
Answers

1 (a) (i)	Adnett		Marks	Workings \$000
	Income statement for the year ended 31 May 2005		1·0	
		\$000		
	Revenue	3,485	1·0	(3,500 – 15)
	Cost of sales (W1)	<u>(2,715)</u>	5·0	
	Gross profit	770		
	Distribution costs (W1)	(153)	1·5	
	Administrative expenses (W1)	<u>(331)</u>	4·5	
	Profit from operations	286		
	Finance cost	<u>(58)</u>	0·5	(580 x 10%)
	Profit before tax	228		
	Tax	<u>(70)</u>	0·5	
	Net profit for the period	<u><u>158</u></u>	1·0	
			<u><u>15·0</u></u>	
(ii)	Adnett			
	Balance sheet as at 31 May 2005		1	
		\$000		
		\$000		
	Assets			
	Non-current assets (W2)			
	Property, plant and equipment		1,773	4
	Goodwill		<u>68</u>	1·0
			1,841	
	Current assets			
	Inventory	560		0·5
	Trade receivables	660		1·0 (700 – 40)
	Bank	<u>147</u>		0·5
	Total assets		<u><u>3,208</u></u>	
	Equity and liabilities			
	Capital and reserves			
	\$1 Ordinary shares (W3)		1,080	1·5
	Share premium account (W3)		40	1·5
	General reserve		70	1·0 (35 + 35)
	Retained earnings		<u>238</u>	2·0 (115 + 158 – 35)
			1,428	
	Non-current liabilities			
	10% Loan notes		580	0·5
	Current liabilities			
	Trade payables	1,030		0·5
	Income tax	70		0·5
	Wages accrual	42		1·0
	Loan notes interest	<u>58</u>		0·5
	Total equity and liabilities		<u><u>3,208</u></u>	
			<u><u>17·0</u></u>	

Workings

1		Cost of Sales \$000	Distribution Cost \$000	Administrative Expenses \$000	
	Opening inventory	515			
	Discounts allowed			70	
	Discounts received			(80)	
	Heating and lighting (40:20:40)	108	54	108	
	Administrative expenses			60	
	Wages and salaries (\$250 + \$42) (50:25:25)	146	73	73	
	Purchases (\$2,170 + \$35 – \$17) (1½ marks)	2,188			
	Carriage inwards	105			
	Closing inventory (½ mark)	(560)			
	Increase in allowance for doubtful debts			10	
	Goodwill impairment			17	
	Depreciation – buildings (25:50:25)	13	26	13	
	Depreciation – plant	200			
	Director's remuneration			60	
		<u>2,715</u>	<u>153</u>	<u>331</u>	
		(5 marks)	(1.5 marks)	(4.5 marks)	
2	Non-current assets				Total Property, Plant & Equipment \$000
		Goodwill \$000	Land \$000	Buildings \$000	Plant \$000
	Cost	85	345	1,040	1,200
	Depreciation b/f	–	–	(160)	(400)
	Current year's depreciation/amortisation:				
	Goodwill write-down	(17)			
	Buildings \$1,040 x 5%			(52)	(52)
	Plant (\$1,200 – \$400) x 25%			(200)	(200)
		<u>68</u>	<u>345</u>	<u>828</u>	<u>600</u>
		<u>1,773</u>			<u>1,773</u>
3	Share Capital Reconciliation	Share Capital \$000	Share Premium \$000		
	Opening balance	800	200		
	Issued on purchase of business	100	20		
	Shares ranking for dividend	900	220		
	Bonus issue 900 x 1/5	180	(180)		
	Closing balance	<u>1,080</u>	<u>40</u>		

(b) The accounting treatment for goodwill as required by IFRS 3

At the date of acquisition the acquirer recognises goodwill as an intangible asset. On an ongoing basis goodwill is measured at cost and is assessed for impairment in accordance with IAS 36 at least annually. When a recoverable amount write-down is required that write-down is taken through the income statement in the period in which it is identified.

