
| 1 | 0.990 | 0.980 | 0.971 | 0.962 | 0.952 | 0.943 | 0.935 | 0.926 | 0.917 | 0.909 |
| 2 | 1.970 | 1.942 | 1.913 | 1.886 | 1.859 | 1.833 | 1.808 | 1.783 | 1.759 | 1.736 |
| 3 | 2.941 | 2.884 | 2.829 | 2.775 | 2.723 | 2.673 | 2.624 | 2.577 | 2.531 | 2.487 |
| 4 | 3.902 | 3.808 | 3.717 | 3.630 | 3.546 | 3.465 | 3.387 | 3.312 | 3.240 | 3.170 |
| 5 | 4.853 | 4.713 | 4.580 | 4.452 | 4.329 | 4.212 | 4.100 | 3.993 | 3.890 | 3.791 |
| 6 | 5.795 | 5.601 | 5.417 | 5.242 | 5.076 | 4.917 | 4.767 | 4.623 | 4.486 | 4.355 |
| 7 | 6.728 | 6.472 | 6.230 | 6.002 | 5.786 | 5.582 | 5.389 | 5.206 | 5.033 | 4.868 |
| 8 | 7.652 | 7.325 | 7.020 | 6.733 | 6.463 | 6.210 | 5.971 | 5.747 | 5.535 | 5.335 |
| 9 | 8.566 | 8.162 | 7.786 | 7.435 | 7.108 | 6.802 | 6.515 | 6.247 | 5.995 | 5.759 |
| 10 | 9.471 | 8.983 | 8.530 | 8.111 | 7.722 | 7.360 | 7.024 | 6.710 | 6.418 | 6.145 |
| 11 | 10.368 | 9.787 | 9.253 | 8.760 | 8.306 | 7.887 | 7.499 | 7.139 | 6.805 | 6.495 |
| 12 | 11.255 | 10.575 | 9.954 | 9.385 | 8.863 | 8.384 | 7.943 | 7.536 | 7.161 | 6.814 |
| 13 | 12.134 | 11.348 | 10.635 | 9.986 | 9.394 | 8.853 | 8.358 | 7.904 | 7.487 | 7.103 |
| 14 | 13.004 | 12.106 | 11.296 | 10.563 | 9.899 | 9.295 | 8.745 | 8.244 | 7.786 | 7.367 |
| 15 | 13.865 | 12.849 | 11.938 | 11.118 | 10.380 | 9.712 | 9.108 | 8.559 | 8.061 | 7.606 |
| 16 | 14.718 | 13.578 | 12.561 | 11.652 | 10.838 | 10.106 | 9.447 | 8.851 | 8.313 | 7.824 |
| 17 | 15.562 | 14.292 | 13.166 | 12.166 | 11.274 | 10.477 | 9.763 | 9.122 | 8.544 | 8.022 |
| 18 | 16.398 | 14.992 | 13.754 | 12.659 | 11.690 | 10.828 | 10.059 | 9.372 | 8.756 | 8.201 |
| 19 | 17.226 | 15.679 | 14.324 | 13.134 | 12.085 | 11.158 | 10.336 | 9.604 | 8.950 | 8.365 |
| 20 | 18.046 | 16.351 | 14.878 | 13.590 | 12.462 | 11.470 | 10.594 | 9.818 | 9.129 | 8.514 |


