Centre Number			Candidate Number		
Surname					
Other Names					
Candidate Signature					



General Certificate of Education Advanced Level Examination June 2011

Leisure Studies

LS09

Unit 9 Working in the People Business

Monday 6 June 2011 9.00 am to 11.00 am

You will need no other materials.	
You may use a calculator.	

Time allowed

• 2 hours

Instructions

- Use black ink or black ball-point pen.
- Fill in the boxes at the top of this page.
- Answer all questions.
- You must answer the questions in the spaces provided. Do not write outside the box around each page or on blank pages.
- Do all rough work in this book. Cross through any work you do not want to be marked.

Information

- The marks for questions are shown in brackets.
- The maximum mark for this paper is 90.
- In Question 4(a) you will be marked on your ability to use an appropriate form and style of writing, to organise relevant information clearly and coherently and to use specialist vocabulary where appropriate.
 The legibility of your handwriting and the accuracy of your spelling, punctuation and grammar will also be considered in this question.

For Exam	iner's Use
Examine	r's Initials
Question	Mark
1	
2	
3	
4	
5	
6	
7	
TOTAL	



Answer all questions in the spaces provided.

1 Study **Figure 1** which promotes volunteering at the National Maritime Museum, Cornwall.

Figure 1



The National Maritime Museum, Cornwall, has a team of 175 volunteers who are vital to the successful running of the museum – greeting visitors, helping them to find their way around, talking about the exhibits, researching, restoring boats, helping out at special events and supporting the staff team.

1 (a)	Why is the local newspaper a suitable place to advertise for volunteers?
	(3 marks)
1 (b)	Suggest why a young person's career development in the leisure industry might be helped by becoming a volunteer.
	(4 marks)
	Question 1 continues on the next page



1 (c)	Explain the likely benefits and drawbacks for the museum of using volunteer staff.
	(8 marks)
	Extra space



2 (a)	What is meant by staff turnover?
	(2 marks)
2 (b)	Explain why staff turnover is a significant issue for leisure organisations.
	(6 marks)
	Extra space



3 Study Figure 2 which shows part of the organisational structure of the National Maritime Museum, Cornwall. Figure 2 General manager Head of Head of Operations trading exhibitions manager Sales Catering Duty Boat manager manager managers manager Temporary Temporary Maintenance Exhibition Education and partand partassistant staff assistant time catering time shop staff staff 3 (a) Suggest why it is common for a leisure facility to employ shop and catering staff on a temporary and part-time basis. (3 marks) 3 (b) Explain how organising staff in a structured way, such as shown on Figure 2, assists the work of a leisure organisation.



(8 mar
Extra space

Turn over for the next question



4 (a)	Explain how equal opportunities legislation should be applied by leisure organisations in their recruitment procedures.
	Answer this question in continuous prose. The quality of written communication in your answer will be assessed.
	(10 marks)



	Extra space
4 (b)	Assess the likely consequences for a leisure organisation of failing to follow equal opportunities legislation.
	(6 marks)
	Extra space



4 (c)	Describe the key requirements of the Working Time Regulations.	
	(4 marks)	
5	Analyse how specific skills, experience and qualifications are needed to carry out the duties of one named leisure job that you have studied.	



(10 marks)
Extra space

Turn over for the next question



6 (a)	For one named job in the leisure industry, explain why bonus payments would be, or would not be, an appropriate method of motivation.
	Leisure job
	Explanation
	(6 marks)
	Extra space



6 (b)	Some leisure organisations allow staff to make use of their facilities. Discuss whether it is in the interests of leisure organisations to offer free or discounted use of facilities to staff.
	(6 marks)
	Extra space

Turn over for the next question





What is meant by annual leave?
(2 marks)
What is meant by flexible working hours?
(2 marks)
Evaluate the difficulties that either <i>flexible working hours</i> or <i>annual leave</i> can create for leisure organisations.



(10 marks)	
Extra space	
	1

END OF QUESTIONS





