
Answers

Section A

1 C

2 D

3 B

4 D

5 D $4,000 \div 0.9 = 4,444$

6 C

7 D

8 A

9 B $73,220 - 71,890 = 1,330$ (under-absorbed because absorbed < actual)

10 C

11 A

12 C

13 A $(12,000 \times 0.9) - 10,920 = 120$ (gain because actual > expected)

14 C

15 B $780 \times 0.6 = 468$

16 B $1,400 \times 14.32 = 20,048$

17 D

18 D $350,000 \div 0.41 = 854,000$

19 C $[(1.021)^4 - 1] \times 100 = 8.67\%$

20 B $100,000 \div 30,000 = 3.3$ years

Section B

1 (a) Compound interest:

(i) Other constituents of the formula:

P = original sum invested (principal)

r = interest rate per period, expressed as a proportion (decimal)

n = number of periods

(ii) Future value:

$$5,000 \times (1 + 0.08)^4$$

$$= \underline{\underline{\pounds 6,802}}$$

(b) Investment appraisal:

(i) Net present value:

$$\text{Annual depreciation} = \pounds 175,000 \div 5 = \pounds 35,000$$

Incremental discounted cash inflows:

Year	Cash inflow £000	Discount factor at 10%	Present value £000
1	24 [(11) + 35]	0.909	21.8
2	38 [3 + 35]	0.826	31.4
3	69 [34 + 35]	0.751	51.8
4	82 [47 + 35]	0.683	56.0
5	43 [8 + 35]	0.621	26.7
			<u>187.7</u>

$$\text{Net present value (NPV)} = \underline{\underline{\pounds 12,700}} \text{ (187,700 - 175,000)}$$

(ii) The investment is worthwhile because the NPV is positive when the incremental cash flows are discounted at the company's required rate of return.

2 (a) Bases of overhead apportionment:

(i) Factory rent – floor space occupied

(ii) Staff canteen – number of staff

(b) Overhead absorption:

(i) Production overhead absorption rates:

$$\text{Production cost centre X} = \pounds 161,820 \div 8,700 \text{ machine hours}$$

$$= \underline{\underline{\pounds 18.60 \text{ per machine hour}}}$$

$$\text{Production cost centre Y} = \pounds 97,110 \div 8,300 \text{ direct labour hours}$$

$$= \underline{\underline{\pounds 11.70 \text{ per direct labour hour}}}$$

(ii) Production overhead absorbed:

$$\text{Production cost centre X} = 8,960 \text{ machine hours at } \pounds 18.60$$

$$= \underline{\underline{\pounds 166,656}}$$

$$\text{Production cost centre Y} = 7,870 \text{ direct labour hours at } \pounds 11.70$$

$$= \underline{\underline{\pounds 92,079}}$$

(iii) Over/under absorption of production overhead:

$$\text{Production cost centre X} = \pounds 163,190 - \pounds 166,656$$

$$= \underline{\underline{\pounds 3,466 \text{ over absorbed}}}$$

$$\text{Production cost centre Y} = \pounds 96,330 - \pounds 92,079$$

$$= \underline{\underline{\pounds 4,251 \text{ under absorbed}}}$$

3 (a) Features of useful information:

- Relevant – information must be appropriate for the purpose for which it is to be used
 - Complete – an information user should have all the information he/she needs to do the job effectively
 - Accurate – information should not be inaccurate but only needs to be accurate (detailed) enough for its purpose
 - Clear – information must be easily understood: it is important to choose the most appropriate presentation medium or channel of communication
 - Timely – information should be provided immediately in advance of when it is needed and only as frequently as is necessary
 - Cost/benefit – information should be provided at a cost which is less than the value of its benefits
- (any FOUR features)

(b) Cost behaviour:

(i) Variable cost per unit:

$$(\text{£}106,250 - \text{£}41,990) \div 8,400 \text{ units}$$

$$= \text{£}7.65 \text{ per unit}$$

(ii) Total cost for output of 8,660 units:

$$(8,660 \text{ units} \times \text{£}7.65 \text{ per unit}) + \text{£}41,990$$

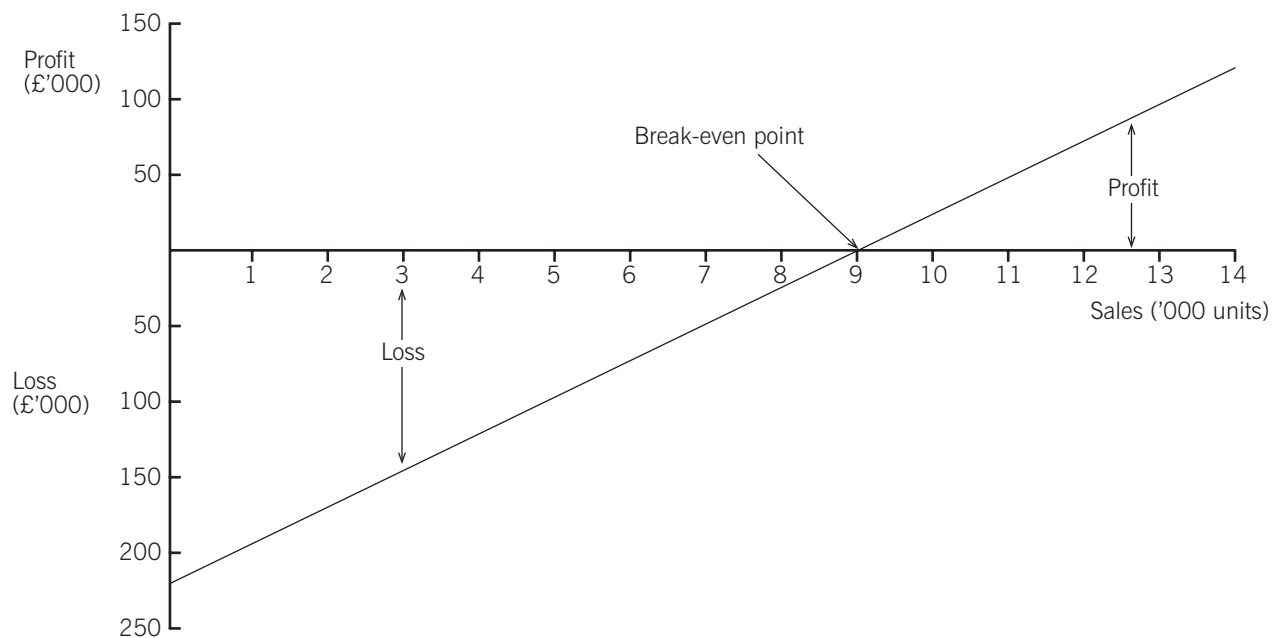
$$= \text{£}108,239$$

(iii) Cost per unit for output of 8,500 units:

$$= \text{£}7.65 + (\text{£}41,990 \div 8,500 \text{ units})$$

$$= \text{£}12.59 \text{ per unit}$$

4 (a) Profit/volume chart:



Workings:

Contribution per unit = £24.00 (60.00 – 36.00)

Loss at zero activity = £216,000 (fixed costs)

Profit on sales of 14,000 units = £120,000 [(14,000 × 24.00) – 216,000]

Break-even point can be confirmed as (216,000 ÷ 24.00) = 9,000 units

(b) (i) Contribution/sales (C/S) ratios:

Product A [(10·00 – 5·20) ÷ 10·00] × 100% = 48%

Product B [(12·50 – 7·50) ÷ 12·50] × 100% = 40%

Product C [(18·70 – 9·35) ÷ 18·70] × 100% = 50%

(ii) Limiting factor – machine hours:

	Product A	Product B	Product C
Contribution per unit	£4·80	£5·00	£9·35
Machine hours per unit	0·6	0·5	1·0
Contribution per machine hour	£8·00	£10·00	£9·35
Production priority	<u>3</u>	<u>1</u>	<u>2</u>

Limiting factor – direct labour hours:

	Product A	Product B	Product C
Direct labour hours per unit	1·0	1·2	2·5
Contribution per direct labour hour	£4·80	£4·17	£3·74
Production priority	<u>1</u>	<u>2</u>	<u>3</u>

	Marks	Marks
Section A		
1–20 2 marks per question		40
Section B		
1 (a) (i) 1 mark for each		3
(ii) formula constituents calculation	$1\frac{1}{2}$ <u>$1\frac{1}{2}$</u>	3
(b) (i) depreciation depreciation adjustment discounting net present value	$1\frac{1}{2}$ $2\frac{1}{2}$ $2\frac{1}{2}$ <u>$1\frac{1}{2}$</u>	8
(ii) worthwhile NPV positive at required rate of return	1 <u>1</u>	<u>2</u>
		<u>16</u>
2 (a) 2 marks for each		4
(b) (i) $1\frac{1}{2}$ marks for each		3
(ii) $1\frac{1}{2}$ marks for each		3
(iii) 1 mark for each figure 1 mark for 'over', 'under'	2 <u>2</u>	<u>4</u>
		<u>14</u>
3 (a) $1\frac{1}{2}$ marks for each feature		6
(b) (i) variable cost per unit		2
(ii) variable cost fixed cost	$1\frac{1}{2}$ <u>$\frac{1}{2}$</u>	2
(iii) cost per unit		<u>2</u>
		<u>12</u>
4 (a) (i) calculations scaling & labelling chart format plotting & profit line	2 1 1 <u>4</u>	8
(ii) break-even profit & loss areas	1 <u>1</u>	2
(b) (i) ratios		2
(ii) contribution per machine hour priority contribution per direct labour hour priority	2 1 2 <u>1</u>	<u>6</u>
		<u>18</u>