| Periods |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $(n)$ | Interest rates $(r)$ |  |  |  |  |  |  |  |  |  |  |
|  | $11 \%$ | $12 \%$ | $13 \%$ | $14 \%$ | $15 \%$ | $16 \%$ | $17 \%$ | $18 \%$ | $19 \%$ | $20 \%$ |  |
| 1 | 0.901 | 0.893 | 0.885 | 0.877 | 0.870 | 0.862 | 0.855 | 0.847 | 0.840 | 0.833 |  |
| 2 | 1.713 | 1.690 | 1.668 | 1.647 | 1.626 | 1.605 | 1.585 | 1.566 | 1.547 | 1.528 |  |
| 3 | 2.444 | 2.402 | 2.361 | 2.322 | 2.283 | 2.246 | 2.210 | 2.174 | 2.140 | 2.106 |  |
| 4 | 3.102 | 3.037 | 2.974 | 2.914 | 2.855 | 2.798 | 2.743 | 2.690 | 2.639 | 2.589 |  |
| 5 | 3.696 | 3.605 | 3.517 | 3.433 | 3.352 | 3.274 | 3.199 | 3.127 | 3.058 | 2.991 |  |
| 6 | 4.231 | 4.111 | 3.998 | 3.889 | 3.784 | 3.685 | 3.589 | 3.498 | 3.410 | 3.326 |  |
| 7 | 4.712 | 4.564 | 4.423 | 4.288 | 4.160 | 4.039 | 3.922 | 3.812 | 3.706 | 3.605 |  |
| 8 | 5.146 | 4.968 | 4.799 | 4.639 | 4.487 | 4.344 | 4.207 | 4.078 | 3.954 | 3.837 |  |
| 9 | 5.537 | 5.328 | 5.132 | 4.946 | 4.772 | 4.607 | 4.451 | 4.303 | 4.163 | 4.031 |  |
| 10 | 5.889 | 5.650 | 5.426 | 5.216 | 5.019 | 4.833 | 4.659 | 4.494 | 4.339 | 4.192 |  |
| 11 | 6.207 | 5.938 | 5.687 | 5.453 | 5.234 | 5.029 | 4.836 | 4.656 | 4.486 | 4.327 |  |
| 12 | 6.492 | 6.194 | 5.918 | 5.660 | 5.421 | 5.197 | 4.988 | 7.793 | 4.611 | 4.439 |  |
| 13 | 6.750 | 6.424 | 6.122 | 5.842 | 5.583 | 5.342 | 5.118 | 4.910 | 4.715 | 4.533 |  |
| 14 | 6.982 | 6.628 | 6.302 | 6.002 | 5.724 | 5.468 | 5.229 | 5.008 | 4.802 | 4.611 |  |
| 15 | 7.191 | 6.811 | 6.462 | 6.142 | 5.847 | 5.575 | 5.324 | 5.092 | 4.876 | 4.675 |  |
| 16 | 7.379 | 6.974 | 6.604 | 6.265 | 5.954 | 5.668 | 5.405 | 5.162 | 4.938 | 4.730 |  |
| 17 | 7.549 | 7.120 | 6.729 | 6.373 | 6.047 | 5.749 | 5.475 | 5.222 | 4.990 | 4.775 |  |
| 18 | 7.702 | 7.250 | 6.840 | 6.467 | 6.128 | 5.818 | 5.534 | 5.273 | 5.033 | 4.812 |  |
| 19 | 7.839 | 7.366 | 6.938 | 6.550 | 6.198 | 5.877 | 5.584 | 5.316 | 5.070 | 4.843 |  |
| 20 | 7.963 | 7.469 | 7.025 | 6.623 | 6.259 | 5.929 | 5.628 | 5.353 | 5.101 | 4.870 |  |

## FORMULAE

## Valuation models

(i) Future value of $S$, of a sum $X$, invested for $n$ periods, compounded at $r \%$ interest: $\quad S=X[1+r]^{n}$
(ii) Present value of $\$ 1$ payable or receivable in $n$ years, discounted at $r \%$ per annum:

$$
P V=\frac{1}{[1+r]^{n}}
$$

(iii) Present value of an annuity of $\$ 1$ per annum, receivable or payable for $n$ years, commencing in one year, discounted at $r \%$ per annum:

$$
P V=\frac{1}{r}\left[1-\frac{1}{[1+r]^{n}}\right]
$$

(iv) Present value of $\$ 1$ per annum, payable or receivable in perpetuity, commencing in one year, discounted at $r \%$ per annum:

$$
P V=\frac{1}{r}
$$

(v) Present value of \$1 per annum, receivable or payable, commencing in one year, growing in perpetuity at a constant rate of $g \%$ per annum, discounted at $r \%$ per annum:

$$
P V=\frac{1}{r-g}
$$

## Inventory management

(i) Economic Order Quantity

$$
\mathrm{EOQ}=\sqrt{\frac{2 C_{0} D}{C_{h}}}
$$

where: $\mathrm{C}_{0}=$ cost of placing an order
$\mathrm{C}_{\mathrm{h}} \quad=\quad$ cost of holding one unit in Inventory for one year
D $\quad=$ annual demand

## Cash management

(i) Optimal sale of securities, Baumol model:

$$
\text { Optimal sale }=\sqrt{\frac{2 \times \text { Annual cash disbursements } \times \text { Cost per sale of securities }}{\text { interest rate }}}
$$

(ii) Spread between upper and lower cash balance limits, Miller-Orr model:

Spread $=3\left[\frac{\frac{3}{4} x \text { transaction cost } x \text { variance of cash flows }}{\text { interest rate }}\right]^{\frac{1}{3}}$
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# Financial Management Pillar 

## Managerial Level

P7 - Financial Accounting and Tax Principles

November 2006

## Thursday Afternoon Session