3 marks

2 (a) Prepared in accordance with IAS7

Snowdrop		
Cash flow statement for the year ended 31 May 2005		1
	\$'000s	\$'000s
Cash flows from operating activities		
Net profit before tax	1,032	1
Adjustments for:		
Depreciation	700	1
Loss on sale of tangible non-current assets	20	1
Interest	10	0.5
Operating profit before working capital changes	1,762	
Increase in inventory	(80)	1
Increase in receivables	(130)	1
Increase in payables	85	1
Cash generated from operations	1,637	
Interest paid	(10)	0.5
Tax paid	(145)	2
Dividends paid	(270)	1
Net cash from operating activities		1,212
Cash flow from investing activities		
Purchase of non-current assets		(2,800)
Receipts from sales of tangible non-current assets		180
Cash flows from financing activities		
Proceeds from issue of share capital	1,280	1
Repayment of long term borrowing	(100)	1
		1,180
Net increase/(decrease) in cash and cash equivalents		(228)
Cash and cash equivalents at the beginning of period		170
Cash and cash equivalents at end of period		(58)
Note		20

Workings

Non-current assets			
	\$000		\$000
Balance b/f	2,700	Depreciation	700
New non-current assets (bal)	2,800	Disposals	200
		Balance c/f	4,600
	5,500		5,500
Tax			
	\$000		\$000
Tax paid (balancing figure)	145	Balance b/f	145
Balance c/f	180	Income statement	180
	325		325

(b) Comment on the financial position of Snowdrop as shown by the cash flow statement

There has been a net outflow of cash \$228,000 which has left the company with an overdraft of \$58,000. There was significant expenditure on non-current assets of \$2,800,000 during the year. This should help improve operational efficiency and future profitability. Additional ordinary shares were issued which resulted in a cash inflow of \$1,280,000. This will result in future cash outflows in the form of dividends. Long term loans of \$100,000 were repaid which will reduce interest payments in future. There has been an increase in receivables of \$130,000 which may mean customers are taking longer to pay and consequently having an adverse impact on cash flows.

1.5 marks for each relevant comment which is adequately explained up to a maximum of 6 marks.

(c) Briefly state some of the ways in which a company could manipulate the year end cash position.

- (i) Offering short term incentives to customers to increase sales.
- (ii) Reducing the selling price to increase sales.
- (iii) Cutting expenses.
- (iv) Disposing of assets.
- (v) Delaying payments to credit suppliers.
- (vi) Encouraging customers to pay early by offering discounts.
- (vii) Resourcing effective debt collection procedures.

1 mark for each relevant comment up to a maximum of 4 marks.

					Marks
3 (a) (i) Capital accounts immediately before sole traders merge					
	A. Little's Capital Account				
	\$000		\$000		
Balance c/f	205	Balance b/f	160		
		Revaluation	10		
		Goodwill	35		
	<u>205</u>		<u>205</u>		2
	B. Sutton's Capital Account				
	\$000		\$000		
Revaluation (70 – 55)	15	Balance b/f	79		2
Balance c/f	89	Goodwill	25		
	<u>104</u>		<u>104</u>		
(ii)	Little Sutton's Capital Accounts				
	A. Little	B. Sutton	A. Little	B. Sutton	
	\$000	\$000	\$000	\$000	
Goodwill w/off (2:1)	40	20	Transfer: Sole traders	89	3
Balances c/f	165	69	205	89	
	<u>205</u>	<u>89</u>	<u>205</u>	<u>89</u>	
(iii)	Little Sutton				
	Balance sheet as at 1 June 2005				
		\$000	\$000		
Assets					
Non-current assets					
Freehold property			120		0·5
Plant and equipment			80		0·5
			<u>200</u>		
Current assets					
Inventory		27			0·5
Trade receivables		18			0·5
Bank and cash		23	68		0·5
		<u>268</u>	<u>268</u>		
Capital and liabilities					
Capital Accounts					
A. Little			165		0·5
B. Sutton			69		0·5
			<u>234</u>		
Current liabilities					
Trade payables			34		0·5
			<u>268</u>		
Total capital and liabilities			<u>268</u>		<u>4</u>

(b) Briefly state two advantages and two disadvantages of A Little and B Sutton becoming partners rather than continuing as sole traders.

Advantages

- Risks are spread between the partners
- They may be able to specialise in a particular activity within the business.
- They may find it easier to raise finance for the business.
- They can pool their network of contacts

Disadvantages

- They may find working together a problem.
- Their individual freedom for decision making might be limited.
- They now have to share any profits.

1 mark for each advantage or disadvantage up to a maximum of 4 marks.

						Marks
4 (a)	(i) Return on capital employed*	<u>Net Profit before Interest & tax</u>	x 100	<u>25</u>	x 100 = 13.9%	1.5
		Capital employed		180		
	(ii) Gross profit percentage	<u>Gross Profit</u>	x 100	<u>60</u>	x 100 = 37.5%	1.5
		Revenue		160		
	(iii) Net profit percentage*	<u>Net Profit before interest and tax</u>	x 100	<u>25</u>	x 100 = 15.6%	1.5
		Revenue		160		
(iv) Quick/Acid test ratio	<u>Current Assets – Inventory</u>	:1	<u>75 – 45</u>	:1 = 0.67 :1	1.5	
	Current liabilities		45			
(v) Receivables collection period	<u>Receivables</u>	x 365	<u>25</u>	x 365 = 57 days	1.5	
	Revenue		160			
(vi) Earnings per share	<u>Profits on ordinary activities after tax</u>		<u>10</u>	= 10 cents	1.5	
	No. of ordinary shares in issue		100			
* Alternative definitions are also acceptable						9.0

(b) Brief Report

To:

From: A CAT Student

Date June 2005

Subject: Financial Appraisal of F. Raser Using Accounting Ratios

Introduction

The purpose of this report is to analyse the financial performance of F. Raser over the last three years using accounting ratios. The report specifically comments on the following ratios:

- Return on capital employed;
- Gross profit percentage;
- Net profit percentage;
- Quick/acid test ratio;
- Receivables collection period; and
- Earnings per share

The report also highlights what other information would be useful to help interpret the ratios.

Return on capital employed

The return on capital employed has declined over the last three years from 16.2% to 13.9% and is now well below the industry average (16.2%). This should be a cause for concern to the board of directors because if investors can obtain a higher return elsewhere then they may withdraw their investment. Alternatively they may seek to change the management board. It would be helpful to have more information on the market in which F. Raser operates e.g. is the market growing or declining, are there many buyers and sellers or just a few.

Gross profit percentage

The gross profit percentage has risen over the period from 30·4% to 37·5%. Clearly the company has either

- (i) increased the selling price of its goods, e.g. perhaps it is able to sell at a premium because of perceptions regarding the quality of the goods sold.
- (ii) reduced the cost of its supplies. Possibly changing suppliers or obtaining greater discounts as sales volume has increased.

It would be useful to know what the company is selling and the volume of sales analysed by product and year.

Net profit percentage

The net profit percentage has declined over the period from 19·3% to 15·6% and is significantly below the industry average of 17·3%. This is worrying considering the increase in the gross profit percentage over the same period. The decline in the net profit percentage suggests that the costs may not be tightly controlled within the company. More detailed information on expenditure during the period would be helpful in identifying the reasons for the decline in profitability.

Quick (or acid test) ratio

The quick ratio has also declined significantly during the period from 1·5 to 0·67 suggesting the company may be experiencing liquidity problems. This view is also supported when the ratio is compared to the industry average which is over double that of F. Raser. The level of inventory may be a concern as it is tying up cash. More information on the type of inventory and the level of inventory turnover would be useful.

Receivables collection period

The time taken to collect debts has increased over the period from 32 days to 57 days. This seems very high when compared to the industry average debt collection period of just 35 days. The ratio suggests that there is little control over debt collection. In addition, the lengthening of the collection period means it is more likely that some debts will not be paid by customers. The poor control over debt collection will be a factor contributing to the adverse liquidity situation of the company.

Earnings per share

The earnings per share deteriorated over the period from 18c per share to 10c per share. This level of EPS is also significantly below the industry average and it is likely to discourage potential investors from investing in the company and may not be sufficient to keep existing shareholders.

Conclusion

Although the company has managed to increase its gross profit over the period, this has not resulted in a similar increase in net profit. In summary the ratios indicate poor internal control of costs and poor management of working capital. The return on capital employed and the EPS ratios are unlikely to be sufficiently attractive to potential investors or to existing shareholders.

Marking scheme

1 mark for each relevant comment up to a maximum of 10 marks. 1 mark for report format.